

STAFF WORKSHOP
BEFORE THE
CALIFORNIA ENERGY RESOURCES CONSERVATION
AND DEVELOPMENT COMMISSION

In the Matter of:)	
)	
Green Building Initiative)	Docket No.
Benchmarking)	
(Commercial Sector))	
_____)	

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PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

COMMISSIONERS PRESENT

Jackalyne Pfannenstiel

Arthur Rosenfeld

STAFF PRESENT

Al Garcia

Dale Trenchel

Martha Brook

William Pennington

ALSO PRESENT

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Lawrence Berkeley National Laboratory

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Robert Rose
Environmental Protection Agency

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Office of the President
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Southern California Gas Company
San Diego Gas and Electric Company

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Sacramento Municipal Utility District

Peter W. Turnbull
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ALSO PRESENT

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Helmut Blum
European Rolling Shutters
Blum Construction Company, Inc.

Craig D. Sheehy
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California

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1 P R O C E E D I N G S

2 10:12 a.m.

3 MR. GARCIA: Good morning. Welcome to
4 the Energy Commission's workshop on benchmarking.
5 And I just want to say a few words before I turn
6 it over to Vice Chair Pfannenstiel and
7 Commissioner Rosenfeld.

8 The reason that we're having this
9 workshop is that the Governor issued an executive
10 order in December that assigned a number of
11 different tasks to the various agencies within the
12 State of California.

13 The Energy Commission was one of those,
14 and one of our tasks was to develop benchmarking
15 guidelines with the idea that we would be
16 benchmarking, or cause the benchmarking of all
17 commercial buildings in California, which is a
18 daunting task, as we'll see from some of the
19 presentations that the utilities are going to make
20 when they talk about their service territory.

21 One of the things that I wanted to say,
22 at least my objective in this workshop, is to
23 establish a baseline of understanding about what
24 we're talking about when we say benchmarking.
25 That we have an understanding of what the overall

1 role, which is to benchmark all commercial
2 buildings in California, to get a really, a good
3 sense of the size and magnitude of this task.

4 And last, but not least, to get and
5 flesh out what are the public policy issues, as
6 well as some of the major implementation issues.

7 One of the things we're not going to be
8 doing in this workshop today is trying to develop
9 a consensus on details. We're going to be doing
10 that down the road. So, don't be looking for
11 that.

12 Before I ask Art and Jackie to talk, I
13 want to point out that there's two exits; one at
14 the back and one at the front of the room. The
15 restrooms, if you need them, are across the hall,
16 ladies on one side and men on the other. I'm
17 going to ask that you turn off the ringer on your
18 cellphone, as I'm doing, myself, right now.

19 We're not really going to have any
20 scheduled breaks during the day because we've got
21 a pretty well packed agenda. So if you need to go
22 outside for whatever reason, just please go ahead
23 and do that. We will be breaking later on for
24 lunch.

25 We're got the court transcriptionist,

1 and everything that's being said is being
2 recorded. We've got a call-in number, and I don't
3 know that we've got somebody on the line. I think
4 there's somebody on there right now. But the
5 transcripts are going to be available on our
6 website in about ten days or so? I guess so.

7 And with that, you know, I'd like to
8 introduce Acting Chair Jackie Pfannenstiel.

9 Jackie, if you could give us some comments?

10 ACTING CHAIRPERSON PFANNENSTIEL: Well,
11 first, I'd really like to say just welcome to
12 people; and we appreciate the people in this room
13 who are here to help us on what's an important,
14 and sort of at the moment, first steps in a pretty
15 significant part of a greater effort.

16 This green buildings initiative emerged
17 from a statement in Governor Schwarzenegger's
18 State of the State Address last January, January
19 of '04. And then emerged, I think, in greater
20 detail in the executive order last December.

21 The point I guess all of us here realize
22 is to make the existing buildings, commercial and
23 government buildings in California, more energy
24 efficient. I think that the existing programs in
25 California have done a pretty good job on new

1 building construction. And we've made a lot of
2 progress, perhaps the best in the nation, in new
3 building construction.

4 But we all recognize that the heart of
5 the problem with building efficiency are those
6 already existing buildings. And we need to find a
7 way to get to those. And the green building
8 initiative is an opportunity to address that part
9 of the problem.

10 It fits in with the efforts that the
11 Energy Commission and Public Utilities Commission
12 have been engaged in for a couple decades now of
13 building standards and efficiency incentives, and
14 education. And let me talk about the education
15 component for a minute.

16 The information that building owners or
17 managers or tenants have is a good part of what
18 we're doing here today. Benchmarking, itself,
19 doesn't provide more efficient buildings.
20 Benchmarking is a tool, but even, itself, isn't
21 the whole tool. It's really just part of that
22 important information effort that we need to get
23 out to the customers.

24 But what it needs to be first of all is
25 it needs to be valid; it needs to be something

1 that people can rely on and believe in, and
2 understand. And so a good deal of what we're
3 doing here today, and I think from this going
4 forward, is making sure that the metrics that
5 we're using, that we're sort of lumping in this
6 big category of benchmarking, are metrics that are
7 credible, reliable and are seen as valid.

8 So I, you know, appreciate your active
9 participation. I hope that people are here with
10 lots of good ideas and suggestions. We're
11 certainly looking for them. A lot of people in
12 this room have good experiences that we're going
13 to share. I ask for your open minds and creative
14 juices to flow.

15 So, thanks again for being here, and
16 I'll turn it over to Commissioner Rosenfeld.

17 COMMISSIONER ROSENFELD: Al, you mean
18 we've got to go to lunchtime without any coffee?

19 (Laughter.)

20 MR. GARCIA: Sorry.

21 COMMISSIONER ROSENFELD: Welcome. It's
22 nice to see a roomful of people who are interested
23 in benchmarking. Usually it's hard to get a
24 quorum of people who are interested in
25 benchmarking.

1 I wanted to amplify a couple of
2 sentences on what Jackie just said, and add one
3 thought about interval meters and the fact that
4 we're going to have a lot more data than was
5 around when EPA started its tool, and when
6 Berkeley started working with CalArch.

7 First of all, just a remark about where
8 I see benchmarking fitting into a whole program
9 called the green buildings initiative, which
10 Jackie just mentioned.

11 I was on the steering committee. To my
12 mind, since I work a lot with the Public Utilities
13 Commission, the main tool for making public
14 buildings, nonres buildings more efficient is the
15 already wonderful and growing better programs
16 based on public goods charge, and procurement
17 money. I think those budgets now run \$400 million
18 a year, and about a third or a little over a third
19 of it goes to commercial buildings. So there's a
20 huge and successful program going on.

21 And the utilities, as administrators,
22 have the goal of improving energy efficiency at
23 least 1 percent a year.

24 We're not going to make any big changes
25 in that program until the planning years of '06,

1 '07 and '08. It's a three-year cycle. So, what
2 we're discussing in terms of benchmarking tools
3 today is something that's got to be useful,
4 brought into operation during that cycle, and
5 better be useful for a lot longer than that.

6 So, better, in my mind, to take some
7 time to get a good useful tool which will then
8 encourage -- this is the education angle -- will
9 encourage building owners to say, oh, here's how I
10 compare with my neighbors; maybe I'm not as good
11 as I thought; maybe I should go in for
12 commissioning as being offered by my friendly
13 utilities; maybe I should even be going in for
14 some retrofit.

15 Now, the one thought I wanted to add is
16 that when EPA got in the business with its tool,
17 and when Berkeley started doing these things we
18 were confronted mainly with monthly utility bills.
19 Right now, we have interval meters in the state
20 for every customer over 200 kilowatts. And
21 actually that represents a lot of power. It's
22 only 50,000 meters, but it's one-third of the
23 power already has interval meter data.

24 Moreover, as most everybody in this room
25 knows, as a result of what seems to me like an

1 interminable series of workshops working with the
2 utilities, PG&E and San Diego have decided they
3 want to do interval metering and demand responsive
4 pricing and critical peak pricing for the whole
5 state. And those meters, millions of them, will
6 go in over the next like three years. And
7 Southern California Edison, I think, is going to
8 come along and let PG&E and Edison have the birth
9 pangs, and then come along a year or so later with
10 the same thing.

11 So, we're facing a brand new world in
12 which, to my mind, benchmarking becomes sort of
13 graphical. Building owners will be told, yeah,
14 your energy budget was right in the middle, or
15 it's in the worst quartile or it's in the best
16 quartile. And here's the shape of your energy
17 use. And you seem to be particularly having
18 trouble nights and weekends. Maybe some dampers
19 stuck on your controls, or whatever. But it
20 becomes a lot more interesting and a lot more data
21 and a lot more interesting for diagnosis than it
22 was before. And so we're going to have to revamp
23 our tools to take advantage of that sort of thing.

24 So, one other question that used to come
25 up, and I think has now subsided, is are we

1 benchmarking for energy use, or are we
2 benchmarking for peak power. I think the average
3 customer is interested not obsessively on either.
4 For the new building standards, and I hope for
5 retrofit of existing buildings, the Energy
6 Commission and the PUC have adopted time dependent
7 valuation of electricity, which means that there's
8 an avoided cost for electricity published for
9 every hour of the weekdays in July or weekends and
10 nights in July.

11 And what people want to do is reduce
12 their overall energy costs, which means their
13 overall energy budget. So that sort of
14 automatically takes care of what we're trying to
15 minimize. Once we get people's attention, of
16 course, we can look at the right hour of the day
17 and try to figure out whether the problem is
18 nights or the problem is peak times. But I think
19 we've got to introduce the time dependent
20 valuation of electricity into the whole thing.

21 So that's my sort of update on what I
22 think has changed in the last year or so, and what
23 I hope we'll bear in mind as we plod through the
24 day. Thank you very much, Al.

25 MR. GARCIA: Thank you, Art. And I

1 guess before we get started, there was one thing
2 that I wanted to do. And that, you know, a lot of
3 times when you go to these kinds of meetings you
4 try to recognize who has traveled the furthest to
5 get here. And we have Bob Rose from EPA who came
6 from the east coast. But, on the other hand, we
7 have Commissioner Rosenfeld who came from Hawaii.
8 So I think Art wins.

9 COMMISSIONER ROSENFELD: So between us
10 we were, what is it, three plus three, six time
11 zones apart, and here we are meeting in
12 Sacramento.

13 MR. GARCIA: So, anyway, drinks are on
14 Art after this thing.

15 (Laughter.)

16 COMMISSIONER ROSENFELD: As long as it's
17 coffee.

18 (Laughter.)

19 MR. GARCIA: But, seriously, you know,
20 these opening remarks by Commissioners
21 Pfannenstiel and Rosenfeld give us some food for
22 thought as to, you know, the background and where
23 we're going with all of this.

24 One of the things that we did in
25 preparation for the workshop is we put together a

1 pretty basic primer on what benchmarking is all
2 about. And if you didn't receive one of those,
3 you can go to our website and download it, and
4 take a look at it. But hopefully it will have
5 incited some thought and prompted some questions
6 and comments from you.

7 Our first speaker now is Evan Mills.
8 And Evan is with Lawrence Berkeley National Labs.
9 And awhile back I was at another meeting and Evan
10 was talking about benchmarking. And, you know, I
11 was really taken by his presentation. I thought
12 that this would be a good place to start, that
13 would get us going on the right thoughts.

14 I'm going to ask that the speakers, if
15 they have business cards on them, leave them with
16 the court reporter; that will make his job a lot
17 easier to do.

18 So, with that, Evan, if you could.

19 DR. MILLS: Thank you very much, Al, for
20 having me, and, Commissioners; it's great to be
21 here. And it's nice to see so many friends and
22 colleagues and many people who are both.

23 So I'll go for about half an hour, is
24 that what you'd like?

25 MR. GARCIA: Yeah.

1 DR. MILLS: It's in power-saving mode,
2 yeah; it's gradually coming awake.

3 I have the pleasure of talking, more
4 generally setting a backdrop before we get into
5 the technical issues later in the day. Look at
6 the question of benchmarking from 30,000 feet.
7 Give you a whirlwind tour through some of the
8 issues. And I'm going to start outside of the
9 energy realm and just reflect for a couple minutes
10 on more broadly what benchmarking is, some of the
11 history of it. And get into some of the energy
12 issues, the nuances, some of the problems, the
13 challenges, and some kind of suggestions for how
14 to apply it in an effective way going forward.

15 This was a fun little chart that I found
16 on the internet. It's actually an animated little
17 gif and these pingpong balls drop from the top and
18 they go through this obstacle course. And they
19 distributed themselves out against the Bell curve
20 and you can watch it in real time. And it's just
21 a reminder that real data often isn't as neat as
22 the theory that's behind it. But on average it
23 works out.

24 The history of benchmarking goes back to
25 way before energy issues. I'm going to take my

1 cards back -- I thought, you know, one of the
2 reasons for benchmarking is to describe -- maybe
3 you can help -- describe complicated systems. And
4 as the Commissioner said, informed action.
5 Benchmarking, itself, isn't an end, it's an
6 information-gathering, but it's just part of a
7 process to inspire.

8 And some of the history of benchmarking
9 goes back to the moon, to the understanding of the
10 tides. And the first benchmarks that I'm aware of
11 were like this photograph on the left which is
12 from Tasmania in 1841 where people benchmarked the
13 ocean shore. It was called bench at that time;
14 and you would cut a mark into the stone to show
15 where the median or high tide level was. And
16 that's where at least some of the very earliest
17 benchmarking happened.

18 Involves -- today it's still done. And
19 involves a lot of technology, measurements, data
20 processing, remote transmission, technology,
21 calibration load, the issues that we have with
22 buildings. It's also not completely unrelated to
23 why we're here today, the little chart shows sea
24 level rise and the issue of global climate change
25 and sea level rise. And these data come from

1 benchmarking. They come from the technology and
2 the tradition of benchmarking.

3 Lots of familiar benchmarks out there in
4 the world. We've all heard of the IQ scale.
5 These are actually a lot of different metrics of
6 intelligence in the horizontal scales that go
7 below the Bell curve, but the whole idea of a Bell
8 curve is statistical distribution of data, what do
9 you make out of it.

10 Bell curve is used in issues that are of
11 relevance to a lot of us. Climate change can
12 change the distributions of data. The incidence
13 of extremes or outliers. The little chart on the
14 bottom has the temperatures in Europe, summer
15 2003. The little red arrow on the right, six
16 standard deviations from normal. Without
17 benchmarking, without the practice of knowing what
18 the population in this case, historical data, are
19 doing, you can't really know whether a given event
20 is significant or not.

21 A lot of indexes, a lot of benchmarks,
22 very familiar. The DowJonesIndex in green. A
23 couple of stocks that people are interested in.
24 Benchmarks are a part of a lot of our lives and
25 part of our information environment.

1 Somehow the energy field is, in a way,
2 one of the last to come to benchmarking, I might
3 even hazard to say. It's had a tradition in
4 education, weighing performance in financial
5 indicators, in technology. It's very widely used.
6 As a new father of twins, I look at the Huggies
7 box quite often and here's kind of a consumer
8 benchmarking system that has some dubious value.
9 But I'm seeing weight versus diaper size. As a
10 parent I don't need to know the weight of my child
11 to know the diaper size. I'm not sure who this
12 benchmark is for. It's a question to ask. What
13 are our graphics; what are our metrics; is it
14 really serving the needs of our audience; is it
15 actionable. But it's a nice picture to look at.

16 Also, the scale is not linear. The
17 distance between 10 and 20 is about half the
18 distance from 20 to 40. So it's demanding a lot
19 of the consumer here to actually parse this
20 information.

21 The bullseye, you know, is maybe one of
22 the most familiar benchmarking tools, right? You
23 have a target; you shoot at it; and the distance
24 is a sense of benchmarking score, how good is your
25 aim. This isn't a bullseye; these are tests on a

1 geographic global positioning systems. And the
2 true location is the red dot in the middle. But
3 these different products did better and worse in
4 actually locating the true location. But it's a
5 benchmarking; it's a method of visualizing
6 accuracy.

7 So, energy. Why do we want to do energy
8 benchmarking? A number of reasons. I'm sure
9 there are others. We want to know a baseline; we
10 want to know where we are today. We want to
11 follow perhaps performance over time. We want to
12 validate that our design intent for the building,
13 for the system is being achieved. Are we getting
14 energy performance that our models told us we
15 should get.

16 What are best practices. What is good.
17 What is the standards that we're shooting for.
18 What might we save by doing better from where our
19 benchmark tells us we are today. How do we
20 prioritize those efforts getting into the end-use
21 benchmarking, or the engineering implications.

22 Is our building going off the rails; are
23 we having performance problems. As Art mentioned,
24 as we get better metering, real-time diagnostics,
25 our benchmarks may tell us from hour to hour that

1 some system is going out of tune, needs attention.

2 And I think last, but not least, is
3 educating and inspiring. The benchmark ultimately
4 needs to matter, not only to a building engineer,
5 but to a decisionmaker, stimulate action.

6 Art referred to what are the metrics,
7 what are we benchmarking. There's no one right
8 answer. There might be the most appropriate
9 answer that you all conclude for California. But
10 there's energy, first energy benchmarking I
11 encountered was kBtus per square foot for degree
12 day. In the old days we use to call that 1-Art,
13 after Art Rosenfeld, who drew plots of that all
14 the time for residential buildings and so on.

15 There are other energy metrics. Single
16 fuels, all energy; peak power came up; costs. I
17 think it's very important to not be bound to the
18 engineering and thermodynamic metrics, but the
19 financial metrics.

20 In the EU they're working on buildings
21 carbon benchmarking systems, CO2 benchmarking, as
22 opposed to energy. Systems like LEED look at a
23 unit list system of just a point scale, a scale
24 from 1 to 100.

25 And then there's service levels. Some

1 examples I'll show you actually don't even talk
2 about energy, but about the energy service being
3 provided.

4 So, lots of approaches. Kind of
5 analytically there's the Bell curve kind of idea,
6 looking at yourself in relation to a population.
7 There are kind of point estimates related to other
8 point averages, looking at yourself compared to
9 best practiced. There's using a simulation in
10 reality, model-based benchmarking it's often
11 called.

12 There's kind of normalized benchmarks,
13 test procedures that are done in kind of a
14 laboratory environment as opposed to a real world
15 environment. Scope and timeframe benchmark can be
16 self referential; how is my building doing
17 compared to how it was doing or how it could be
18 doing. Or it could be looking at an enterprise,
19 all of the hotels I own, or all of the buildings
20 in the state, relationship to building codes and
21 kind of regulatory or policy-related benchmarks
22 that are out there.

23 And timeframe, is it historic; is it
24 current: future looking. Lots of energy
25 benchmarks of various sorts out there already. We

1 have the -- they all have different purposes,
2 different metrics. Lead is a unitless number that
3 combined energy and non-energy effects.
4 EnergyStar, very well known.

5 Where are you is kind of a tier of
6 performance for on a whole-building basis, or on a
7 product basis. The energy guide labels, how good
8 is this fridge compared to its peer group. Fuel
9 economy for cars.

10 So there's a tradition, of course, of
11 energy benchmarking that's out there already. And
12 we all need to decide how to relate to that.

13 Scale. You know, we can look at carbon
14 per capita, or efficiency at a chiller level. So
15 it's a big question, you know, what are we
16 benchmarking, a whole building, a component within
17 that building. No one right answer.

18 These are oil refineries on the left,
19 looking at a fleet of oil refineries over time.
20 This is actually in Canada. On the right is one
21 refinery, watching it as it makes various
22 improvements. There's different ways to slice and
23 dice the data.

24 It's very important to decide what's
25 important before you kind of devise and adopt a

1 tool. The upper panel is fuel economy over time.
2 I think 1970s through 1990s. And the upper curve
3 is Japanese imports to the U.S. And the lower
4 curve's varied classes of American cars. So what
5 are the kind of cohorts that you want to look at.

6 The lower one is also about automobiles.
7 You have fuel economy, but also horsepower per
8 engine size, indoor volume. There's a lot of ways
9 to benchmark automobile performance or amenities.
10 And you'll get a different answer depending on
11 which indicator that you pick.

12 Here's for cars, '77 through '95. The
13 upper shows fuel economy kind of rising and then
14 leveling off. The lower one shows fuel use, or
15 energy billed, you could say, for cars. A very
16 different story. We got better, and then we
17 actually got worse again because driving is
18 increasing.

19 And those two benchmarks are of exactly
20 the same phenomena, the same kind of technologies,
21 but they give you different conclusions about how
22 well we're doing in energy efficiency in cars.
23 They're both true, they're both accurate, but they
24 address different questions and suggest different
25 recommendations.

1 A lot of the rest of the talk will be
2 more specific examples about energy and buildings.
3 These are benchmarks for datacenters. And each of
4 these, 1 through 16, are different datacenters. I
5 think all in California. This is from some PIER-
6 funded work. And the red and blue curves are just
7 the -- the blue is the datacenter, as is. And the
8 red is fully loaded out with servers.

9 And I provided a very important reality
10 check, the rule of thumb at the time was that a
11 typical datacenter needed 250 watts per square
12 foot of capacity behind it. But we're seeing
13 nobody exceeding even 100. So benchmarking is
14 going to be very important for policymakers in
15 verifying rules of thumb or conventional wisdom.
16 And often it's very surprising. You actually go a
17 look at something and you find that the energy
18 needs are different than what people thought.

19 These are -- since Art just got back
20 from Hawaii, these are Hawaiian grocery stores.
21 Looking at -- this is kind of getting into the
22 issue of enterprise level benchmarking, so we have
23 Safeway and Food Land and so on. And now we're
24 looking at end uses within. So we see energy
25 varies across different type of market, but also

1 by end use within the market. A little more
2 detail.

3 Again, enterprises, these are different
4 hotel chains in Europe. Seeing a factor of two or
5 even three variation in energy is within a hotel
6 chain very important; and I think Bob and others
7 have seen that with the EnergyStar tool; a lot of
8 popularity in applying it at the enterprise levels
9 because people see within their own stock of
10 buildings a lot of variability.

11 But, also, of course, across
12 enterprises; and why is it that this two star
13 hotel is using half as much energy as a five star
14 hotel.

15 The choice of indicator is so
16 important. Here's some CEUS (phonetic) data from
17 the last CEUS survey. We're seeing bars and
18 taverns on the left with the red oval around them.
19 And we've got -- this looks like the most
20 efficient class of restaurant in energy per unit
21 of floor area. There's the variability. We look
22 at energy per meal; totally different story. Very
23 high variability, different conclusions, different
24 rankings.

25 Here's the same kind of story for

1 Europe. These are restaurants, energy per meal
2 versus energy per floor area. Cafes are the best
3 per floor area, but they're the worst, so to
4 speak, by meal. So the answers you get will
5 depend on how you frame the question.

6 And, of course, if you really want to
7 complicate things, call in the Swiss. And here
8 they've looked at energy per menu item within
9 restaurants. So we've got salads and lamb and
10 everything else. These are starters and these are
11 full-course meals. The yellow is the embodied
12 energy, so the lamb from New Zealand has the most
13 energy intensity. So, I was worried about apples
14 and oranges, but what type of apple are you
15 looking at. Obviously way beyond what we can do
16 in California, but benchmarking is -- once you
17 start pulling on that thread it can lead you all
18 kinds of places.

19 One thing I wanted to get across is that
20 while we all focus a lot, as we should, on
21 offices, schools, mainstream buildings, especially
22 in California the high tech sector is very very
23 important, whether it's datacenters, laboratories,
24 clean rooms. These are results from PIER-funded
25 research on benchmarking that's ongoing for clean

1 rooms.

2 And here we see the air movement
3 benchmark which has units of cfm per kilowatt, so
4 higher is better, more movement of air per
5 kilowatt. Very badly designed air distribution
6 systems with lots of pressure drop and losses.
7 And these are different clean rooms.

8 And we see, even for similar clean rooms
9 in terms of cleanliness class, wide variation in
10 the energy, or the power requirement in this case,
11 to get a certain amount of air flow. Why is that,
12 you know, what can it tell us about good and bad
13 design practices.

14 Here's another one. This benchmark
15 doesn't even talk about energy. It's air changes
16 per hour in cleanrooms. We have up to 600 air
17 changes per hour in this one; down to 100 in this
18 one. You have to be careful; these are class 10
19 and that's class 100. These are cleaner, but even
20 within the clean ones a lot of variation to get
21 the same service, to get the same quality
22 environment. So we don't even have to look at
23 energy to get a benchmark of relevance and of use.

24 Last one is the chiller efficiency. So
25 benchmarking can be done at the equipment level.

1 And these are kilowatts per ton numbers for a lot
2 of clean room chillers. And we differentiate by
3 different types of cooling equipment with the two
4 purple lines. You can begin to tease out which
5 kind of systems perform better than others.

6 These, I think, are all California
7 cleanrooms.

8 Not to focus you on the details, but I
9 was glad to see Commissioner Pfannenstiel mention,
10 and Rosenfeld, what is the metric; what is the
11 figure of merit. These are all different metrics
12 for cleanroom benchmarking. They're all
13 interesting, but they all give you different
14 results. So what is the figure of merit. Lots of
15 different ones. And I think you need to look at
16 your market; you need to look at the
17 decisionmakers. What matters to them. And it may
18 be dollars and not energy. And it may be, you
19 know, energy per meal, or energy per student week
20 in a school, and not Btus per square foot.

21 We're working on laboratory
22 benchmarking. This is work done under support of
23 EPA and DOE under the so-called Labs-21 program,
24 an active national program. And we're
25 benchmarking lots of laboratories and teasing out

1 best practices, standard, good, better.

2 How do we use the benchmark; what is the
3 relevance. It's part of a larger whole. It's
4 part of building design, commissioning,
5 operations, continuous improvement. It's not an
6 end, in itself. You want to get out beyond the
7 benchmark to guidance, guidelines.

8 Here's some work also from PIER. These
9 are a bunch of schools. Btus per student year.
10 But then they did the subtraction from, I think,
11 the median level here. They subtracted for each
12 school, and then turned it into money. So these
13 are dollar savings if the school went to median
14 best practice, median practice.

15 How do you turn the data into knowledge;
16 how do you turn the raw information, which is
17 important, into something that helps a manager
18 flag, wow, there's a school to go after, or to
19 understand better what's going on.

20 Are there other tools out there. Of
21 course, you'll hear about a number of them today.
22 Here's one additional dimension. This is the
23 Labs-21 benchmarking tool that's strictly for
24 labs. A web-based tool; you can enter your
25 laboratory, get various diagnostics. So there are

1 other existing activities to look at, understand,
2 relate to as you go forward; add value to, if
3 possible.

4 Another CEC PIER-funded activity. This
5 is a design intent tool. One of the uses of
6 benchmarking is to record that somewhere where it
7 won't get lost; where one year, two years, five
8 years after a building is constructed, the owner/
9 operator can go back and say, well, why was this
10 system chosen. What was the expected performance.
11 And how am I doing compared to that expected. And
12 that's what the design intent tool is about, is to
13 help record and memorialize the design objectives.
14 And there's an area in here for metrics for
15 benchmarks.

16 So some of the issues, some of the hard
17 questions to ask as you go forward. Intensity is
18 not equal to efficiency necessarily. Being
19 careful not to always equate the two. This
20 apples-and-oranges issue will always be there,
21 even down to which menu item you've got. And it's
22 just got to be reconciled.

23 Ideally, you know, in principle, energy
24 pre unit service is maybe more what the market
25 wants or can relate to, but hard to quantify

1 always.

2 How do you normalize. What's the so-
3 called denominator. How do you adjust data.
4 Weather is obviously a huge issue; floor area; all
5 the different ways that it can be defined;
6 occupancy schedule. A lot of things that Bob and
7 others have dealt with in the EnergyStar
8 benchmarking tool. What about plug loads; what
9 about the indoor conditions. A lot of these
10 things that vary.

11 If you're doing economics, do you
12 compare, you know, a building in the Northwest at
13 2-cent a kilowatt hour electricity to a building
14 in Sacramento with 16-cent a kilowatt hour
15 electricity.

16 This is some distribution, I think from
17 CEUS, of schools and just distribution of energy
18 per square foot. And this darker blue area is
19 schools that have pools, you know, so swimming
20 pools. Big factor in that you could say the
21 service level is different. These schools are
22 more energy intensive, but they're also providing
23 an amenity and a service that's different from the
24 nonpool schools. So taking care not to compare
25 incomparable cohorts of buildings.

1 So some recommendations or things to
2 think about. Again, think about the users or how
3 is that tool going to be used. There may not just
4 be one. What are the type or types of benchmarks;
5 what are the metrics. Think about your audience.

6 Of course there's a data collection
7 problem, and the new meters are very exciting, you
8 know. And the ability to use the internet and
9 handle and collect data more cost effectively,
10 will make it possible to do benchmarks that back
11 in the years of "kBtus per square foot per degree
12 day" we couldn't even conceive of. But what data
13 do we need; how do we collect it; is it onerous.

14 Different levels of benchmarking so we
15 could have the kind of entry level benchmarking
16 that could be very crude for the masses; and then
17 drilling down to more sophisticated benchmarks for
18 the subsets of people who want to invest the time
19 and the energy.

20 I think, you know, an important thing
21 that we don't talk about enough is that
22 benchmarking is done already for nonenergy reasons
23 by a lot of our constituencies. Schools benchmark
24 education performance.

25 The high tech industry, of course,

1 processors speeds, computer performance. I think
2 telling a datacenter operator how much energy per
3 square foot they use is probably as close to
4 useless as you can get, because datacenters have
5 different, you know, reliability standards.
6 They're full, to varying degrees, of equipment.
7 They probably all have 24-hour operation, but
8 their output is not, you know, servers per square
9 foot. It's, you know, megabytes per second, it's
10 data processing.

11 So how do you get to a -- and they're
12 benchmarking themselves all the time by other
13 measures. So can you make it hour-to-energy
14 benchmarks compatible or combinable somehow with
15 theirs. It's a challenge, it's a big challenge.
16 But there's a current practice out there.
17 Benchmarking is a familiar activity to a lot of
18 your audience.

19 And, you know, it's a one-handed clap,
20 like we started with. What's going to be done
21 with it. It's not an end in itself.

22 From some of our Swiss colleagues, this
23 profound statement: Defining a benchmark is not
24 just a technical challenge, but it prestructures
25 your conclusions and your policy choices. And

1 that's okay, but just take care that as you do
2 that you know what you're blinding yourself to and
3 what you're shining light on.

4 So back to the moon where we started.
5 Here's an interesting benchmark of the DowJones
6 stock index performance as a function of the lunar
7 cycle that floats around. And they claim that in
8 between the phases are where it does the best and
9 the worst. You'll notice that this is the
10 different between 999 and 1000, the DowJones -- or
11 9999 and 10,000, whatever it is. Dubious
12 analysis. But they do warn us that benchmarking
13 is, by no means, a stand-alone approach to stock
14 picking.

15 (Laughter.)

16 DR. MILLS: So you need to combine it
17 with other information.

18 So those are my remarks, and I hope that
19 that's useful to get us started for the day. I've
20 finished, very uncharacteristically, a number of
21 minutes early, so go ahead and use the time, Al,
22 as you see fit. I think you're going to take
23 questions at the far end, maybe.

24 MR. GARCIA: We'll take questions later,
25 yes.

1 DR. MILLS: Yeah. You'll need to set up
2 the other machine for the rest of the talks.

3 Thanks for your attention and lots of
4 luck today, and as you go forward to making this
5 all happen. Al, thank you.

6 MR. GARCIA: Thank you, Evan.

7 (Applause.)

8 MR. GARCIA: Hopefully I did this right.
9 If not, hopefully we'll have an electrical
10 engineer in the audience to give us a hand.

11 The next speaker is Dale Trenchel. And
12 Dale is the project manager. Is he here? Yes.
13 Dale is the project manager for the AB-549 study.
14 And what the AB-549 refers to is a piece of
15 legislation that was passed back in, I think it
16 was '01. And we're still not there.

17 But the legislation directed the Energy
18 Commission to produce a report to identify the
19 technical potential for energy conservation, and
20 to come up with a series of recommendations of
21 measures and interventions that could be taken.

22 And hopefully the Legislature is going
23 to use that as the basis for funding future
24 programs. And it's still not working.

25 MR. TRENSCHEL: I'm okay here, just not

1 okay there.

2 MR. GARCIA: I think this is one of
3 those where --

4 (Pause. Computer adjustments.)

5 MR. GARCIA: Sorry about that glitch,
6 but I asked Dale to talk a little bit about the
7 AB-549 effort that he's spearheading. And part of
8 the reason is because in the processing of that
9 project one of the interventions, one of the
10 techniques that they came up with is benchmarking.

11 Some of you guys have participated in
12 some of the focus groups and some of the other
13 venues that Dale has been involved with. So I
14 thought I'd ask Dale to talk a little bit about
15 that, how that relates a little bit more to this
16 other effort.

17 So, Dale, take it away.

18 MR. TRENSCHEL: Okay, thanks, Al.

19 MR. GARCIA: Thank you.

20 MR. TRENSCHEL: Evan's always a tough
21 act to follow. Evan, that was great. I don't
22 have a Pampers slide anywhere here, nothing like
23 that.

24 DR. MILLS: You can borrow mine.

25 MR. TRENSCHEL: But, anyway. Yeah, AB-

1 549, I had a few copies over on the table there,
2 but it's a very thin piece of legislation, not
3 even a page and a half. But it has a very broad
4 assignment directed to the Energy Commission. And
5 that is what that first bullet is. It's basically
6 to investigate options and develop a plan to
7 decrease the wasteful peak load energy use in
8 residential and nonresidential buildings, and
9 that's existing buildings.

10 So that one sentence involves a lot of
11 possible research and effort on our part. And
12 many of you -- I recognize some familiar faces
13 here been involved with the project up to this
14 point, as well.

15 We produced an interim report for the
16 Legislature in December. And I'll talk a little
17 bit more about what was in that report in a
18 moment.

19 We're looking at both electricity and
20 natural gas because the legislation just said
21 energy, energy peak load use.

22 The final report is due to the
23 Legislature October 1st, but in our quest for
24 performance and -- a quality performance, we're
25 going to get there a day ahead, because that's a

1 Saturday. I don't know that anybody's going to be
2 around on that day.

3 The legislation was sponsored by the
4 California Building Industry Association. And
5 some of their concerns were that, of course, the
6 Energy Commission produces standards that apply to
7 new construction. And while their background is
8 primarily in the residential markets, the same
9 kind of concerns could be shared for the
10 nonresidential side.

11 But, of course, one of the things they
12 said is that 80 percent of the housing was built
13 before the standards, so there's a tremendous crop
14 of homes out there that have tremendous energy
15 savings potential. And that also they felt that
16 there was some unfair advantage in the
17 marketplace; there's not much in the way of
18 regulations that cover existing homes or property
19 changes, residential or nonresidential, for that
20 matter.

21 In the interim report that we furnished
22 in December, one of the things that was in that
23 report was just a characterization of the building
24 markets. On the nonresidential side the figure
25 that was produced was about 6 billion square feet.

1 Those three largest categories amount to about
2 half of the square footage that we're talking
3 about. And I think the rest is pretty much self
4 explanatory.

5 The schools and colleges was mentioned
6 in there because there's a lot of old facilities,
7 and the funding sources that they have for
8 efficiency upgrades makes them a good candidate
9 for improvement.

10 This chart is the absolute best of the
11 technical potential out there, that if everybody
12 did everything that was cost effective, they took
13 every cost effective measure -- and by cost
14 effective generally we mean a payback of less than
15 ten years -- if they took all of those measures
16 and actually did those measures, that this is how
17 the pie would split out.

18 And, again, this is peak savings. So
19 lighting and space cooling, of course, are the
20 biggest chunks here from the nonresidential side;
21 and about 85 percent if you were to total those
22 together.

23 So the potential is tremendous out
24 there. We're not saying that we're going to come
25 anywhere close to that in what we're looking at,

1 but that's the --

2 COMMISSIONER ROSENFELD: Excuse me,
3 Dale, I can't see the total. You told me how the
4 pie's divided up, but what does this turn out to
5 be in terms of percentage of peak power?

6 MR. TRENSCHEL: For nonres?

7 COMMISSIONER ROSENFELD: -- it's 2.5
8 gigawatts --

9 MR. TRENSCHEL: Right.

10 COMMISSIONER ROSENFELD: And what's peak
11 power for commercial buildings? Like 20?

12 MR. TRENSCHEL: That's a good question.
13 Put me on the spot.

14 (Parties speaking simultaneously.)

15 UNIDENTIFIED SPEAKER: That's a little
16 high.

17 COMMISSIONER ROSENFELD: A little high?

18 UNIDENTIFIED SPEAKER: -- 50 for the
19 state.

20 COMMISSIONER ROSENFELD: It's 50 for the
21 state?

22 UNIDENTIFIED SPEAKER: Yeah.

23 COMMISSIONER ROSENFELD: Okay, let's say
24 20 for round numbers, just so I can do the --

25 MR. TRENSCHEL: Right, then it's --

1 COMMISSIONER ROSENFELD: So it's 15
2 percent --

3 MR. TRENSCHEL: Right, 2.5 up to 20.
4 All right. The way we started to approach this
5 whole assignment given to us, or try to fulfill
6 this legislation, is we thought about what are
7 possible trigger events. And by that we just mean
8 what things happen in the course of a building's
9 life that could be an event where something could
10 be -- there could be a trigger to start or take
11 some action on the part of the customer or the
12 owner of that building.

13 And so this isn't comprehensive by any
14 means, but these were some of the things that were
15 -- some of the key points that were brought out.
16 The time of sale, -- at the time of sale
17 properties, time of lease, that kind of thing.

18 We found that -- we had a realty
19 association represented in some of our assistance
20 that was given to us, and just on the residential
21 side alone we were saying about 600,000 homes or
22 more, 650,000 or so homes a year sold. Compared
23 to, what it last year, about 150,000 new homes
24 built. So it gives you a relative indication
25 that, you know, there's a lot of activities out

1 there where the potential, again, can be very
2 large.

3 The ones that -- there were several --
4 let me backspace just a second here in my mind.
5 In putting together how we were going to approach
6 this problem we searched around and tried to
7 recruit -- and some of you were in this audience
8 here -- several people that are knowledgeable on
9 the subject matters.

10 And that group met once, and then we had
11 some followup work, as well, in a smaller subgroup
12 from that group. We had a larger working group
13 that looked at nonresidential; then we also had a
14 residential side.

15 Then we formed together some smaller
16 panels that investigated some of the other options
17 that were available to discuss some of the issues
18 that the larger group brought up in a little more
19 detail.

20 And, of course, on the side of the other
21 -- we have the trigger events on one side, and of
22 course, you have, well, what would you do at that
23 point, what kind of actions would be taken.

24 And so there was another longer list
25 generated. And I won't go through all of these

1 here, but, of course, the subject of today's
2 workshop is benchmarking. And, of course, that
3 was one of the things raised by some members in
4 these working groups that we had. And we did have
5 represented several commercial building owners in
6 that group.

7 This is from the smaller group that I
8 mentioned. We had a nonresidential working group
9 maybe of about 10 or 12 people. We recruited
10 about two or three more additional people or a
11 subgroup of that group to talk about some of the
12 technical issues. You're going to hear more about
13 this from other speakers here today.

14 One of the things I guess I pulled out
15 of those discussions in those technical groups
16 were benchmarking tools, what should it do. And
17 one of the items was it should offer multiple
18 levels of detail. In other words, you can just --
19 you go and you get a score, but then for those
20 people that are interested in knowing more of what
21 they could do or being able to find out more
22 details, that they can drill down and have that
23 available to them.

24 They brought up the idea of
25 distinguishing. It has to be able to distinguish

1 between efficient operation and the energy
2 efficiency equipment, the functions of the
3 equipment, versus how the building is operated,
4 what the occupancy influences are and that kind of
5 thing.

6 And, of course, one thing that was
7 already mentioned earlier, as well, was how do we
8 motivate the customer to explore some of those
9 cost effective options once they are identified
10 and they get their score, and they say you can do
11 these various things. But how do you get them to
12 take those next steps.

13 And, as well, as mentioned earlier,
14 should be able to be repeated. And so that we can
15 use the tool repeatedly to track the performance
16 over time.

17 We had about five people, I would say,
18 on this use of benchmarking panel. So these were
19 -- we had one group that looked more at the
20 technical issues, the nuts and bolts of well, how
21 are we going to do this, and what should the tool
22 do, and is it possible to do these things.

23 And then another group which was where
24 we brought back in some of the building owners.
25 And we said, okay, well, if you're -- we're

1 actually trying to make this use benchmarking in
2 the market, what kinds of things should we be
3 looking at.

4 And one of the items that came out of
5 that was this focus on the building at the time of
6 refinancing is a big trigger event. I think we
7 had one owner there that said his properties,
8 every three to four years he was refinancing the
9 property. And each one of those would be an
10 opportunity to go in there and benchmark the
11 building and be able to take some further steps.

12 On the other hand we had another owner
13 that said, well, you know, I have 12 buildings and
14 we don't do that, you know. We're happy with what
15 we have now. So it doesn't really represent a
16 consensus by any means, but it was an interesting
17 point that was brought up.

18 The group thought, well, you know, we
19 got to look to the utilities to provide the
20 information or see that they're benchmarked.
21 They're the keepers of energy use information,
22 although certainly customers have records of their
23 own energy use.

24 Again, brought up the idea of how to
25 motivate the customer to pursue the

1 retrocommissioning if there's a correction that
2 needs to be made to the operational conditions or
3 the problems that they've encountered. Or, on the
4 audit side, to identify what are the cost
5 effective efficiency upgrades they could do.

6 I think another thing is that building
7 owners widely recognize EnergyStar, of course, and
8 said that it's really important that we have a
9 linkage or a tie, somehow, into that rating
10 method.

11 Just put together a few other
12 miscellaneous bullets here on some of the other
13 discussion points that came up. There was some
14 support from the building owners to say, hey, you
15 know, we like benchmarking, and we like it because
16 we can say we have an EnergyStar building, or, you
17 know, we've been through and we compared this way,
18 we compare well with other buildings. Distinguish
19 themselves from others.

20 There was another item, of course, and I
21 think Evan mentioned it, as well. Trying to find
22 a balance between the simplicity of the method
23 used and making sure that it's still technically
24 valid. And so that you don't want to have
25 something that's, even though it may be very

1 simple and practical, that it misleads the
2 customer in what the information or what that
3 score is at the -- whatever they would get as a
4 result of that benchmarking.

5 And also being alert to discouraging the
6 customer from taking a deeper look if the number
7 appears satisfactory. So that they say, well, I
8 have a rating of this, I'm in the upper quartile.
9 We're okay and everything looks fine. But then
10 there may still be room for them to do, to take
11 other measures and still increase the efficiency
12 of that building in a very cost effective way.

13 There were some that thought that it was
14 premature to recommend mandating benchmarking; to
15 put some legislation out that said thou shalt
16 benchmark all buildings from this point forward.

17 But, on the other hand, another building
18 owner though, you know, we could do this in six
19 months. Now, that was a very active owner that
20 had been doing a lot of benchmarking in their
21 buildings and that kind of thing. So there was
22 some variation of opinion there.

23 And, again, linking in with EnergyStar.
24 But is there a way to possibly add the regional
25 informational component to that so that it's a

1 little bit more representative of what climate
2 conditions you have in California and those kinds
3 of things, versus some sort of a national average
4 or national comparison.

5 I'm going to jump off of the
6 benchmarking, because that's really an infancy
7 subject for me, you know. I mean I feel like an
8 infant coming home from the hospital, you know, on
9 benchmarking. But it does crop up as part of this
10 549 activity.

11 The things that we have coming up again
12 now is in about two weeks we'll have a contractor
13 report, a draft contractor report, that will be
14 available. And that will be on our website. We
15 are planning to have a staff workshop on that
16 contractor draft May 2nd. And then we would
17 proceed to a staff version of the report on the
18 AB-549 assignment. And, of course, benchmarking
19 is a small part of that. I didn't talk about all
20 the other areas that are being looked at in that
21 report.

22 And then we would have a workshop
23 sometime, a staff workshop, in late June -- or a
24 staff report, I'm sorry, in late June. If you
25 wanted some more information that's the website

1 address.

2 And I had some copies of this
3 presentation available on the table there; there
4 might be a couple left if some of you maybe didn't
5 get one.

6 That's all I have to say. Thank you.

7 MR. GARCIA: Thank you, Dale.

8 (Applause.)

9 MR. GARCIA: Our next speaker is Mary
10 Ann Piette. It wasn't too long ago that I visited
11 her at her office, high in the Berkeley Hills. I
12 think the unfairness of it all is she actually
13 gets paid to work there. She's got probably the
14 best view of anybody, you know, look out the
15 window; see the entire Bay Area. And on a clear
16 day, can you see the Farallones?

17 MS. PIETTE: No, I haven't been able to
18 see them. There's a big tree blocking --

19 MR. GARCIA: But you can probably see
20 the Golden Gate Bridge.

21 MS. PIETTE: I can see the Golden Gate
22 Bridge.

23 MR. GARCIA: Okay.

24 COMMISSIONER ROSENFELD: So this is the
25 view from 300 feet instead of 3000 feet -- 30,000

1 feet --

2 MS. PIETTE: That's right.

3 MR. GARCIA: I think so. Okay, Mary
4 Ann, --

5 MS. PIETTE: Thank you.

6 MR. GARCIA: -- take it away. Thank
7 you.

8 MS. PIETTE: Thanks, Al. And I want to
9 start by thanking the California Energy Commission
10 for having me here today; and a special thanks to
11 the PIER program, to Nancy Jenkins and Martha
12 Brook, because they've been supporting our work in
13 this area. And also thanks to Bob Rose, because
14 they've been supporting some of our work in the
15 past. And I want to make sure that you understand
16 that Bob and I have been working hard in the
17 trenches of benchmarking for some many years now.
18 And we're making great progress because we're all
19 here today talking about benchmarking.

20 So we're happy to be here and I'm going
21 to -- I wanted to walk around when I talk, but
22 they really want me to --

23 COURT REPORTER: Give it a go.

24 MS. PIETTE: -- stay. I'm nice and
25 loud, usually.

1 COURT REPORTER: Give it a try; I put a
2 mike there to see if it'll pick you up, so --

3 MS. PIETTE: Give it a try, okay. So,
4 I'm going to start by talking a little about the
5 basics. I'm going to rephrase a few things that
6 Evan said; talk about the California tool that
7 we've developed; why we developed it and where
8 it's going. And then a little about California
9 buildings versus the national buildings, both
10 benchmarking scores and benchmarking methods. And
11 I wanted to spend some significant time on the
12 future directions.

13 It was great to hear Evan's comments
14 about the world of benchmarking, and also Dale's
15 specific summary of what the AB-549 group is
16 recommending. And then I'll summarize.

17 So, we've seen these things identified
18 here, how well is it doing performing compared to
19 other buildings; set targets; facilitate property
20 value assessment; gaining recognition; identify
21 actions for energy savings. And that's where the
22 future is in benchmarking. It's really helping us
23 think about where we are today and where we can go
24 to improve these future tools.

25 And these five arrows here are what I

1 use as the starting point for benchmarking, which
2 is a little different than the variety of things
3 that you heard. It was great to hear about
4 Tasmania and ocean benchmarking. And I hadn't
5 heard that before. I got the pleasure of hearing
6 from Evan about where that term comes from.

7 But I always think about it in terms of
8 total quality management and learning processes.
9 And when a business benchmarks its performance
10 against another business, they go through this.
11 What are their issues and collected on their site
12 compared with others, perform some sort of
13 analysis and implement change.

14 So change management and learning
15 processes are really what we want to help the
16 buildings do. We want to help them understand
17 where they are and what they can do to get better.
18 So we're starting to know how we might do that.

19 So, the (inaudible) tool was developed
20 because we wanted to understand how to build these
21 kinds of things, and what we could do with the
22 California data. And I'll talk a little about
23 what that data is.

24 But, essentially we were starting with
25 the energy use per square foot. And as a building

1 scientist and worked with Art for many years, one
2 of the research questions is do you know a low
3 energy building when you see one. It has a low
4 energy use, you're not freezing in the dark. It's
5 providing some service that's similar to other
6 buildings.

7 Ideally now we're getting a better idea
8 of a low energy building would be, it has
9 efficient features and it's operated well. You
10 can have old features and operated well, and still
11 be a low energy building. But are the services
12 the same. And Evan talked a lot about that.

13 So we are, our current tool is based on
14 some initial data from the CEUS data that said,
15 and we didn't do a lot with a lot of the
16 corrections. And I'll talk a little about why.

17 But essentially what we have is a tool
18 where you put in your energy use and your square
19 footage and your building type and your zip code,
20 and you get a curve of how it compares to other
21 California buildings. And it's an online tool
22 that we started as a prototype, and it's available
23 as a starting point.

24 The CEUS data is the key here in
25 California. the CEUS data is conducted to develop

1 the forecasts, datasets from the utilities, about
2 2000 buildings. It's an extremely detailed onsite
3 audit. These are now getting a little bit old,
4 but they were collected in the '90s.

5 We have information on the energy uses
6 for PG&E, we have the gas and the electric data.
7 For Edison we only have the electric data. And
8 for San Diego we couldn't get any of the data. So
9 getting the CEUS, working with the CEUS has been a
10 lot of work. And thanks to Martha for
11 persistently working with us, and even getting us
12 this data. So it's the only public interface to
13 that data set and distributions of data in
14 California.

15 The new CEUS we're all waiting for and
16 looking forward to. We're going to talk about it
17 more. And I know hopefully we'll get to be able
18 to talk about some of these things this afternoon.
19 But the new CEUS is 2800 onsite audits, a year's
20 worth of energy data and calibrated simulation
21 models. So we can start looking at operations and
22 the presence of efficiency features.

23 We can start understanding why is the
24 energy use high or low compared to others, and a
25 better understanding of characterizing the

1 commercial sector.

2 We also have existing work. We're
3 working with the CHPS program, the high
4 performance schools collaborative. And we're
5 collecting data from PG&E; we're collecting data
6 with Daryl Mills, thanks to Daryl. And we're
7 trying to put a school data set similar to the
8 CalArch one. And we're looking at what are the
9 kinds of graphics that communicate best with
10 people. And it could be energy per square foot;
11 sight or source units. And it could even be cost
12 per square foot based on average costs.

13 So there's a lot of ways. And once we
14 have these data in an online tools there's some
15 different things we can do to help communicate.
16 And we currently are working in that area in the
17 schools area.

18 Now, this is what a CalArch output plot
19 looks like. And it essentially gives you -- this
20 is the whole building energy use per square foot,
21 and this is the percent of buildings in each of
22 those bins. And this is the schools. And this is
23 a frequency percentile. So if you go to 50
24 percent here you can see what the median energy
25 use is.

1 So you put in your energy use and your
2 square footage and your zip code, and it gives you
3 a plot like this. It can give it for the total
4 energy use, the electric only, or the gas only.
5 And there's some statistics and there's some
6 quartiles, so you can see what your energy use per
7 square foot is, and what the median is. So
8 there's 43, 35 and 67, give you an idea of how you
9 compare. So this 38 means that, you know, they're
10 between this 25 and 50 percent quartile.

11 So it's technical, I mean it's not --
12 engineers love it. The average schools principal
13 wouldn't understand this at all, you know. So we
14 know that we're not -- we have a first cut at
15 information. And we need to tailor and layer the
16 information for the right people. And we haven't
17 really done that yet.

18 Now, California buildings tend to have
19 good scores. And that's good. We think with
20 title 24 and with all of our efficiency programs
21 we would have hoped that our scores are good.
22 What this plot shows is 100 CEUS buildings, and
23 that 43 percent of them have greater than a 75 in
24 EnergyStar. We found both with the schools and
25 with the offices many years ago when we worked

1 with CEUS we found high scores.

2 And we talked with Bob about it. And
3 they've made some improvement to the school. In
4 the office building model they added heating
5 degree days, so both CDD and HDD are in the model
6 in the schools. They added CDD, so both -- in the
7 regressions now, we spent a lot of time looking at
8 how EnergyStar actually works. And how does it
9 work for California buildings.

10 And we also saw, as Evan showed, that
11 swimming pools were present in some of our
12 schools. It helped explain high energy use. If
13 the building has an electric kiln or a large
14 kitchen. I mean the EnergyStar is a great
15 starting point for an initial pass on how a
16 building's doing. And it's important to
17 understand what it can do and what our tool, with
18 the simple EUIs, doesn't even do that.h

19 But, again, as we go into the future
20 CEUS we're hoping to be able to dissect these end
21 uses and understand them better.

22 This graphic here shows that we took a
23 few buildings from the CEUS data set and we ran
24 them through both CalArch and EnergyStar. Here's
25 a building that scored very well. For EnergyStar

1 the higher your number is, this is a 98, for a
2 30,000 square foot building, and when you look at
3 the statistics for the north coast climate zone,
4 79 percent of the buildings have an energy use
5 intensity greater than that building. Okay, so
6 it's somewhat similar.

7 Because that's what EnergyStar is, it's
8 a distribution. It's a scale from zero to 100,
9 and the 25 -- 75 and better means that you're in
10 that best quartile of energy use intensities. And
11 CalArch can give you something similar to that.
12 That's the idea. Is that at a very simple level
13 we can tell you, for your climate zone, if you're
14 high or low compared to others.

15 We've been looking at different ways to
16 display the data. And simple metrics are ways,
17 and graphics are ways. And this is taking that
18 same data and simply the energy use per square
19 foot, this is site, but it can also be done in
20 source. And the reason you want to do it in
21 source is then it's a better measure of CO2 and
22 the value of energy. So source units provide more
23 relevance to policy level people. Site units are
24 often more relevant to the onsite energy managers.
25 So both units might be appropriate for different

1 audiences.

2 And if we put in these quartiles, green,
3 yellow, orange and red, we can get some idea of
4 how you are, a good building, a typical building
5 would be a median performance. And you can see
6 how you rank on a simple scale like this, again,
7 for a climate zone. Doesn't correct for which end
8 uses you have, and we'll talk about that in a
9 moment.

10 Now we can turn this sideways, because
11 I'm going to show you some different ways of
12 looking at some of the data, just like Evan showed
13 you all kinds of ways to look at the data.

14 I also want to show you the different
15 building types. We linked back our building types
16 to CBEC's, and these are the building types
17 currently in the CalArch dataset. The sample
18 sizes are quite small for some building types.

19 The new CEUS data with the 2800
20 buildings is a population (inaudible), so it
21 essentially represents the entire commercial
22 sector. And we can help you benchmark against,
23 with the weights, essentially the representation
24 of the California buildings.

25 So, the new dataset that's coming in

1 June is a great start for what we think can be
2 done in the future.

3 But when we turn this sideways, I'm
4 going to show you some other graphics where we
5 look at energy good practice in typical buildings.

6 Now, I'm going to walk you through a few
7 slides that introduce you to some of our ideas
8 about where to take benchmarking for the future.
9 And we talked about a layered approach a moment
10 ago. The starting point is in energy use
11 intensity, and we want to move down into end uses.
12 We want to move it, because if you're going to
13 identify the retrocommissioning or the retrofit
14 opportunities you have to move into end uses.

15 And with these new simulations of the
16 commercial sector we think we can start to do
17 that. And the method I'm going to be showing you
18 is based on a method being used in the UK by Bill
19 Boardass who does the PROBE studies, and it is the
20 method being developed in the European Union for
21 the CO2 benchmarking that is going to be
22 commercial sector benchmarking in all the EU
23 countries. So we're trying to build on some
24 techniques that we think lead us toward actions,
25 that lead us towards identifying what we can do to

1 improve the buildings.

2 Our first level is the basic energy
3 intensities. Then the default end uses. Then
4 calculate your specific building's end uses. And
5 retrofit and retrocommissioning options. So in
6 the UK they're actually developing this fourth
7 level now. They've done these different levels.

8 Now, this is showing you the kind of
9 information that you put in at each of these
10 levels. For initial feedback we only need the
11 building type, the climate zone, the area and the
12 total annual energy use.

13 Now we go into what end uses do you
14 have. Do you have a swimming pool. Do you have a
15 computer center. Do you have a kitchen. Do you
16 have cooling. Because a lot of California
17 buildings on the coast don't have cooling. So
18 that's going to make a big difference on your
19 energy use intensity.

20 Detailed end use characteristics will
21 allow you to start putting in, building up
22 characteristics. Those characteristics,
23 themselves, are metrics, sort of benchmarking
24 against end use characteristics. And then
25 selecting retrofits.

1 And before you change that I was going
2 to say -- yeah, go ahead. This graph is the
3 energy use intensities by type and climate for
4 different fuels, being site or source units. The
5 key here is we're going to compare your building,
6 whole building energy use per square foot, to a
7 good practice building and a typical building.
8 With these new simulations we're going to try to
9 develop a good practice benchmark for each of the
10 climate zones. Gas and electric separate.

11 So you put in information about your
12 building and you initially get an EUI for
13 comparison, are you higher or lower than this one,
14 are you higher or lower than this one.

15 Now, again, I mentioned this is the
16 UK/EU approach. And we now go into which end uses
17 do you have. Do you have cooling; do you have
18 cooking; do you have a lot of outdoor electric
19 light.

20 So we start with your building with just
21 the energy use intensity, but now you're
22 comparison building has end uses. So the
23 comparison building is a custom benchmark that
24 relates to what you have in your building. So
25 it's not just the average building but it's an

1 average building with services like yours. So
2 it's a service to service comparison.

3 Go ahead. Okay, lighting. I was glad
4 to see Dale's slide that shows lighting was one of
5 the biggest energy consumption savers and peak
6 demand savings potential end uses. This technique
7 can also be done for peak. So while we're showing
8 energy here, the peak watts per square foot on the
9 hottest summer day is also -- each of these graphs
10 can be exactly done for peak, as well. So we
11 could understand the watts per square foot and the
12 end uses that are helping us to see that watts per
13 square foot.

14 Now, these metrics here, I do not show
15 you an HVAC example here. I've shown you only a
16 lighting example. And the lighting example is, of
17 course, easier than the HVAC.

18 But let's look at the lighting. Power
19 density, a control factor, a diversity factor, a
20 main shift hours of use and a night load factor.
21 This is one I want to comment on a moment.

22 So, we're building up from component
23 information, we're building up a lighting energy
24 use intensity. And we're thinking what are the
25 retrofits and the retrocommissioning measures that

1 I can do to improve these.

2 And in this one I worked up in the
3 northwest looking at -- some years ago, looking at
4 the retrocommissioning -- well, actually it was
5 new construction commissioning. And we looked at
6 about a couple dozen buildings in detail what the
7 commissioning agents did.

8 And one of the things they did after new
9 building was built was they rezoned the lighting
10 sweeps. So when, lighting sweeps now, they'll
11 shut the whole floor off on a big office building.
12 And it was a very common commissioning measure was
13 to go back and rezone the sweeps. That means only
14 the lights in your area go on when you override
15 the controls at night. And that's an example of
16 something that's going to improve this factor. So
17 you can rezone the sweeps if that's a high number.

18 This is a lot of detail. And we know
19 every building is not going to get to this level
20 of detail. But we think this is a starting point
21 for where we want to go.

22 So, CEUS already has a set of efficiency
23 improvements built into those simulations.
24 (inaudible) models, they have packages of
25 retrofits; and they also, we can consider title 24

1 upgrades. And using code as a baseline.

2 So we can say how does the building
3 compare, how it is today, and what if we brought
4 it up to code lighting. How much energy might we
5 save. And what are the characteristics when we
6 retrofit it. We're going to bring down that
7 nighttime use; we're going to bring down the
8 lighting power density; we're going to improve the
9 controls. And we're going to improve the energy
10 use intensity. And we've shown it both in
11 kilowatt hours per square foot and kBtus per
12 square foot per year. So these are examples of
13 the kinds of things that you might do.

14 What we get out of this is a before and
15 after for your building. So your lighting energy
16 uses come down and we've gone from -- we've
17 reduced the energy use intensity by 3 kilowatt
18 hours per year. We could calculate the watts per
19 square foot, we could calculate the energy savings
20 in terms of cost per square foot. And we could
21 even potentially calculate a payback for the
22 retrofit. It might be important to link this to
23 the (inaudible) database and other data that we
24 know about the costs of these sorts of things. So
25 we ideally would link it to the utilities'

1 efficiency programs and help this be a tool that
2 leads people towards participating in these
3 programs.

4 So we have both the electric energy use
5 kilowatt hours per square foot per year and the
6 whole building kBtus per square foot per year.

7 Now, I just showed you what we called
8 action oriented benchmarking, identifying the
9 right actions. We also were thinking about a more
10 simple energy use intensity tool. And there's
11 various ways that we could do that.

12 One is by the one building at a time,
13 which is what we currently have. Put your data in
14 and you get some graphics out. But we also are
15 considering something like a batch mode. And I
16 think EnergyStar has that now. You can download a
17 spreadsheet, put in 10 buildings, 100 buildings,
18 1000 buildings, and then upload that spreadsheet.
19 And that spreadsheet gives you some graphics.

20 And then also this XML interface. And
21 both EPA and LBNL have worked with internet energy
22 information system companies. We've worked with
23 Silicon Energy Interact, and we actually developed
24 the CalArch interface so you could automatically,
25 from inside your Silicon Energy system, or your

1 ITRON system, for example PG&E's Interact, would
2 be a great place -- with this kind of data, and
3 the energy use that's already in Interact, all you
4 need is the building type and the floor area and
5 the zip code or the climate zone, and you could
6 automatically get this information because
7 Interact could go get the energy data and organize
8 it for you. And provide you -- email you back a
9 spreadsheet; put it online. There's a lot of
10 ways.

11 And the new thing that we all understand
12 is that the new web systems and the internet
13 systems computer tools allow us to handle data in
14 a way that we weren't able to in earlier years.
15 We're getting better at it so we want to go a
16 little deeper.

17 So we have multiple modes of how to
18 provide this link to benchmarking systems.

19 This is a sample of an input screen
20 where, again, we have a few buildings, different
21 climate zones, the area. This is a very simple
22 tool. The annual energy use, the annual gas use.
23 Go ahead.

24 And then you could get a graph like
25 this, or you could get those statistics. My

1 building uses -- 75 percent of the buildings use
2 more than mine. So we can get a simple review of
3 how your energy per square foot compares to these
4 various measurements.

5 This is my last slide, except for my
6 sort of weblinks. So, we want to just say that
7 the work that's been done is a great starting
8 point for what California's trying to do. And we,
9 both CalArch and EnergyStar show what can be done.
10 They show some of the capabilities that are
11 available today. And the coordination that we've
12 had with them has been mutually beneficial.

13 Our understanding of benchmarking and
14 their experience are a great starting point. We
15 think there's new opportunities to improve the
16 tools. And there's multiple modes that we can
17 work with. And we really need to understand which
18 market segments we're working with and how to
19 provide this information to the right people.

20 Again, we have a strong interest in
21 moving towards these action oriented tools and
22 using the baseline of code for helping us
23 understand that state of an individual building
24 and the commercial at large.

25 And my last one is just some different

1 links: poet.lbl.gov CalArch and a variety of these
2 things. And I think, Al, you're going to be
3 posting these on your website?

4 MR. GARCIA: Yes, I am.

5 MS. PIETTE: So I'm sure you have
6 questions but I guess we'll be able to talk about
7 them in the afternoon. Great. Thanks.

8 Thank you.

9 (Applause.)

10 MR. GARCIA: Our next speaker is Bob
11 Ramirez --

12 MR. RAMIREZ: Not yet.

13 (Parties speaking simultaneously.)

14 MR. GARCIA: And Bob is going to tell us
15 a little bit about CEUS. I know that when I first
16 heard the expression of CEUS, I kept thinking
17 green eggs and ham and the cat that got the hat,
18 or something like that. But I don't think this is
19 what CEUS is about. And hopefully you'll clear
20 that up for us.

21 MR. RAMIREZ: I will. But actually one
22 of our programmers did take a few liberties with
23 the S CEUS and the program that we use to process
24 all this data is called Dr. CEUS.

25 So, what I'm going to do is just give

1 you, you know, -- you've heard a little bit about
2 CEUS. I think hopefully everybody knows what it
3 is. But I'm going to give you a quick rundown on
4 where we're at with the California CEUS survey
5 project, which there are, as you've heard, very
6 high expectations for, and many applications and
7 uses for the data.

8 So, a little background first. As you
9 saw from Mary Ann's slides, there have been
10 previous CEUS efforts. Typically they were done
11 by each of the individual utilities, different end
12 uses, different methods used, different times.

13 The need for a statewide CEUS effort was
14 clearly evident. And so the CEC and the utilities
15 decided to go ahead and do that. So we're doing a
16 statewide CEUS effort.

17 The project was funded out of PGC funds.
18 It actually began in 2001 and we will hopefully
19 finish 2005. There's a lot of stuff to work
20 through, so that's why it's taken so long. Survey
21 form, utility frames, confidentiality issues.
22 Some of that stuff that's going to be discussed
23 later on this afternoon.

24 The objectives were characterized in the
25 way the commercial sector uses energy, you know,

1 EUIs, again all the things that -- the metrics
2 that have been discussed previously.

3 Many many uses. Primarily end use
4 forecasting; assessment of energy efficiency
5 opportunities; and one of the primary objectives
6 was to provide a tool that could be used by the
7 CEC for these tailored analyses, you know. Even
8 for benchmarking studies, for anything else, but
9 again the primary objective was to get this system
10 that would hold all this data and could be used to
11 do any number of studies.

12 We're doing 2800 commercial premises.
13 That includes not only -- a premise, by our
14 definition, is not only single buildings and, you
15 know, part of a building, it includes large
16 premises, campuses, master meter campuses.

17 We've developed a database,
18 comprehensive database to contain all this data.
19 As I mentioned, we've developed the tool, Dr.
20 CEUS, for reviewing all these, automating the
21 building simulation process, helping us to look at
22 all the various inputs that we're using to
23 calibrate the simulations. And do that pretty
24 quickly.

25 You know, if you had to do this manually

1 it wouldn't be done for another five years
2 probably. And again, once we get all the
3 simulations calibrated then we can start looking
4 at EUIs and, you know, doing various analyses.

5 Quick look at the distribution of the
6 sample; 1000 sites in PG&E; about 1100 in SCE; 350
7 SDG&E; 300 in SMUD for a total of 2800 premises.

8 XnergyChema and ADM are doing the survey
9 work. And again, the information is very detailed
10 and Mary Ann's taking a look at the data. And you
11 can kind of tell from her presentation what sorts
12 of detailed information is there.

13 The building simulations, again 2800
14 premises. We've got 13 electric end uses and six
15 gas end uses. We've also got, for the study we've
16 got logger data, logger data for lighting and HVAC
17 fans for about 500 sites, 500 premises.

18 And as I mentioned earlier, the
19 information that we're calibrating the simulations
20 to is 2002 bills, including demand, wherever it's
21 a demand metered sort of a site.

22 We've got interval meter data for again
23 probably about 500 sites. And we've got -- at
24 some point we'll have the segment load profiles.
25 So at some point we'll take the detailed building

1 level calibrated shapes and, you know, create
2 segments, and then calibrate to segment load
3 profiles.

4 And, of course, they'll be weather
5 normalized. We're actually calibrating with the
6 actual year weather, and then at some point we'll
7 rerun all the simulations with normalized weather
8 and have the results available on a normalized
9 basis.

10 This is just a -- this is our primary,
11 when we're calibrating this is one of our primary
12 graphics that we look at in calibrating, one for
13 the Dr. CEUS graphics. It's a four-panel shot of
14 what we call the summary sheet. And it gives you
15 a quick look at the simulation versus the monthly
16 bills, the interval meter data. And within Dr.
17 CEUS each of these four panels is actually a
18 separate screen. So you can -- I mean here you
19 can't really see it; you can see it when you print
20 it out. But you can actually see it much better
21 on the individual screen. Again, that's just to
22 give you a quick look at the Dr. CEUS system.

23 Eventually, as I mentioned, we'll get to
24 the segment analysis level. We'll take all the
25 sites; build them up on a building type basis.

1 And we have very detailed, what we call site codes
2 that go way beyond the normal building type
3 classifications. In fact, I think that's some of
4 the building types that Mary Ann had listed on her
5 slide which came from the site codes.

6 So we'll eventually get to the point
7 where we can do segment analysis and develop EUIs
8 by building types. This just describes. Again,
9 Dr. CEUS has a very nice set of graphical displays
10 of this data. And the bullets just tell you about
11 some of this.

12 And just a quick graphic of one of
13 those.

14 Project status. We've got all the
15 onsite surveys done. We've got about 300
16 simulations to go. And unfortunately those are
17 the toughest, you know, the biggest buildings that
18 have both interval meter data and logger data.
19 And the calibration really is an art, so the more
20 data, the longer it takes. So, by May 2005 it
21 will all be over with.

22 The software is pretty much done. It
23 won't really be done until we process every single
24 site, but it's mostly done. And the segment
25 analysis hasn't started, but by July 2005 we'll be

1 able to do that.

2 So, that's all, Dr. CEUS in a nutshell
3 and the CEUS survey.

4 MR. GARCIA: Okay, Bob, thank you very
5 much.

6 MR. RAMIREZ: Thank you.

7 (Applause.)

8 MR. GARCIA: Okay, now we have the other
9 Bob. And Bob is with EPA. He came out here from
10 Virginia --

11 MR. ROSE: I live in Maryland.

12 MR. GARCIA: -- Maryland, okay. Bob and
13 I were talking the other day and he was telling me
14 that he's a fisherman, he's a bass fisherman. I
15 was telling him that some of the best bass fishing
16 is out here in the Sacramento River. So maybe
17 you'll come out and fish with us one of these
18 other times.

19 But anyway, with that, Bob.

20 MR. ROSE: I think I'll follow Mary
21 Ann's lead and try to speak over to the side there
22 with the slide show, with Evan's assistance.
23 That's why I was helping out earlier.

24 DR. MILLS: I'll be sure to jiggle the
25 projector.

1 MR. ROSE: What comes around goes
2 around.

3 (Laughter.)

4 MR. ROSE: Do you know where I'll find
5 this, Al?

6 MR. GARCIA: There's a folder on the
7 desktop.

8 MR. ROSE: Okay. Great. And actually,
9 if I can borrow a pointer, or was there one up
10 here?

11 Well, today's conversation so far I
12 think has been excellent, starting with Evan's
13 discussion of really just what benchmarking is or
14 isn't is highly appreciated.

15 I wanted to spend a moment talking about
16 what our benchmark does not do. We are a little
17 bit concerned that there's a lot of excitement
18 about benchmarking in California, and be a lot of
19 weight put on that, and I'm here to tell you that
20 benchmarking is not going to deliver, per se,
21 energy reductions. It is a tool; it is a process
22 people go through. I wanted to make that clear.

23 And, as well, I did not see Dale's
24 presentation till today, but I thought that was
25 very useful, as well, some of the feedback of what

1 people actually expected from benchmarking. We
2 never actually went out and asked people what they
3 expect. In EnergyStar we kind of just do it
4 because we want to. But we did perceive there was
5 a need. And it's good to hear it confirmed
6 through Dale's work that some of those needs are
7 what we're satisfying. And we had seen that, of
8 course, in our own partnership. We have lots of
9 partners we deal with. That's primarily how we
10 got our feedback.

11 And Mary Ann as well, the fact that
12 benchmarking can go further, in more detail, again
13 is an excellent starting point.

14 Whole building as-built energy
15 consumption against a peer group. That's what I'm
16 talking about when I say benchmarking as we
17 practice it now. We started six years ago or so.
18 But that's what we're talking about. At the whole
19 building level, how do you compare to your peer
20 group.

21 We have coverage of about 55 percent of
22 the commercial market. You can read those.
23 What's missing predominately is retail, but the
24 other biggies are in there.

25 Ratings take into account the size and

1 type of building, the hours, occupants, the
2 climate, weather. Climate is the wonderful
3 climate here in Sacramento; weather today was a
4 little bit cooler than yesterday. That's climate
5 and weather.

6 And also the fuel type we're using,
7 source energy. Outside of California nobody does
8 that. But we felt that was important as Mary Ann
9 mentioned, correlates well with cost, correlates
10 well with emissions, everything we do is forced
11 energy.

12 And other parameters for hospitality, is
13 it upscale, is it midscale. There's different
14 amenities, other factors like that are part of
15 benchmarking. That's what our system takes
16 account for when you get this whole building
17 rating.

18 And mixture spaces. If you have an
19 office and a warehouse attached to each other our
20 little system can handle that as well. It's not a
21 big deal. But when users ask, can you do that,
22 well, we have to respond.

23 And as well as you have different time
24 of use segments, maybe a part of the school is
25 used for a local community college, as well.

1 And also the ability to benchmark over
2 time. As simple as that is, years ago users said,
3 well, my area has changed over time; the number of
4 occupants in my building has changed over time.
5 So we now date stamp all the data. So when a user
6 enters floor area, we also ask them, well, what's
7 the date on which this floor area is effective.
8 It's no big deal, but it's some of those details.
9 Again, you learn through heartache to add to the
10 system.

11 At times I feel like I'm not operating a
12 30,000 square feet for sure, not even 300 feet.
13 I'm really below the ground being counted into it
14 at times from people's expectations from our end
15 users, if you could.

16 But, again, over six years we've had to
17 add and make it fancy and so on. CBEC, it's
18 important for you to know we're using a national
19 data set. This is a national rating. And the
20 commercial building energy consumption survey.
21 They've gone through the eighth survey. That
22 data's going to be released hopefully this year.

23 It covers about 5500 buildings
24 nationwide, about 850 in California. Your new
25 CEUS data will now surpass that. Currently the

1 national survey captures about the same number as
2 the past CEUS data sets, but you'll now surpass
3 that, which is excellent.

4 It has sufficient data for benchmarking.
5 Floor area, occupancy hours. It has that type of
6 information. If you ask CBECS, well, let's drill
7 down more to get to the end use benchmarking, it
8 can't do that. And we don't use it for that, and
9 that's not the goal that we have in benchmarking.

10 That's not a limitation of CBECS, but
11 it's something that is different from CEUS and the
12 fact that you can then do a lot more with CEUS,
13 but (inaudible). But that's the data set we're
14 using.

15 The timeline, 1995 we were running what
16 was then the greenlights program, which about
17 three years after that would be retired. And we
18 knew we wanted to get more into whole building
19 performance. And we, ourselves, did not have a
20 way to measure energy efficiency at a whole
21 building level. And we had a lot of trouble with
22 our partners assessing if a 10 percent improvement
23 was good or not, depending on how good or bad they
24 were to begin with. Ten percent, if you're a very
25 high energy user, well maybe you could have done

1 better.

2 So, at the same time commissioning and
3 those operations and maintenance were becoming an
4 issue. So we needed something that went beyond
5 technology. We all know that.

6 1997 we had an informal meeting at a
7 PECI conference. We just got some smart folks
8 together in a room, or at least said they were,
9 and they proved to be. And we came out with
10 mainly two basic approaches. Compare to code,
11 we're familiar with that. And benchmarking, if
12 you will, to a peer group.

13 We actually began in 1997 down the path
14 of a better than code. We actually had an
15 arrangement with PNNL. Earlier it was with LBNL
16 and PNNL. But PNNL had a school that was deemed
17 ready for the national market using ASHRAE's
18 energy code. So we thought we'd do that.

19 We started to back away from that. It's
20 not a comment on PNNL. We began to think, you
21 know, we really wanted something that was using
22 as-built energy data with this peer group. So we
23 actually changed our minds midstream.

24 We talked a little bit with folks who
25 were involved with what's called BEPS. If you

1 don't know what that is, don't worry about it.
2 But it was something from the late '80s or so.
3 And that didn't really prove to be useful, so we
4 changed our ind again.

5 In 1998 we met up with Oak Ridge
6 National Labs, Terry Sharp, presented a
7 benchmarking paper. The Energy Information
8 Administration, who conducts the CBECS survey was
9 there. Well, in the next year we issued, or we
10 made public the benchmark for office buildings.

11 We struggled through this a lot, is the
12 point of this slide. And I hope it's the case,
13 and I think I know the case now, in California
14 you're looking at benchmarking because you've also
15 struggled through various issues. You're looking
16 to start up a whole building, so I understand it,
17 the Commission, so I understand is looking that
18 way. And then to go further.

19 So it's nice to see two separate groups
20 converging on the same starting point. It's
21 confirming for us.

22 Recent updates. 2001, we adopted in
23 1999 CBECS data, previously we were using the 1995
24 data. We're looking to get to the 2003, like I
25 said. We improved the climate handling at the

1 suggestion of LBNL, and also the ability to handle
2 swimming pools. You saw those same graphs today,
3 also with Mary Ann.

4 We introduced in 2001 and 2002
5 (inaudible) that particular point is we're using
6 industry data for that. We want to move away from
7 that. But the bottomline is those two industries
8 had the wisdom to do a survey of their own energy
9 consumption. But they couldn't really figure out
10 how to deliver that. So we assumed that data and
11 made a benchmark available.

12 In 2002 we had modified our weather
13 normalization routines. We're using routines that
14 came out of Princeton with their PRISM model. If
15 you don't know what that is, don't worry about it.
16 But for those of you if that rings a bell.

17 The point is we're weather normalizing
18 the energy data. We're looking at 12 months of
19 energy data with 12 months of average monthly
20 temperature, and how those months of temperature
21 deviate from the average, we make adjustments from
22 that. And that's something we borrowed from the
23 research community.

24 And in 2004 we introduced the other
25 building types that were listed. And in 2004 also

1 we retooled portfolio manager, that's the name of
2 the online tool. And years ago we named that
3 portfolio manager because we wanted to get to a
4 point where people that own sets of properties
5 were looking at the entire portfolio and trying to
6 improve the entire portfolio. A little bit of
7 foresight on our part.

8 But we now can handle default values.
9 If you don't know the number of hours and so on,
10 we'll default those sorts of things. You still
11 have to answer floor area, that's a minimal.

12 Bulk data transfer, Mary Ann talked
13 about that. And just for our end users, the
14 ability to group buildings together. So, you
15 know, show me all of my schools that are
16 elementary, another group of their junior highs,
17 whatever it may be. That's more end user type
18 stuff, but it's -- throw money at it you can make
19 the system do it.

20 Timeline, got to say, this IT stuff is
21 wonderfully expensive. Future maintenance,
22 certainly with the new 2003 dataset we want to
23 update to that. That goes without saying.

24 We have a grant with the Energy
25 Information Administration; that's an arm of the

1 Department of Energy, to help parse out maybe high
2 schools from middle and elementary, thinking
3 there's just another set of uses at high school
4 level that you don't see. So that's a sampling
5 issue.

6 Expanding into retail. Investigating
7 the weighting factors, I wanted to spend a minute
8 on this. In a moment we're going to talk about
9 our end users experience with benchmarking, by the
10 way. But I wanted to get through to you what
11 benchmarking, as we practice it, is right now.

12 We've been told through an independent
13 consultant we should have always been using
14 weighting factors which weight the relevance of
15 each building. Now, Oak Ridge was not using that
16 in their -- when we met up with them. And we're
17 not using it. With the old CEUS data, I
18 understand that the weighting factors may not have
19 matched, as well. Maybe that's not true, or it
20 is. With your new CEUS you're going to do a good
21 job with those weighting factors.

22 We've been told we should do this. And
23 we've looked at it. And it looks to be more
24 tentatively, moreso than tentatively so, that the
25 effect is that higher scores go down. Now we're

1 very aware of the issue here in California is do
2 higher scores on our rating motivate people.

3 We don't want to do this because it
4 helps makes California happy. Let me add to that,
5 just so you understand, in New York we're having
6 the other opposite end problem where scores are
7 low. And it also happens that these weighting
8 factors make the lowest scores go up, which we
9 don't want to do just to make New York happy.

10 We need to understand physically why
11 this is happening. We've looked at every building
12 type, office, retail -- or, not retail, office, K
13 through 12, grocery and so on. It's always the
14 case that the weighting factors, in the national
15 data set, at least, have this impact.

16 We don't know why, but it could be an
17 important improvement that might just happen to
18 have certain effects that some of our market
19 transformation friends think would be more
20 appropriate.

21 Investigate additional factors were
22 climate Mary Ann mentioned, some of the work she
23 helped us with. I'm not convinced that we've
24 fully captured California's climates. I mean
25 let's just say if we don't capture California's

1 full set of climates I'd love to figure out a way
2 to go further with that. That, in part, I think
3 ha to be concluded; it swings some of the higher
4 scores. Could also be your buildings are more
5 efficient. Of course, that's rule in as a
6 possibility. But you want that to be known on its
7 own, not biased by climate effects.

8 And expanding to 100 percent coverage,
9 we've had a number of end users who will benchmark
10 their fire station because they just want
11 something, they want a number. And we've been
12 very fixated on, no, this is how we define an
13 office; this is how to define a school. It looks
14 like this and acts like this.

15 We've decided, fine, we'll give them a
16 catchall category and they can have at it; for the
17 purposes of EnergyStar you couldn't be EnergyStar
18 on that scale. But that's been some of the
19 experience from our end users that they want that.
20 So we're going to do that.

21 And all the, you know, libraries -- not
22 libraries, that's not an odd use, but art museums
23 and so on. As soon as practical we want to give
24 some regional information. That's why some of
25 Dale's comments were very insightful. We've

1 learned that the hard way, as usual.

2 Partly at (inaudible) request, they've
3 said, well, can't you at least help us to tell our
4 constituents on a regional basis what their scores
5 look like. And that's something we want to do
6 anyway, and maybe that helps here, as well.

7 Some of the options. Many of our users
8 think they're being compared to other users
9 anyway. So why not let them know that compared to
10 other users this is your score. And if you're
11 going to do that, you can filter on a region or on
12 a state or so on.

13 Another option is to, folks like NYCERTA
14 and CEC to have access to our data and do your own
15 carving and dicing and slicing of that data; come
16 up with your own messages and so on and
17 communicate that outwards.

18 And the third would be the inclusion of
19 other statistical datasets. The purpose there
20 wouldn't be to subsume CEUS, for example, but to
21 the extent it adds a regional overlay of value
22 we've now become interested in that. No one else
23 has regional data, but you happen to have it.

24 Okay, so that's the historical, the
25 updates and some of the future. Here's an example

1 screen. We're showing on the far -- that side,
2 the right. Our focus here is really on getting
3 people to improve, so we want to give them a
4 baseline rating and ask that they compare
5 themselves to that temporally over time. So we've
6 built a system that encourages that. Not everyone
7 does it, of course.

8 QAQC tracking. If you have missing
9 data, if there's gaps in your energy data, we at
10 least flag it to be aware of that. If you have a
11 large occupant density, we try to flag that, as
12 well.

13 The defaults, if you get a score with a
14 default, it has these few little asterisks here.
15 That's just telling you you're using defaults.
16 The point I want to make to you is this system is
17 up and going and we've been adding features to it,
18 and we think there's a way to add other features;
19 again these more regional things, for example.

20 And we can also give people different
21 views and they can choose which columns they want
22 to view. And they can export the data to Excel;
23 it's all wildly expensive. Okay. I shouldn't say
24 that, but it's very frustrating to timelines to
25 get IT to work.

1 In EPA's experience the focus really
2 should be this is a market transformation
3 statement I'm making here. The focus really
4 should be portfolio-wide improvements. There's a
5 lot of buildings that are not owned as part of a
6 larger set. But there's a lot of buildings which
7 are. And we have counted from a market
8 transformation perspective that that's where you
9 want to motivate the improvements.

10 Benchmarking is effective in an overall
11 context; again, because of our earlier presenters
12 I don't have to tell you all the things
13 benchmarking does not do.

14 The end users, they really value, we've
15 found, the supportability of a number. I would
16 argue that the visual plots are the way to go from
17 a more technical perspective. But as was
18 mentioned earlier, the principal of a high school
19 is not going to understand that.

20 So they value supportability of this
21 number we give them. It's a nonengineering unit.
22 And that's something that we thought was valuable
23 to them, for sure, that's why we did it. But it's
24 been very confirming about that.

25 And, again, it lets them communicate

1 within an organization. The point isn't that they
2 start spending tens of thousands of dollars on
3 energy efficiency. It's for the first time
4 someone from the maintenance level can have a
5 conversation, or at least have five minutes of
6 time with someone higher up, by the way, this is
7 our rating. We've been working with our local
8 utility, for example. We think we can get the
9 overall portfolio average up.

10 And the person at the top can understand
11 that, for those five minutes. And they move on to
12 the next issue. But that's part of what
13 benchmarking has become for us and our end users.

14 And many end users, they value just the
15 weather normalization alone. The point being
16 that, as Evan's point earlier, the extent to which
17 we do not have benchmarking for energy is rather
18 striking, to the extent people have sometimes
19 flocked to the tools we have and others have just
20 to get anything. Again, weather normalization.
21 They love that. I'll put my fire station in.
22 They really need this stuff.

23 So, we're problematically moving towards
24 a continual improvement. We're more than this
25 brand EnergyStar, we're a market for

1 transformation entity. And that's where we try to
2 bring our partners. And that's, I would want to
3 argue, is where CEC is going with this broad 20
4 percent goal by 2015.

5 Okay. So the users like having a
6 standard. Got a lot of big names up here, very
7 impressive. If you believe they're all reducing
8 energy use, raise your hand. Of course not.

9 But these folks on this page, they
10 represent end users who own a lot of property, or
11 they influence a lot of property, such as
12 Beaumont. Some of them are investment properties;
13 some of them are building, are owner-occupied.
14 The point is that they want to have some sort of
15 standard. Again, one of the reasons you would do
16 benchmarking.

17 So we have a challenge that we send out,
18 improve your portfolio 10 percent of the time. We
19 have a leaders program. If you do that, you'll
20 get award at a corporate level. But the point is
21 they're looking for a standard. And to the extent
22 all of us in the community can do that, at the
23 building level, and then at the sub level,
24 (inaudible) level, I think it's going to be
25 valuable. We've seen that. Okay.

1 The portfolio management and tracking is
2 taking hold. Now, I did put CALPERS and CALSTRS
3 up here because we're in California. But I wanted
4 to explain what they're doing on this list.
5 Again, I can't say they're proactive with reducing
6 energy.

7 What they're doing in terms of portfolio
8 tracking is in the case of CALSTRS, their policy
9 is that every property they own, like these are
10 pension funds and so they make investments. And a
11 lot of that is in their diversification is real
12 estate.

13 They've said that all property managers,
14 and it's multiple property managers who manage
15 property that CALSTRS owns, they need to benchmark
16 their buildings every month. What they're saying
17 is take the time and enter the energy data. And
18 they want to see continual improvements.

19 And so once a quarter they expect a
20 report that says our office building holdings are
21 an average of X; last year they were something
22 else. And the five-minute conversation, it'll not
23 be more than that, is what are you doing to
24 improve it.

25 Will they improve? I don't know. But

1 that's how they're using it. CALPERS is
2 contemplating whether they're going to put all
3 their real estate into this benchmark that we
4 have. Again, for the same reason. They just want
5 something at the highest level to communicate.

6 TransWestern Commercial Services,
7 they've been using this rating to the extent a
8 professional engineer validates the information in
9 some of their real estate transactions. They have
10 a lot of buildings that qualify as EnergyStar.
11 They tell us they believe they can fetch a higher
12 price for that. I don't know how they deem that.
13 Personally, I discount that. I think in part it's
14 just who they are and the quality of the
15 properties they manage.

16 But what they're doing, nonetheless, is
17 trying to incorporate this standard, this
18 benchmark into their transactions to the extent it
19 helps the buyers and sellers understand.

20 Arden Realty. This is an example. They
21 have an EnergyStar building; 77 on a 100 scale.
22 And it's gone up over the years to 88. We don't
23 believe people who improve up the scale, then
24 stop. We believe that once they do that, they're
25 addicted and they want continual improvement.

1 The key question in California is what
2 if you already start out as an 80. Okay. If you
3 go from a 60 to an 80 we think you've got them on
4 a track, they'll go further.

5 And then UAA Real Estate; we have a lot
6 of real estate partners. We've gotten over with
7 them the disincentives and so on that were
8 perceived. They understand energy efficiency
9 impacts their bottomline. They have an average
10 score of 82. And, again, they're always trying to
11 improve it.

12 In our experience a real simple metric
13 energy per floor area is really not going to work.
14 We tried that in 1995. We really did need
15 something and we started there. And we just
16 didn't see that it was working. We had too many
17 people come back to us and say, well, what about
18 weather, what about this, what about that.

19 So I know from today's presentations
20 you're thinking maybe this is the place to start.
21 Then you fold in hours and occupants and so on.
22 And then you go to the end uses. Our experience
23 is this may not be the place to start. I could be
24 wrong. But our experience is if you can get
25 people to pay attention to the energy per square

1 foot, and if they're really paying attention
2 they'll ask questions. They'll ask about weather;
3 or they'll ask about climate or so on. So if it's
4 too simple we found it didn't work.

5 And then six years ago we were rather
6 criticized for only having the frame which you saw
7 earlier, operating hours, number of occupants,
8 weather and so on. The concern was can you really
9 take five or so parameters and rate the energy
10 efficiency of a building. The jury's still out;
11 maybe the answer's no. But that was a concern in
12 the energy efficiency community six years ago.

13 And again I'm trying to push you a
14 little bit here to convince you that again, this,
15 I'm not convinced it's going to work to the extent
16 six years ago, by including these factors, there
17 was a lot of critique as to whether even that
18 could be effective.

19 And clearly, benchmarking, as we
20 practice it, needs to be improved, as well. But
21 enough of that message.

22 And then maintaining and developing a
23 benchmark is a process that takes a long time.
24 Whatever CEC adopts, this is our experience as
25 well, even if it's EPA's or EnergyStar, it's going

1 to take a number of years to get people into it
2 and to get it going. That's a market
3 transformation statement, again. That's not a
4 benchmarking statement, per se.

5 I'm trying to sort of lower expectations
6 a bit. But if you're going to -- if California
7 CEC is going to get into benchmarking, just be
8 aware you're really getting into something. It's
9 very worthy, but it's going to take time and
10 effort.

11 Okay, this is CEUS data that LBNL, Mary
12 Ann had put together, some of her other reports.
13 Basically showing that the scores are high. So,
14 67, 61, 66, 77 or 76. And then these are
15 weighted, I think, with the floor area.

16 Anyway, I didn't come here to tell you
17 the scores aren't high. And we're concerned the
18 scores are high, but I'm also concerned scores are
19 low other places. But this is the facts of the
20 situation. Which, again, I want to further push
21 ourselves to look further at the climate, for
22 example. So this is well documented.

23 But I also wanted to show you some of
24 the data that's in Portfolio Manager. Again,
25 that's the tool that we have. There's about 1100

1 office buildings which have been entered in the
2 system by end users. So there's no quality
3 control, per se, on these buildings.

4 This is the plot you saw earlier; Mary
5 Ann showed a plot that looked very much like that
6 and Evan, as well. On this, this is the score
7 from 1 to 100; 100 is the lowest energy users.
8 Number 1, there's a lot of 100 buildings. We
9 think some of those are just -- some of the energy
10 data is missing. That's a common thing to see in
11 the end users. If you don't enter all the data
12 just four looks good. But some of them are just
13 100s. This is California office buildings.

14 I'm concerned of those that are 100s
15 that this bar isn't down here. This is the 75
16 level. And this is a statement qualitative, but I
17 ran some numbers, about three-fourth of the energy
18 consumption of these buildings, by a set of
19 buildings perhaps, about three-fourths of the
20 energy use does not qualify as EnergyStar.

21 Your average is up here in the 60s,
22 whereas the national average is seen to be a 50.
23 Nationally about 95 percent of the commercial
24 building energy use does not qualify as
25 EnergyStar. That's why we chose 75, not 90. We

1 were going to go with the 90 levels EnergyStar,
2 but then it was 99 percent didn't qualify.

3 UNIDENTIFIED SPEAKER: Can you expand on
4 what you mean by qualify?

5 MR. ROSE: Yeah. I'm sorry. On our
6 rating system, if you're at or above a 75 level
7 you're deemed to be more energy efficient than 25
8 percent of your peer group, and you can apply for
9 EnergyStar status, which means a professional
10 engineer has to go in and verify it and so on.

11 So what I'm saying is 75 percent,
12 roughly speaking, of the energy consumed by these
13 buildings falls below the 75 mark. I'm being very
14 direct. We believe, even though the scores are
15 high, there's a lot of potential in California
16 nonetheless to get these buildings to sort of
17 cross this goal line. If you can get these
18 buildings across the goal line, you'd make the 20
19 percent goal.

20 Now, from a market transformation
21 perspective that's very hard, of course. But I
22 wanted to put in perspective scores and what that
23 can mean.

24 Next I'm going to show you schools. The
25 purpose of this slide, and then I'll explain the

1 slide, is that the reason you also want to get
2 into benchmarking, is you want to find anomalies.
3 You want a benchmark that gets you to ask more
4 questions and your end users ask more questions.

5 This is a great example. These are 429
6 schools in our system, and they're all stacked up
7 at the high end. There it is, again, we're not
8 being coy about it.

9 If we subtract the 200 or so that are in
10 San Diego and Fremont, we get this. We get a
11 distribution that's moreso across the board. I
12 don't know the answer to this. But to the extent
13 CEC wishes to have benchmarking, and benchmarking
14 can happen and numbers of buildings get into it,
15 part of the purpose is to go back and ask why are
16 we seeing this. And that can lead to other
17 questions. Climate can very much be a part of
18 that. So I'm not discounting that.

19 But regardless of the scale you're
20 using, to the extent there's enough data points in
21 there, you can begin to garner other information.
22 How you target your programs for utilities and so
23 on. So that's the purpose of showing you this
24 slide. We can already do that to the extent
25 there's sufficient data in the system.

1 MR. DeLAURA: I know we're not really
2 supposed to be asking questions, but on the
3 previous slide where you show the trending of the
4 buildings, (inaudible) -- when you're looking to
5 the right of the vertical axis there, the 75
6 percent, do you have any statistical data on the
7 grade of buildings, (inaudible) A grade, B grade,
8 C grade buildings? Is there anything that --

9 MR. ROSE: Class A?

10 MR. DeLAURA: Yeah, is there anything in
11 the classes of buildings that --

12 MR. ROSE: Well, for the office
13 buildings class A dominates, because most of our
14 end users own -- properties. The average size
15 office building in the U.S. is about 20,000 square
16 feet. The average size office building in our
17 system is 200,000 square feet. So class A
18 predominates of this.

19 And quite frankly, the class A
20 properties, at least the ones we've come across,
21 they're just sort of better maintained and
22 operated. That doesn't mean you and I can't walk
23 in and find opportunities. Good question.

24 So, now, so we don't dispute the
25 existence of the higher scores. But we don't

1 believe end users will respond differently to
2 these two plots. This is a CEUS plot; this is the
3 plot of those office buildings.

4 This is a dual-edge sword. In part I'm
5 saying, well, you know, is this going to motivate
6 people. I'm challenging that, I admit that. But
7 I'm also saying to you, we know there's people at
8 the low end. We have to work like crazy to get
9 them to approve. Okay.

10 And to the extent it's hard to get
11 someone with a low score motivated to improve.
12 We're not convinced that someone with a high score
13 is going to be disincentivized to improve.

14 The other part of showing you this is
15 not just to say, ah, you know, these are the same
16 plots; it's to the extent this shows the similar
17 information as this, if we can figure out a way to
18 convey regional information about California
19 buildings, that's going to be very helpful.

20 Now, I agree with Mary Ann that for me
21 this is a far more telling story, the shapes of
22 these distributions. But, again, having that
23 number, that one little number, the score is an
24 80, is what other people want.

25 So we still have this problem that even

1 though the profiles are the same, nonetheless on
2 this graph the average number is high. Again,
3 back to that dilemma that we concede and we want
4 to try to figure out.

5 Oh, and the little box was saying the
6 CEC, that's important, if you can go back. It's
7 that the CEC is in a position, I think, to set the
8 expectations. Whatever benchmark it sets, it
9 doesn't matter, CEC will have to say something to
10 the effect we want this to happen. All buildings
11 to go up 10 percent, all buildings to improve on
12 the LBNL scale five bids over to the left, or all
13 buildings on the EnergyStar -- whatever it is. So
14 the CEC, ultimately, I think, is -- and the
15 utilities, but I'm directing this to the CEC -- is
16 in the driver's seat to set the expectation and
17 the goals for any benchmark that you do adopt.

18 Just working together, I'm not convinced
19 that we're capturing enough unique heating and
20 cooling degree day zones in California. We have
21 20 or something like that, weather stations where
22 we have degree day weather. It would be nice to
23 have 100. We should keep in close contact with
24 CBECS and CEUS data coming out. I would love to
25 have access to CEUS, okay, that's -- there you go,

1 that's a statement.

2 But I'd love to have access to it to
3 really understand more of the dynamics, what's
4 going on. And I'd love to have, I say CEC, you
5 know, (inaudible) now, but I'd love CEC to have
6 access to some of the data in Portfolio Manager
7 for the same reason, that they can -- you know, we
8 have to protect users' identities -- but we can
9 parse this data and find what's going on or how to
10 convey messages.

11 We're going to keep the market
12 transformation community up to date with the next
13 round of updates. In the past they really weren't
14 paying attention to benchmarking. And that's
15 fine. You have to do something for a number of
16 years to get attention.

17 But we're at a point now where we owe it
18 to all the market transformation community
19 members, well, we're updating our data and it
20 means this for the scores. It means this for New
21 York; it means this for grocery stores. That's
22 just something we're going to do. When we tried
23 years ago it was just, well, like, we don't want
24 to listen.

25 We'd like to entertain a regional

1 aspect, again going back to Dale, independent
2 confirmation if people want that. Working
3 together to promote the portfolio approach, again
4 to market transformation statement, not a
5 benchmarking statement.

6 And utility data sharing, that's kind of
7 a catch-all phrase. But to the extent any
8 benchmark be tied in directly with the utility
9 billing, where the end users at a local level
10 input the local information, that's just going to
11 help everybody.

12 I think that's it. Yes, thank you.

13 (Applause.)

14 MR. GARCIA: Thank you, Bob.

15 MR. ROSE: Sure.

16 MR. GARCIA: I just wanted to make an
17 observation on the last two or three
18 presentations. From my interactions with end
19 users, utilities and other providers there's a
20 couple of things that I don't think I've heard, or
21 I haven't heard really very strongly said, and
22 that is with regard to benchmarking.

23 You know, one of them is that
24 benchmarking, at least, from the implementation
25 point of view, it's a marketing tool. And, you

1 know, I can't underscore that strongly enough.

2 This exercise is not a technical exercise; it's a
3 marketing exercise.

4 The other thing is that in talking with
5 a lot of institutional end users, one of the
6 benefits they see of benchmarking is it allows
7 them to prioritize and identify those buildings
8 that, if they have a fleet of buildings, those
9 buildings that need some kind of attention.

10 And the last point is that benchmarking,
11 depending on how it's done, can be a very valuable
12 tool in monitoring progress and keeping a record
13 of what it is that we've done.

14 So, anyway, we have one last
15 presentation and then we're going to break for
16 lunch. And it's actually a dual presentation.
17 And Martha Brook and Karl Brown are going to talk
18 about West Contra Costa schools and some of the
19 measures that they developed, if I'm not
20 mischaracterizing that.

21 Martha is the project manager of a
22 variety of different activities that she's
23 supervising within the Public Interest Energy
24 Research, and she's a very important part of this
25 team. And, Martha, if you could --

1 MS. BROOK: This will be very brief
2 because I'm very hungry. Karl, I hope you agree.

3 I think that's it, can you guys see
4 that? Okay, so Karl and I are just going to talk
5 real briefly about two examples of benchmarking
6 that really applies to kind of pure PIER group.
7 So I'm going to talk about K through 12 school
8 benchmarking that we did a couple years ago; and
9 Karl's going to talk about benchmarking within the
10 University of California system.

11 In 2002 MIT worked with the West Contra
12 Costa School District and PG&E to benchmark 49
13 schools; 39 of those were elementary schools; 5
14 were middle schools; and 5 were high schools.

15 And this is just an example of, you
16 know, what you can do with benchmark when you're
17 working really with a very focused audience and
18 they want information about their schools. They
19 don't care about the rest of California or the
20 rest of the nation; they want to talk about their
21 school district.

22 We were able to provide the school
23 district with very useful energy use and energy
24 cost comparisons so that they could make some
25 decisions about where they should focus on the

1 energy efficiency improvements.

2 There's a report that's posted on our
3 website that's part of work that we did under the
4 high performance commercial building systems
5 program a couple years ago. There's an attachment
6 in the final report to that; the link is here.
7 And it's entitled commercial building energy use
8 benchmarking; it's one of the reports included in
9 that pdf file.

10 The first thing, one of the things they
11 wanted to look at is just absolute energy costs;
12 gas and electricity. There's the 39 elementary
13 schools, the middle schools and the high schools.
14 Obviously they're different beasts. The high
15 schools use a lot more energy and, you know,
16 therefore it costs more.

17 Also you can see the difference between
18 the natural gas and the electricity costs.
19 Electricity is dominant, which is why source
20 energy and costs, you know, compare so nicely.

21 Energy costs per square foot. This, you
22 know, obviously normalizes things way down so
23 you're looking, you're able to compare things
24 besides school type. You're normalizing it by the
25 square footage. And, again, gives you some useful

1 information.

2 That was costs, wasn't it? Yeah, that
3 was costs. This is energy use. So, there's some
4 striking differences between those two. This is,
5 again, normalized, so you're not looking at costs
6 anymore, just use. And you can see some
7 definities. (inaudible) just keep popping up in
8 all these graphs as outliers, in all three of the
9 school types.

10 But what the school district was much
11 more interested in was energy use per student.
12 And this, again, is a specific normalization that
13 no other building type is interested in, but is
14 very appropriate for school districts. And I
15 should say that PG&E, and I'm sure other utilities
16 that have school programs, are providing this type
17 of information to school districts across the
18 state, and they're finding them very useful to the
19 school districts to start to look at energy in
20 metrics that are important to them.

21 So, again, you see some real outliers
22 in the information and, you know, a different
23 metric and a different ability for them to make
24 some, you know, judgments.

25 Again, this is all whole building, a mix

1 of buildings with air conditioning and non-air
2 conditioning, pools and not pools, all that
3 stuff's buried in here. But you can still see
4 some differentiation. And that's, you know, when
5 you're starting from ground zero, that's always
6 important.

7 The other metric that they wanted to
8 look at is the hours of operation. So you can see
9 what it does right away to the high schools, it
10 brings them right down into conformance with the
11 other building types because their hours of
12 operation are higher.

13 And then finally the combined students,
14 energy use per student hour, so combining both
15 number of students and hours of operation gives
16 the school districts another metric to look at.

17 And now they have way too much
18 information, right? So they have way too many
19 graphs to look at. And so what MIT did for them
20 is they combined all of those previous slides into
21 this rank index.

22 So we're going to value costs; we're
23 going to value energy use; we're going to value
24 the normalized and absolute values of those. And
25 we're going to value the other normalization

1 metrics per student and per hours of operation.
2 And they combine that into this kind of normalized
3 rank index. And this is what it comes up with.
4 And in a couple more slides I'll show you an even
5 more compelling slide because it sorts it, and you
6 can see, okay, which ones across these are the
7 ones we want to pay attention to.

8 They also did an EnergyStar on each of
9 these buildings. And, you know, this obviously
10 starts to, you know, to -- this is why
11 Californians scream about EnergyStar, right,
12 because everything rises to the top. But, you
13 know, it's just a scale; and it's a zero to 100
14 scale. And if you had a different scale you'd see
15 that same variability. You can see the same
16 variability you see here; it's just it's sort of,
17 it's dampened because of the zero to 100 scale.

18 But indeed, out of these 49 schools, 31
19 were 90 or above on an EnergyStar scale. So, you
20 know, you start to think about messaging problems
21 and those kind of things. But if it's only one of
22 many things that the school district is presented,
23 then maybe it definitely, you know, has value.

24 And you can tell from this slide that
25 actually EnergyStar and the other metrics compare

1 well to each other. If EnergyStar -- EnergyStar
2 is plotted on this line; price per student is the
3 red line; and price per area is the bar chart.

4 If EnergyStar was a perfect correlation
5 with the price per student they would be mirror
6 opposites. And so you can see that there's
7 actually quite a bit of good correlation where
8 these lines go up, EnergyStar drops, and vice
9 versa. So there's pretty good, you know,
10 comparisons between those two type of metrics.

11 This is probably the most useful, in my
12 opinion, of presenting information to a school
13 district. So it's looked at all those metrics;
14 it's combined it and it's sorted it. So it says,
15 okay, across all your 49 schools, you know, here's
16 again where you start. You know you start here
17 and you work your way down. And that's just one
18 example of something that California has done.
19 And I think, you know, the utilities are
20 continuing to do with schools and hopefully other
21 building types and different sectors in the
22 future.

23 And now Karl's going to talk.

24 MR. PENNINGTON: Question, Martha?

25 MS. BROOK: Yes.

1 MR. PENNINGTON: Where did you say this
2 school district was?

3 MS. BROOK: West Contra Costa. So it's
4 that -- Bay Area, and in fact, one of the things
5 that the school district wanted the researchers to
6 do was do weather normalization. So here we're
7 thinking, okay, just one little, you know,
8 climate. But they actually believe there's very
9 significant microclimates within those school
10 districts, and thought there would be value in
11 weather normalizing some of those benchmarks. So
12 that was interesting.

13 MR. BROWN: Thanks, Martha. Now, I do
14 only have three slides, but one of them has an
15 equation.

16 (Laughter.)

17 MR. BROWN: I'm with the California
18 Institute for Energy and Environment, which is
19 part of the University of California, Office of
20 the President, a systemwide organization.

21 And I'll start out by saying that my
22 colleagues on the nine existing campuses I think
23 often use benchmarking on an ad hoc basis. That
24 is, those of them that are lucky enough to have
25 building-by-building monitoring. Because the only

1 thing that all of our campuses have is campus-wide
2 building monitoring.

3 But, I think my colleagues are using
4 benchmarking for all of these energy management
5 purposes that have been talked about by all of the
6 previous speakers.

7 However, our effort was one of the first
8 to try and make sense out of the numbers from a
9 systemwide basis. And we had a really compelling
10 need to try to do that. And that was trying to
11 plan our tenth campus in Merced. That campus was
12 going to have some very strong goals for
13 environmental stewardship, and especially energy
14 planning and peak load reduction, goals which have
15 been fulfilled in the construction of the campus.

16 And so I'm going to talk a little bit
17 about the special uses for benchmarks going back
18 to campus planning and design.

19 First and foremost is load projection.
20 Planning of your infrastructure, get the size
21 right, and to select the right systems.

22 The second is to set building
23 performance targets in your designs. And we had a
24 special need to do that in our sector for
25 laboratories. But that crosses over to the

1 industrial sector, as well.

2 Calibrating building models is one very
3 good use for the benchmarks we developed. And
4 then in design review, providing reality checks on
5 some of the engineering estimates that we would
6 get for the designs.

7 Now, there had been a couple of efforts
8 to do systemwide benchmarking in the past. One
9 very important one by Paul Black at Berkeley.
10 They've all had limited success because we have a
11 number of these apples-versus-oranges factors that
12 Evan talked about on our campuses.

13 One of them is thermal energy storage.
14 This is the tank at our Irvine campus. Maybe half
15 of our campuses have this providing a lot of good
16 peak load reduction. We also have gas-driven
17 cooling, and we also have cogeneration. And all
18 of those things can really confound your
19 benchmarking numbers.

20 So, one of the things that we've
21 accomplished, and we'd be very happy to share, is
22 methods for adjusting full campus energy indices
23 to a standard case where you boil it down to a
24 case where all your cooling loads are served by
25 electricity and there's no effect of a thermal

1 energy storage or cogeneration. It's all about
2 the loads. So we know how to do that now.

3 We've developed benchmarks for both
4 electricity use and fuel use. And I believe that
5 both fuels should be carried through in any
6 database you're using. If you combine them into a
7 single index that has some uses, but you lose
8 information. So I want to carry both fuels
9 through.

10 And while I'm really looking forward to
11 the day when we go to time-valued energy use to
12 recognize peak load and we eliminate demand
13 charges in our billing, very confusing in a number
14 of calculations, from an engineering standpoint
15 and an infrastructure standpoint we still need to
16 worry about maximum electric demand and maximum
17 fuel load. Be able to size our infrastructure.
18 So we developed those benchmarks.

19 And I put question marks here because
20 this is the one where we had the shakiest data;
21 it's probably the least useful. On the other
22 hand, maximum electric demand was one of our most
23 successful efforts.

24 And so here's the equation. And this
25 isn't the only equation that showed up today.

1 Mary Ann, you had one on one of your slides, but I
2 was very disappointed that you skipped over it.

3 (Laughter.)

4 MS. PIETTE: I'll go back.

5 MR. BROWN: Well, it's pretty simple,
6 demand watts per gross square foot, three
7 components, cooling, having to do with cooling
8 design temperature; lab space and everything else,
9 which is basically lighting.

10 So lighting's about .8 watts per square
11 foot; you add an average amount of lab space into
12 a building, another 4 watts per square foot. And
13 then cooling is about 1 watt per square foot per
14 15 degrees above the cooling design temperature.

15 So that's a second innovation in doing
16 peak demand, we use cooling design temperature
17 instead of degree days for the correlation.

18 And the other thing that led to the
19 success that we had was the correlation with lab
20 space. No one had tried to map or correlate
21 energy use with lab space. And this was a key
22 factor in the success.

23 Now, --

24 UNIDENTIFIED SPEAKER: (inaudible).

25 MR. BROWN: Oh, okay, thanks. So if you

1 want to know the long story about this effort,
2 there's an ACEEE paper that you can reference. It
3 tells a lot more about what we did.

4 I seem to be the librarian for the day
5 because I've provided the trailheads for getting
6 more information on two of the areas mentioned by
7 a previous speaker, Labs 21st Century benchmarking
8 tool, and the PIER high performance buildings
9 effort.

10 Both of these efforts have gone far
11 beyond what we did on the UC systemwide basis.
12 And these are much better references on a
13 building-by-building basis.

14 And then lastly, back to what we're
15 doing on our campuses for building-by-building
16 benchmarking, along with Len Pettis from CSU and
17 my colleague, Ann McCormick, is another contact
18 for this. And Gene Rodriguez is on the schedule
19 today. Is Gene here? Greg. Okay, there you go.

20 The investor-owned utilities are
21 involved with this. But we've got a monitoring
22 based commissioning program where we're installing
23 more monitoring at the building and the subsystem
24 level and using it for commissioning, traditional
25 benchmarking use.

1 So that's all I have.

2 MR. GARCIA: Thank you, Karl.

3 (Applause.)

4 MR. GARCIA: Thank you, Martha and Karl.

5 We're going to break for lunch now. And if it's
6 okay with everybody, I'd like to keep the lunch
7 hour down to 45 minutes. I know some of you guys
8 are trying to get out on a plane later on today.

9 So, it's 35 after, and so that would be
10 about 20 after 1:00, if we can get back over here
11 and we'll resume. Thank you.

12 (Whereupon, at 12:39 p.m., the workshop
13 was adjourned, to reconvene at 1:20
14 p.m., this same day.)

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1 Mammoth, down to kind of following the Colorado
2 River down here, a lot of coastal area here.
3 Roughly 50,000 square mile service territory; 4.6
4 million customers. Pretty diverse climatewise.
5 We've got climate zone 16, which is 6 or 7
6 thousand heating degree days; up in the mountains;
7 Death Valley; and lots of population and buildings
8 along the coast.

9 Roughly 80 percent of the population is
10 within 20 miles of the coast, also; kind of a rule
11 of thumb when you look at distribution.

12 A little over 4 million customers on the
13 residential side; commercial and industrial about
14 a little over half a million, 550. Some ag
15 customers, totaling 4.6 here. Annual kilowatt
16 hours, sales, millions, 84-300.

17 A little bit about the distribution then
18 in terms of these are just numbers of accounts;
19 accounts equal meters for this data. So you can
20 kind of see the spread here. Obviously lots of
21 office spaces here.

22 Little clarification, these were mapped,
23 our databases were mapped into the CEC building
24 types, and some of them don't map cleanly. So,
25 those that don't map cleanly, for example,

1 commercial other. Sort of what doesn't fit in
2 these other building types get thrown into this
3 bucket right here. And it's frankly quite a bit
4 of them.

5 Little bit about activity. Historically
6 we've set between 55- and 60,000 meters a year.
7 Last year we set about 78,000, so it's a little
8 bit higher. Although when you look at the
9 distribution it's been pretty consistent about
10 11,000 new meter sets in the commercial area per
11 year. What modulates is the residential based on
12 interest rates and, you know, feast and famine and
13 so forth. Obviously the residential market's
14 pretty active right now.

15 And the other thing is that if you look
16 at things like food stores, it tends to be not a
17 lot of accounts, but pretty energy intensive. So
18 when you look at energy uses by building type, you
19 know, that pops up a little bit. Offices still
20 pretty high, but there's an awful lot of them.

21 Refrigerated warehouse (inaudible) but
22 pretty high intensities up here. So again, here's
23 the distribution by energy use.

24 And if you look at kilowatt hours per
25 account, again this is where the density comes in

1 right here, refrigerated warehouses 24/7 if you're
2 maintaining, you know, 45 degrees or whatever it
3 is, you have significant process loads here.

4 Hotel/motel, same thing, 24/7, pretty
5 intense. And also if you look a little bit about
6 the types of activity where we see a fair amount
7 of increase, what comes to mind here is the K-12
8 school segment down here.

9 Statewide, the state will be spending
10 about \$50 billion a year for modernization and new
11 school construction. Our service territory is
12 seeing a lot of activity in that area, principally
13 in the warmer areas, in the Inland Empire areas.
14 Although Los Angeles Unified, which is the largest
15 district in the state, with 800,000 students,
16 they're growing, they're adding 100,000 students a
17 year.

18 A big part of that is our service
19 territory and then we share that with LADWP, who
20 is also here. But a big growth area up and down
21 the state.

22 Significant projections for office type
23 space and retail, as well.

24 Actually that's all I have for this.

25 This is for something else. So I'm going to turn

1 it over to Al, Lance, how do you want to do this?

2 MR. GARCIA: Yeah, let's have Lance
3 DeLaura come on up. Lance is representing Sempra.
4 And I guess you're going to be talking for not
5 only The Gas Company, but also San Diego, right?

6 MR. DeLAURA: Yeah. Gregg actually made
7 my job easy, at least for SoCalGas. Let's see,
8 this computer is locked up here.

9 (Pause.)

10 MR. DeLAURA: Many of the things that
11 Gregg was talking about are also true for The Gas
12 Company. Just so you know, it was mentioned that
13 I'm speaking for both utilities. We have a common
14 management structure at Sempra for the two utility
15 companies. So Sempra Energy owns Southern
16 California Gas Company and SDG&E. And rather than
17 duplicating the management structure and having
18 different philosophies of operating, we use one
19 common system. So I have the management
20 responsibilities for both utilities.

21 As far as -- let me get started with San
22 Diego here. San Diego is very unique. You know,
23 I've basically spent a lot of my time in L.A., and
24 going down to San Diego I'm just seeing the
25 difference in the culture and the difference in

1 the construction activity, the difference in the
2 values and the customers.

3 I would say that San Diego is very very
4 green-minded. And when it comes to things like
5 this initiative green-minded, in terms of energy
6 efficiency and doing things that are good for the
7 environment.

8 They're also very grassroots oriented,
9 which is a good thing. Whenever we have --
10 there's a former San Diego employee here who's
11 nodding her head -- whenever we have public
12 forums, you know, we do things in L.A., as an
13 example, just sort of a standard group of people
14 that come in (inaudible); in San Diego we have
15 business people, we get property owners, you get
16 just a wide variety of folks. There's a lot of
17 interest.

18 The reason I say that is I think this is
19 an important initiative both for San Diego as well
20 as SoCalGas.

21 As far as the breakdown of the customer
22 base, you can see that we have about 1.3 million
23 in meters. The difference for the disparity in
24 San Diego between the gas and the electric is we
25 have a considerable amount of people that have all

1 electric homes. And so that's the difference
2 between those two numbers.

3 As far as the breakdown in terms of
4 customer composition you can see that small,
5 medium and large commercial. A lot like what
6 Gregg was talking about where the lines are sort
7 of blurred between those customer classes
8 depending on office buildings that are going to
9 fit into those different categories.

10 But I think what's important to look at
11 on that particular slide is seeing the relatively
12 to the residential base. You know, typically the
13 residential base is the largest. And you can see
14 that the commercial is very significant there.

15 As far as the breakdown of the
16 subsectors of the customers I would draw your
17 attention to a couple of areas here. Government
18 6.9 percent; it's third quadrant down. It's
19 actually quite large. We have a lot of military
20 there, as you can imagine, down in San Diego. So,
21 I'm not sure if this particular initiative has any
22 plans to address that, but I think there are some
23 opportunities there. The military not only has
24 the military bases, but they have a lot of
25 offices, as well.

1 We have a lot of property management.
2 There's a good deal of apartment buildings. And
3 those apartment building owners, interestingly
4 enough, also cross over into the office sector.
5 So we've heard about Arden Realty or Arden
6 Property Company. There are very similar
7 companies to that that are headquartered down in
8 San Diego that have interests there, as well. So
9 I think there's opportunities for synergy.

10 Little more on the sector of breaking
11 down into the food services, restaurants, you can
12 kind of get the idea. But there are tremendous
13 opportunities in San Diego.

14 To give you a descriptor as far as the
15 service territory. It's basically from New Mexico
16 border. We have a unique situation when you get
17 north of San Diego, the actual Orange County/San
18 Diego line overlap each other, all the way up to
19 San Juan Capistrano we actually serve the electric
20 side, and it overlaps with my other company, The
21 Gas Company, as far as the gas. Gregg's company
22 would be the electric provider in some of that
23 southern Orange County area.

24 Moving on to The Gas Company, a little
25 over 5 million meters there, customers.

1 Population is growing very much like Gregg said.
2 There's been a tremendous boom in the residential
3 as well as nonresidential activity. The reason
4 that's important is wherever you have the
5 residential activity occurring you going to see
6 more business and more office space activity, as
7 well.

8 Give a little more detail on the
9 breakdown there. Same thing, very similar profile
10 with San Diego in terms of the office space and
11 the commercial space relative to residential. A
12 great deal of opportunity, as a matter of fact.

13 I would say that we have done, I think,
14 a very good job as a company as far as
15 communicating with this sector of customers. So
16 as we progress with this particular initiative, I
17 think there's a great opportunity for us to be
18 able to communicate to those customers about the
19 benefits of the benchmarking; and also about the
20 benefits of the programs that would develop around
21 it.

22 Basically for Southern California Gas
23 Company we're just south of the Hearst Castle all
24 the way down to the abutment where we meet San
25 Diego Gas and Electric, and then all the way out

1 to the desert. It is the largest gas company in
2 the United States; second largest in the world.
3 Second only to Tokyo Gas.

4 Any questions? Okay, thank you.

5 MR. GARCIA: Thanks, Lance. Jim Parks
6 with SMUD.

7 UNIDENTIFIED SPEAKER: What about PG&E?

8 MR. GARCIA: Oh, I'm sorry, I skipped
9 Peter. We'll catch up to you, Peter.

10 MR. PARKS: All right, I'm Jim Parks
11 with SMUD. And compared to these other utilities
12 we're relatively small, 900 square miles covering
13 Sacramento County. We have a service territory
14 population of 1.3 million. And we are governed by
15 a seven-member board of directors. And we have
16 revenues of around \$1 billion.

17 We are a summer peaking utility, driven
18 mainly by air conditioners. And our summer peak
19 is 2809 megawatts. And that was back in July
20 2003.

21 We have 485,000 residential customers
22 that make up about 44 percent of our energy sales.
23 And we have 68,000 commercial and industrial
24 accounts that make up about 56 percent of our
25 energy sales.

1 Now, like Gregg pointed out, these are
2 accounts, not customers. I think our number of
3 customers, commercial, is probably about half
4 that. Because you have many commercial customers
5 with multiple accounts.

6 Here's kind of the breakout by
7 segmentation. You can see the different number of
8 accounts in these different categories. And these
9 are kind of mapped in like a megawatt and above,
10 500 kW, 200 kW, and then the smaller ones.

11 Broken out a different way, you'll look,
12 the number here is different. It says 59,560
13 accounts as opposed to the 68. We have about 8-
14 to 10,000 unmetered accounts that are like night
15 lighting and things like that. We know what the
16 energy use is, we don't put a meter on them. And
17 so this does not represent those unmetered
18 accounts.

19 But by customer class this is what it
20 looks like; and graphically here it is. You can
21 see that the small customers under 20 kW make up
22 about 11 percent of the commercial load. And then
23 moving up to the 300 kW range, it's about 37
24 percent. And then on up to the customers over
25 1000 kW it's 26 percent.

1 What you wind up with in that
2 classification is a relatively small number of
3 customers making up a significant amount of our
4 energy sales.

5 And that's it.

6 MR. GARCIA: Okay, Jim, thank you. And,
7 Peter, I apologize for having skipped you. Peter
8 is with Pacific Gas and Electric.

9 MR. TURNBULL: So the smart thing for me
10 to do would be play with this for a minute and
11 say, ah, I can't get it to come up; I'll just do
12 it verbally. So, that's what I'll do, except I'll
13 skip playing with it. I was kind of a last-minute
14 pinch-hitter, so I don't have PowerPoint slides.

15 Demographically Pacific Gas and Electric
16 is -- we serve about 13 million people, so service
17 population of the state population is what, 35
18 million, so we're right around a third of the
19 population of the state.

20 We're in 48 out of the 58 California
21 counties, is what I'm recalling there. Of the 16
22 climate zones I think it is, we have, I believe,
23 13 of them. So PG&E is -- it's probably difficult
24 to generalize about anything in terms of
25 demographics, where you are, climate, anything

1 else, as far as Pacific Gas and Electric goes.

2 In terms of spread of the customers, as
3 with the other utilities, there's a relatively
4 small number of big accounts. I don't think
5 there's any big surprises there. Our demographics
6 of how much is food service, how much is grocery,
7 how much is office is going to mirror the state
8 and the nation pretty well. I don't think we'd be
9 different than Edison in that respect.

10 So I would just say those things,
11 service territory-wise, geographically we're maybe
12 on the order of maybe twice the geographic size.
13 And then business-wise, maybe slightly larger than
14 Edison I guess on the electric side, or about the
15 same as Edison electric.

16 We have gas, as well, and so that --
17 combined revenues then are a little bigger
18 probably. But so that's sort of the snapshot.

19 Am I allowed to say anything about the
20 commissioning part of this?

21 MR. GARCIA: Sure.

22 MR. TURNBULL: Okay. I've got three or
23 four things I'd like to kind of throw out there
24 about the commissioning. It was good to hear all
25 this material this morning. I'd be a strong

1 supporter of working with EnergyStar on
2 commissioning. I think that's a real important
3 thing.

4 We see tremendous value to EnergyStar as
5 a branding technique for a lot of our programs. I
6 believe Edison and the other utilities would echo
7 that. I see Gregg shaking his head there. So I
8 think that's a really crucial point.

9 I think that the credibility of that
10 system, though, is going to be very very
11 important. And I think everybody's saying the
12 initial efforts are maybe not completely there.
13 And where this starts making more of a difference
14 or a different kind of difference to us as a
15 utility is that we're going to tell somebody to
16 spend money. We're going to say spend money, lots
17 of money, on this system upgrade. Spend money on
18 windows, lighting, whatever.

19 That credibility thing, so to speak,
20 then becomes maybe an order of magnitude more
21 important compared to simply a benchmark. But
22 we're going to talk about, you know, we think you
23 should invest X amount of money in doing this
24 specific project. We'll give you a rebate. The
25 rebate will be a big amount of money. I think I'm

1 speaking here for the other utilities, as well.

2 We all have large rebate programs.

3 So the concept of this thing being
4 something we can really bank on and be credible,
5 which I think means regionally focused and having
6 a lot of regional credibility, I think is real
7 important. So I think I'd maybe say it like
8 that. So, that's something I think is
9 real important.

10 We would see it as a point of entry into
11 commissioning programs that we might support our
12 offer ourselves and work with partners to offer.
13 We would also like to see commissioning moving
14 very much in the direction that Karl Brown was
15 talking about in terms of this monitoring-based
16 commissioning which means you have a meter there
17 and you know what actually happens. And you have
18 a meter there and you know what went wrong a year
19 later. In other words, some sort of monitoring
20 device is there and is providing kind of a
21 continuous feedback.

22 So I would see us moving in that
23 direction; and I would see the benchmarking
24 CalArch, EnergyStar, these kinds of tools being
25 kind of a great here's where we're starting; let's

1 refine this; let's drive customers to take action.

2 So, that's my list. Those are my
3 slides. So --

4 (Laughter.)

5 MR. TURNBULL: Okay.

6 (Applause.)

7 MR. GARCIA: Peter, can I ask you a
8 question? Because I don't think I caught it. Do
9 you have a feel for how many commercial customers
10 you serve?

11 MR. TURNBULL: Yes, 450,000-odd. In
12 that range --

13 MR. GARCIA: Okay. Thank you. Okay,
14 and the last utility speaker I have here is Gary
15 Gero. Did I say that right?

16 MR. GERO: Gero.

17 MR. GARCIA: And he's with DWP.

18 MR. GERO: I'm not SMUD. Any idea where
19 these are loaded?

20 (Pause.)

21 MR. GERO: Good, thank you. Gary Gero
22 with Los Angeles Department of Water and Power.
23 I've just got a couple of slides; I'll go through
24 it quickly, as well. I know we want to get on to
25 sort of more of the business portion of the -- I'm

1 not very good at this, am I? -- the business
2 portion of the meeting.

3 Broad overview. We're about 465 square
4 miles; saw Jim's presentation, he's 900. We're
5 about half of, sort of size-wise, of SMUD. We
6 have 3.8 million residents in the City of Los
7 Angeles. We also serve the Owens Valley, both
8 water and electricity. 1.4 million customers; of
9 that 1.2 million are residential and .2 is nonres.

10 The energy use profile, I'll quickly go
11 through. Residential is about 30 percent of our
12 load in terms of actually energy deliveries.
13 Commercial is about 50 percent. Industrial under
14 12. Other categories under 10.

15 Our peak demand was just over 5400
16 megawatts. We have, I think, installed capacity
17 something on the order of 7000 megawatts. So
18 we're capacity rich.

19 Residential profile. You can see it's
20 about a 40/60 split between single family and
21 multifamily. The multifamilies range, of course,
22 anything from two to four units, all the way up to
23 hundreds of units in a multifamily building.

24 Quickly going to go through the
25 commercial and industrial customer bases. Again,

1 you can see these are just based on SIC code,
2 essentially. We did some combining for the other
3 because agricultural and mining and construction
4 were not considered big pieces.

5 Manufacturing, 18 percent. That is
6 declining. The manufacturing base in Los Angeles
7 was higher at one time, but still a very
8 significant portion of our load.

9 Transportation/communication, you can
10 see the retail sector. The service sector, of
11 course, is the big one, you know, your restaurants
12 and all of those things. So you can see the
13 breakdown there.

14 Let me just quickly go through some of
15 the summary. We're projecting about a 1.3, 1.4
16 annual load growth at this point over the next 20
17 years. Again, I mention the industrial growth is
18 declining.

19 There is a high demand for new housing,
20 however Los Angeles is essentially built out.
21 There is not production housing in Los Angeles
22 that way you find in other areas of the state. So
23 any of our housing developments is going to be
24 just turning over the existing housing stock for
25 the most part. And building up, which is, you

1 know, going from single family to multifamily
2 units.

3 We are seeing quite a bit of actual new
4 housing being developed in the downtown. Old
5 commercial buildings that are being converted into
6 loft-type living spaces. And so that's probably
7 going to be the fastest growing in terms of new
8 housing in the Los Angeles area. And that was
9 actually helped along by an adaptive reuse
10 ordinance that was adopted to specifically
11 encourage the reuse of commercial buildings,
12 historic commercial buildings in the downtown core
13 into residential.

14 And so these buildings are going to be
15 kind of interesting in terms of what they do from
16 an energy standpoint. Because probably most of
17 them still have operable windows and that kind of
18 thing. So they're not going to be sort of your
19 traditional new housing developments.

20 It was mentioned new schools. LAUSD is
21 embarking, they're in the midst of a multi-billion
22 dollar new school construction program. So we
23 were going to see, I think we're going to see at
24 least 20, or maybe 30 or 40 new schools in the
25 City over the next few years. They're sprouting

1 up all over. And again, you know, it's not sort
2 of greenfield school development; this is taking
3 existing commercial areas and either taking down a
4 building and building a new building, or reusing
5 an existing building.

6 We have adopted an RPS so that's going
7 to look at, just in terms of our load growth, the
8 RPS will probably cover most of the load growth.
9 We've set out a goal of 13 percent by 2010, and 20
10 percent by 2017.

11 Now we do, contrary to popular belief,
12 or some people's belief, we actually do what we
13 feel is a fairly aggressive energy efficiency
14 programs. Of course, we could always do more.
15 Our goals this year are for about 14 megawatts of
16 peak reduction. And that's been pretty
17 consistent.

18 The goal in our resource plan was for
19 something on the order of 145 megawatts of peak
20 reduction over a ten-year period. We are updating
21 our integrated resource plan, however, so that
22 goal could change.

23 And with that I will conclude and let us
24 move on.

25 MR. GARCIA: Thank you, Gary. The

1 next --

2 (Applause.)

3 MR. GARCIA: The next part of the
4 workshop, I've got it divided into various themes.
5 And the first part has to do with target
6 populations. So this is a good introduction to
7 that.

8 Part of my, as I said before, part of my
9 intent having the folks talk about their service
10 territories, so that we can appreciate the
11 diversity that each utility has. You know, one
12 utility is not just like the other utility. San
13 Diego is very different from PG&E, which is
14 different from Edison, which is different from DWP
15 or SMUD. And I don't think I saw anybody here
16 from IID, but they were invited. And some of the
17 other munis, as well.

18 But it is a very diverse population. I
19 also said earlier that as I see it, this thing,
20 this benchmarking, the goal which is to cause
21 benchmarking to take place in all commercial
22 customers, and fortunately it doesn't have a date,
23 but other than 2015, it's a big job.

24 And it requires a special approach. One
25 of the things that I was doing while folks were

1 talking here is I was tabulating the number of
2 customers. And if you combine gas and electric
3 customers in the commercial sector the utilities
4 are serving it's something like 1.5 million
5 customers. For only looking at the electric
6 customers. We're looking at about 1.2 to 1.3
7 million customers. That's a lot of customers, a
8 lot of customer.

9 And, you know, it dictates, or at least
10 limits us in the types of tactics or strategies
11 that we can utilize in order to achieve this goal,
12 you know. It is not a spreadsheet exercise. It
13 is largely going to be -- if we're going to do
14 this, it's largely going to wind up having to be
15 some kind of an IS approach.

16 We, you know, take advantage of the fact
17 that the utilities have at least half of the
18 information, that is the energy usage information.
19 And if we can combine that with, you know, the
20 customer-specific information, we're almost there.

21 Anyway, I had prepared a whitepaper in
22 which I had raised a number of questions. And I
23 thought that we could start out with talking
24 about, you know, the target population. Let's
25 hear some questions, comments, besides my own

1 here.

2 Yes, Gregg.

3 MR. ANDER: Just a kind of editorial
4 comment, -- after what Peter had mentioned before.
5 The utilities are really interested in this as a
6 benchmarking exercise (inaudible) opportunities.
7 Through Art's and others' leadership we have this
8 action plan in place which enables us to put
9 together these aggressive efficiency programs.

10 So to the extent we can use the
11 benchmarking tool to help (inaudible) these
12 opportunities and guide them towards the various
13 programs that are in place, you know, to help us
14 figure out various statewide goals.

15 So within the various organization
16 there's account management teams together, you
17 know, by market segment so specifically craft
18 delivery for, you know, certain segments, whether
19 it's school or office building or, you know,
20 retail, et cetera.

21 So what we're hoping is that we can
22 package that with existing, you know, programs and
23 delivery mechanisms, again, to feed these programs
24 and get these real aggressive goals. So we see it
25 as a tremendous opportunity.

1 MR. GARCIA: I agree, Gregg. I think
2 the potential synergy between or with the existing
3 programs and the utilities and benchmarking is
4 just tremendous. I also feel very strongly that
5 those that are going to be delivering the
6 benchmarking information to their customers need
7 to have a flexibility to be able to tailor that
8 information to the customers. We can't do that in
9 Sacramento.

10 And it's, you know, largely the
11 utilities that know their customers. They already
12 have customer/client relationship with them. And
13 I see that as probably the way to do that.

14 MR. PETTIS: I'd just like to -- Len
15 Pettis with Cal State system, and like Al, we have
16 campuses in every one of the utility districts
17 throughout the state. Some of our other state
18 agencies represented here.

19 I think I speak from a common voice if I
20 were to ask that the utilities, whatever you all
21 agree on, please make it the same so we can all go
22 to the same standard. I know you don't agree on,
23 and you shouldn't because you have your own
24 customer bases, you have your own building
25 methodologies and rate structures and so forth.

1 I'm not asking you to change that, although that
2 would be nice.

3 But what I am asking is that when we
4 come out of this with some benchmarking criteria,
5 that it be uniform throughout the state so that
6 everybody can understand it. Even though there's
7 different climate zones, even though there's
8 different characteristics about where we're
9 measuring our energy, I think it's important for
10 those of us that have businesses, such as I've
11 worked in the commercial building industry, too,
12 and they have building facilities throughout
13 everyone of the utility districts in the state.

14 The same goes for universities; the same
15 goes for state agencies. So I think I really
16 would ask you if you'd all work together and come
17 to a common ground on what the benchmark criteria
18 is for us to look at.

19 MS. BROOK: I wanted to ask a clarifying
20 question. Do you think that commonality needs to
21 be within the sector, like the CSU system, the UC
22 system, or across all building types, sectors?

23 MR. PETTIS: That's an excellent
24 question. I see it, and I'd like to hear Al's
25 comments and Art's too, as well. You folks have

1 been around for a long time.

2 What I see happening, in working with
3 the other state agencies, what I see happening at
4 CSU and UC is that we are moving towards, and
5 really being forced to in this environment by our,
6 you know, being mandated by our trustees, to
7 operate and function like a business.

8 And so to answer that question I would
9 say at the highest level, yes. And that's one of
10 the reasons I ask for a standard. We see
11 ourselves, our campuses as operating like large
12 commercial buildings. And having worked in K
13 through 12 I see that as operating much like small
14 box retail in a sense.

15 And so I think there are some
16 commonalities in terms of how the buildings
17 operate and behave. And I think it would be good
18 to work towards that model of having a business
19 model. I think that's the responsible thing to
20 do.

21 MR. GARCIA: Let me make one comment and
22 then I'll come back to you.

23 I'd like to actually hear from the
24 utilities regarding their reaction regarding that
25 point, and regarding, you know, how much sense it

1 makes to tailor, being able to tailor the message
2 to the customer.

3 And before --

4 MR. BROWN: Karl Brown. To answer
5 Martha's question, to complement what Len said,
6 some of our facilities look like K through 12
7 facilities. Some of our facilities look like
8 sporting facilities. Some of ours have overlap
9 with the industrial sector in laboratories, with
10 the health care sector in our hospitals.

11 So I think there is worth to having a
12 commonality beyond our specific organizations.

13 MR. GARCIA: Okay, Lance.

14 MR. DeLAURA: I think I can speak for
15 the California utilities, plural, that would
16 include the munis, that there has been a much
17 stronger focus, especially in the past few years,
18 for us to bring together on more of a common
19 basis, delivery and programs; communication of
20 general messages to customers where you can get
21 into a little bit of difference by specialized
22 communications, depending on what your geographic
23 needs are.

24 But in terms of delivery of programs, in
25 terms of the commonness of timing, commonness of

1 message, especially at a high level. I think I
2 speak comfortably for everyone that that's our
3 intent to do that, so that should not be a
4 difficulty.

5 I think the challenge is going to be
6 that as we move forward we need to have a message
7 that's meaningful to customers that they're really
8 willing to identify with. I heard this a little
9 bit earlier today about okay, so someone's got
10 this benchmark. Now it's going to cost them some
11 money if their number is low and they want to get
12 to a higher number. We have to be able to provide
13 valuable information that really gets people to do
14 that.

15 And for the utilities, we want to be
16 seen in the role of being helpful to the customer,
17 providing them with quality information that they
18 can use to make better business decisions.

19 And I think we rely on this group,
20 certainly the CEC to work with us to help to
21 develop those messages.

22 MR. GARCIA: I actually want to dig at
23 that a little bit more. Let me give you a
24 specific question. How would your approach
25 differ, if any, for say a corporate office

1 building operator versus say a high tech facility
2 that maybe is a server farm or something like
3 that, that is owned by a company like Microsoft?

4 MR. DeLAURA: I think that the front end
5 of it would look very similar. That would be the
6 business case, the business case of saving money,
7 being good to the environment, being a good
8 corporate citizen. Those types of (inaudible).

9 Where it would differ would be where it
10 comes to the benefits specifically for that
11 customer. So you mention a computer farm; there's
12 other considerations that that particular sector
13 might have in terms of protection and maintenance
14 of data and security that maybe others wouldn't
15 have such a strong -- so that would be a nuance,
16 and hopefully that's not a large issue. I think
17 that's a marketing nuance where you're really
18 trying to speak the language of that particular
19 customer so that you can communicate with them.

20 MR. GARCIA: All right. I thought I saw
21 a hand over here. That wasn't you, Evan? Okay.

22 COMMISSIONER ROSENFELD: Well, I'll make
23 a comment.

24 MR. GARCIA: Yes.

25 COMMISSIONER ROSENFELD: I'd like to get

1 back to you utility folks a little bit more. I
2 think that over the next few months my guess is
3 that the lead work is going to be at the CEC and
4 with EPA digesting these new attractive databases.

5 But when it comes to putting those into
6 a tool, two remarks. First of all, somebody in
7 the last few minutes, I've forgotten who, said I
8 really want to see it called EnergyStar because I
9 like the brand name and people will listen to it.

10 And I want to say amen. My personal
11 prejudice is I don't really care what the tool is;
12 it'll be some hybrid of what exists now and newish
13 things because we have interval meters. And it's
14 not going to look very similar to what we have
15 today.

16 My prejudice is of course we call it
17 EnergyStar or CalEnergyStar or something. I mean,
18 what the hell, if people know a brand name and
19 respect it, we ought to take advantage of that.

20 And I think it's also everybody's
21 intentions are that it should be uniform
22 statewide. Maybe Bob Rose would say countrywide;
23 that's up to Bob.

24 What I'm a little bit more concerned
25 about is that the client, the direct client for

1 this seems to be pretty clearly the utilities.

2 Now, they, in turn, may decide that it's such a
3 great tool they will encourage all their ESCOs to
4 adopt it, or whatever. But the client for how
5 it's going to be used and is it useful is the
6 utilities.

7 I don't think we're very well organized
8 on that yet. I have a sinking feeling that the
9 utilities are still saying, well, there's a year's
10 work to be done; we'll let the CEC and EPA and so
11 on do that. And then they'll deliver some nice
12 shiny thing and we'll use it. And I don't think
13 that's the way the world works.

14 I think we need to get one point person
15 at at least the three big IOUs, plus I hope SMUD
16 and LA and so on, to be at least a very active
17 advisory committee and pay some attention to this.
18 Because you're the people who are going to have to
19 be enthusiastic about it, put it into your
20 budgets. We can do kind of R&D; we can't deliver
21 anything. We're just an unfunded mandate.

22 So one of the things I think has got to
23 come out of this afternoon is utility
24 representatives and maybe some discussion, maybe
25 somebody who makes up budgets like Gregg Ander

1 will tell us where he is in thinking about how you
2 make sure that all of the budgets are going
3 together by June, I guess, for the three-year
4 cycle of '06, '07 and '08, there really are
5 resources for doing benchmarking and connecting
6 that with commissioning and so on.

7 So I'm mainly voicing concerns up here.

8 Gregg, do you -- where's Gregg? I can't
9 see him.

10 UNIDENTIFIED SPEAKER: I think he's out
11 of the room.

12 (Laughter.)

13 UNIDENTIFIED SPEAKER: No wonder you
14 can't see him.

15 MR. DeLAURA: I guess I'll take a stab
16 at it again.

17 COMMISSIONER ROSENFELD: Please.

18 MR. DeLAURA: A couple things. One, in
19 terms of addressing the question about having a
20 point person, I think Al did a very good job of
21 mining, at least my utility, my two utilities, to
22 figure out who the person was. And actually my
23 assignment came from my senior vice president to
24 be assigned to this, to be the point person
25 (inaudible) so I can speak up for my two

1 utilities.

2 As far as the issue of budgets is
3 concerned, that is an aggressive issue that's
4 going on right now for the IOUs at a minimum
5 because of the planning cycle for 2006-2008. And
6 my initial comment, without seeing the detail, we
7 need to see what's involved to do this so we have
8 a better understanding of what is it we're looking
9 at as far as budgeting, because that budgeting is
10 happening right now.

11 We're looking at getting any and all
12 cost effective savings into our energy efficiency
13 portfolios. And what we're doing is we're
14 building budgets around that, for widgets, for
15 education. Primarily widget driven, though. It's
16 things that you can say you're (inaudible) a
17 dollar; you're getting a certain amount of benefit
18 for that dollar. So that exercise is going on
19 right now.

20 And I would say that from a timing
21 perspective of the utilities we're looking to have
22 our filing certainly by June 1st. And just
23 backtracking timewise against that, really May 1st
24 is when the utilities pretty much have their ducks
25 in order. Because there's an amount of time it

1 needs to go to the regulatory departments. They
2 need to make sure everything is proper so it gets
3 massaged into CPUC-speak.

4 So the sooner we can do this type of
5 planning that we're talking about today, the
6 better, so we can take that back home and test
7 that against the priorities of the energy savings.
8 And hopefully we're able to say this is one of
9 those types of measures that is energy savings --
10 directly correlate to. It gives it stronger
11 prominent in budget that way.

12 COMMISSIONER ROSENFELD: Bill
13 Pennington.

14 MR. PENNINGTON: Bill Pennington with
15 the Energy Commission. Just to follow up on that,
16 it seems like to me that utilities would need to
17 try to have some placeholder in their 2006-2008
18 planning for this.

19 And I thought maybe it falls in the
20 education program category or not sure quite where
21 it falls. If you can't associate energy savings
22 with it, then it's a struggle. But it seems like
23 you ought to be thinking about this is coming and,
24 you know, maybe not as fully defined yet.

25 So, I don't know.

1 MR. GARCIA: Did you have a reaction to
2 that, Peter?

3 MR. TURNBULL: We expect to have -- we
4 have commissioning activities for existing
5 buildings, you know. We believe we'll have a
6 fairly substantial retrocommissioning type of
7 program.

8 Now that's -- we're kind of coming from
9 the other side of benchmarking. So, in other
10 words, it's not a benchmarking program, per se,
11 but a program to go in and say essentially, call
12 it -- we're going to tune up the building, we're
13 going to retrocommission it, you're going to do a
14 fancy audit -- but you want to do some activity,
15 benchmark the building at least against itself,
16 then take action.

17 We're expecting to have (inaudible)
18 program in that area. I'm not involved in the
19 budget discussions day to day, but that's what I
20 expect to have happen.

21 The front end part of it, like deploy to
22 large numbers of billing customers we talked
23 about, I mean I'm sure we want to start with the
24 biggest ones. I think there's some developmental
25 work, right? I guess that's why we talked about

1 placeholders. That maybe we feel like still needs
2 to happen. But I think we'd like to be very
3 involved in that.

4 But in terms of what will we do, in
5 terms of transactions and stuff that gets savings,
6 we would expect to have a lot of
7 retrocommissioning, a robust program is what I
8 would anticipate, which is not, you know, I'm not
9 committing to that, but that's what I believe will
10 be happening.

11 Maybe, Lance, if you have anything to --

12 MR. DeLAURA: I think the key is really
13 just getting better understanding of, as I
14 mentioned before, the level of funding that we
15 would need to be able to build around. That's
16 really the key.

17 You know, the willingness, the want, the
18 desire to (inaudible). So now the question is
19 just figuring out the magnitude and the timing of
20 when that would occur, and then building that
21 against the other priorities of the money
22 (inaudible).

23 But the sooner the better that we can do
24 that. It would really be helpful in the next
25 couple of weeks that, at the most, to really get

1 our arms around that and have at least a good
2 sense of what that would be.

3 MR. GARCIA: Let me add some fuel to
4 this discussion. Part of what I was trying to do
5 was give you a sense of what the size of the
6 target is. And we basically have to get this
7 thing going in fairly short order so that by say
8 2010 the buildings are relatively on their way to
9 being benchmarked.

10 Because it's such a large number, and
11 because it's not something that is easily done in
12 a spreadsheet, at least the conclusion that I've
13 come to is that it has to be some kind of a pretty
14 large IS effort.

15 And for those of you who have messed
16 around with IS, nothing's cheap. And, you know,
17 potentially on an aggregate basis we could be
18 talking about \$100 million investment.

19 I was hoping to have the PUC here today
20 to engage them, or at least start engaging them in
21 this discussion. Because let's say that in order
22 to deliver this information to the customer you've
23 got to go in and start messing around with your
24 customer information system. That would require a
25 large capital investment. And how are you going

1 to recover that investment?

2 You know, one way -- I can think of at
3 least three ways. One way would be through PGC
4 dollars. Another way would be to ratebase that
5 stuff. And yet another way would be through
6 procurement costs.

7 And, you know, one of the observations
8 that Art made was that, gosh, at the very least
9 you've got to have some kind of a placeholder in
10 there to cover the things like programmatic costs,
11 the marketing end of things. That makes a lot of
12 sense.

13 But we need to start engaging the PUC in
14 trying to decide how these moneys are going to be
15 recovered. You're not going to do it for free.

16 Yes, Martha.

17 MS. BROOK: I was just going to say
18 that --

19 COMMISSIONER ROSENFELD: Martha, yell a
20 little bit louder.

21 MS. BROOK: -- assuming one type of
22 delivery model, and that's like through the
23 customer utility bill. And I don't think we
24 necessarily talked about all the possible options.
25 And how, actually, strategically we reach 1.5

1 million customers.

2 I guess in my mind there's a lot of
3 different options like going directly through
4 utility programs and retrocommissioning
5 activities. We wouldn't necessarily do it through
6 a utility bill type of marketing (inaudible).

7 So there's --

8 COMMISSIONER ROSENFELD: Martha, I don't
9 think Al meant to say whether it would appear on
10 the bill or not. I think what he said is we don't
11 have our act clearly together. In terms of
12 utility budgets, I think Al said there are three
13 conceivable things.

14 One is it just comes out of the public
15 goods money. And then Lance just told us but if
16 we're going to do that, he has to submit
17 preliminary budgets by like the first of May,
18 looking a whole three years ahead, and that's
19 hard.

20 Or it could come out of operations of
21 the other extreme, where it's just money that the
22 ALJ approves of, but it comes out of customer
23 rates.

24 And then in between there's this
25 business of is it a capital investment and so on.

1 But, no one suggested -- I mean maybe it's a good
2 idea, but I don't think anybody suggested that
3 bill stuffers were the way to do it.

4 MS. BROOK: I guess that's what I
5 assumed when he talked about the major (inaudible)
6 utilities.

7 MR. PENNINGTON: So maybe I could --
8 I've heard these people talk back and forth, so --

9 COMMISSIONER ROSENFELD: You're tired of
10 it.

11 MR. PENNINGTON: No, I'd like to, you
12 know, clarify maybe what I'm hearing.

13 I think Al in particular sees a process
14 where there would be information systems base
15 delivery of this that would be associated with the
16 utilities; online information to customers; online
17 interaction with customers. That billing data for
18 each customer would be accessed through some sort
19 of online -- and I think that's really what Al's
20 talking about in terms of an IS system.

21 Maybe it never would be on the bill,
22 itself, or if it would, it would be some short
23 version of it. Kind of hard to see how that would
24 work. But, I think Al is thinking about this is a
25 regular thing.

1 Another advantage of that kind of an
2 interaction is perhaps it could be a -- you could
3 periodically do it, instead of it being a one-time
4 thing, it perhaps could be done monthly or there
5 would be a check in. It could be tracked monthly
6 and then updated monthly.

7 So I think that's one thought process
8 for how it might be delivered. Is that right, Al?

9 MR. GARCIA: That's pretty much right,
10 Bill. And let me just clarify. What I said was
11 not to the exclusion of any other methodology,
12 because I think there are a lot of very viable
13 methodologies that, in my opinion, the utility or
14 whoever the delivery partner is should have the
15 flexibility of being able to use it. That makes
16 sense.

17 Okay, and I saw a hand over here.

18 DR. MILLS: I was just curious, how many
19 of the utilities, if not all of them, already have
20 web-based portals for their customer, self-
21 authorized customer, to get their data
22 (inaudible).

23 That's a great thing. This is some
24 years ago, of course, (inaudible) --

25 MR. DeLAURA: I guess I was thinking of

1 sort of a hybrid of the two, just to (inaudible)
2 an idea here. I know that EnergyStar, as an
3 example, you were giving an example earlier of
4 1995 and some other efforts that have gone on. I
5 remember working with Julio Rovi, Rovi, at one
6 point.

7 And it seems, that's another idea, it
8 certainly isn't an exclusive idea, but if there
9 were a way to centralize the ability to benchmark
10 data and the utility could act as the -- to point
11 you to getting that data.

12 In other words, we have the trust
13 relationship with our customers. They look at us;
14 they do the things we tell them because of this
15 trust relationship. So if we can get their
16 attention with the fact that this is a good thing
17 to do, and we can provide maybe a variety of
18 resources, maybe it's a modeling tool that's in a
19 centralized place, that someone can access their
20 billing data and match against. Where it's not so
21 utility intensive, where you're having to do this
22 IT exercise with the utility, that it becomes more
23 of a central depository as far as benchmarking
24 data. And you're pointing the customer to do that
25 and then (inaudible) billing information --

1 MR. PENNINGTON: I think that gets into
2 a (inaudible) issue pretty quick, or how do you
3 share that customers' data into the (inaudible).

4 MR. DeLAURA: (inaudible). I guess
5 maybe the way I was thinking of it is first a
6 customer's getting access to their data. That's
7 not a problem. They have the authorization to do
8 that.

9 In terms of the benchmarking, the
10 benchmarking isn't necessarily specific
11 (inaudible) a class A building, you're in this
12 region. And you're comparing yourself to other
13 class A buildings in this region, it doesn't
14 necessarily have to mean that you have an address
15 for the other buildings.

16 But it's just seeing what your building
17 performance is, and then it's providing the primer
18 for someone to say, okay, wait a minute, I'm a 13.
19 You know, I should be a 60 or a 70 or an 80 here.
20 And then some suggestions that could come their
21 way on ways that they can improve that number.

22 It seems to me that's sort of where
23 we're trying to evolve to. And I think there's
24 softer ways to do it without having to initially
25 create a whole infrastructure within the utility.

1 MS. PIETTE: Do you want to go first,
2 Bob? I have a question on this, but I'll let you
3 go --

4 MR. ROSE: I have the mike, so --
5 (Laughter.)

6 COMMISSIONER ROSENFELD: I can't hear
7 you. Do you really have the mike?

8 MR. ROSE: Well, now I have the mike. A
9 couple points. In terms of the confidentiality
10 one of the things we are trying to do is to allow
11 any third-party utility to host this benchmarking.

12 And so to the extent you shoot the data
13 over to our system, we kick back a score. And we
14 don't need to save that data. That's not
15 interesting to us.

16 So, that allows you to solve, in part,
17 that confidentiality issue. There's still an IT
18 effort to it.

19 But the larger thing I wanted to get at
20 is I could see where utilities would at least
21 offer to the end user, here's five default values
22 we've assigned to your facility. Nonetheless,
23 from that here's a score. And so that user can
24 see those defaults right in front of them. And to
25 the extent they, at a local level, input the other

1 data, because the energy's already there, they get
2 a more refined score.

3 And to the extent that could occur right
4 on a utility website, then again there's no
5 confidentiality there. Anyway, that's what I
6 wanted to say.

7 MS. PIETTE: Lance, I'm curious about
8 the scenario you just explained.

9 COMMISSIONER ROSENFELD: Mary Ann, speak
10 into the mike and say who you are. This poor --
11 my friend here is going crazy.

12 MS. PIETTE: Sorry. Mary Ann Piette.
13 I'm intrigued by your idea, and I think one of the
14 challenges that Bob and I have is there are a lot
15 of ideas talked about today. And I agree with
16 Art, that we have to have a tighter group of
17 people who are going to help us define what
18 California is going to do and build.

19 And I'm curious about your sense about
20 your organization's interest in defining and
21 building that underlying system. You talked
22 about, for example, ten class A offices in your
23 area. Is that something you see the utility
24 actually helping to identify and build? Or are
25 you thinking some of the things that you heard

1 between my talk and Bob's talk that there's enough
2 information there? Or what are you thinking about
3 how you'd organize and obtain that information?

4 MR. DeLAURA: I'm not sure I have an
5 opinion yet on the other information. I would say
6 that, you know, just to go to Art's comment, that
7 I don't think the utilities are expecting others
8 to have to do all the work and then we sit back
9 and say, well, you know, we'll show up and be the
10 marketer for this stuff.

11 I think we do need to be involved in the
12 beginnings of this. I think we should help to
13 shape some of the sensibilities of doing this.
14 There's a number of ways to do it. You know, the
15 least cost may not be the right approach; and
16 certainly the most expensive is probably not do-
17 able. So you want to find some middle ground
18 there where it makes sense.

19 And also, in my mind, I think the thing
20 that's the most important is what's the most
21 meaningful to the customer when they get this
22 stuff. When they see it, is it enough, you know.
23 We don't need to have the perfect situation here.
24 Is it enough to get them interested. Is it enough
25 for them to engage in discussion maybe with an

1 account executive that may be calling on them from
2 the utility, or to make an inquiry of the utility.
3 That is what we normally do. And that's working
4 with customers on energy efficiency solutions.

5 The thing is to get them motivated; to
6 get their interest; let them know there is a
7 problem. You know, they're all concerned about
8 their bills, but they may not know what they can do
9 about their bills and how the economics work by
10 investing a little bit of money and getting some
11 payback hopefully, so it makes sense.

12 And I think the art of this is finding a
13 way to give them enough to do that. And then they
14 call us. And then we step in and do what we
15 normally do.

16 MR. PETTIS: If I could follow on that
17 comment. One of the things that just occurred to
18 me as I was listening to everybody, you know, we
19 have the 80/20 rule where we have 80 percent of
20 the population uses 20 percent of the power. But
21 in my mind that's where we should be marketing
22 this whole effort.

23 Because this summer, as homeowners,
24 we're all going to be looking at our bill and
25 saying why is it going up; because a fuel

1 adjustment cost charge just hit our bill.

2 And I think part of the driver is a
3 financial one. The homeowners are the CEOs, the
4 COOs, the presidents of these companies that we're
5 trying to target and get this other, the 80
6 percent of the energy use, change from.

7 So I really think we need to address
8 this on a statewide level from, you know, the
9 individual resident of California, you know, the
10 state, that wants to be a good steward to the
11 environment. The only way you can do that is to
12 have a benchmarking system that everybody
13 understands. Like, you know, we have our fuel
14 efficient standards. I mean that's going to
15 become more and more important as the cost of gas
16 continues to go up.

17 And everybody's going to start paying
18 attention; and we'll probably start buying all
19 Prius, you know, pretty soon, if we're not doing
20 that already.

21 So in the area of benchmarking on energy
22 use in facilities, I think the same rules hold.
23 And it's pretty much proven itself.

24 So, if this program is going to be
25 effective, it's my kids, my teenagers need to be

1 able to understand this in order for it to be
2 effective. I really believe that.

3 And so that they get the message; and
4 our trustees and our corporate boards, they're the
5 ones that are going to demand that this happens.
6 And we need, as, you know, the folks that actually
7 are down here in the trenches where the rubber
8 meets the road, developing all this stuff.

9 Yes, we need to get to that level. That
10 ultimate level where we're at the system level and
11 we're looking at how to really refine this. And
12 that's all well and good. But I think you have to
13 start really at a base level and come up with a
14 benchmarking system that's user friendly, easy to
15 use, it's out there, everybody understands it. It
16 has to have some good marketing behind it. And it
17 will drive itself.

18 And I think that's really important. I
19 think that's where we need the support of
20 everybody, in our different positions, in this
21 room.

22 COMMISSIONER ROSENFELD: We may have a
23 problem here. I'm not quite sure when you bring
24 in the word residential. I mean as I understand
25 our mandate here because it comes from the green

1 buildings initiative, which is nonres, we're
2 supposed to be concocting a tool which, you know,
3 five years from now might be able to handle your
4 home. But we have a pretty definite mandate about
5 priorities.

6 I would say, as I understand the
7 executive order and the steering committee behind
8 it, there's a sort of immediate priority of
9 publicly owned buildings. Because they're the
10 government or the California State University
11 system or whatever, has a little more authority
12 over its building managers. It can basically say
13 pay attention to this.

14 So I see sort of mixed priorities. One
15 is publicly owned buildings of all sizes,
16 including the smaller ones. On the other hand, as
17 Lance DeLaura just said, there's a big temptation
18 to start with privately owned nonres buildings,
19 with the larger ones, just because they're less
20 people to deal with and easier to get their
21 attention and easier for you to handle a smaller
22 number of them. So, I guess those activities sort
23 of have to go on in parallel.

24 And then I visualize it more nearly at
25 the end of the cycle we'll be getting down to

1 customers of, you know, 50 kilowatts or whatever.
2 And then eventually by that time everybody in
3 California is going to be submetered with interval
4 meters anyway, and houses and homes will be, of
5 course, a very interesting and easier to handle
6 thing. Unless you think that handling 12 million
7 homes is a problem.

8 MR. GARCIA: Evan, you had a comment?

9 DR. MILLS: Yeah, I just wanted to
10 reinforce what Len was saying, and try to drive us
11 a little bit towards maybe some kind of an action
12 item, or more specific articulation of what should
13 happen.

14 So we need to understand the customers
15 better. We need to understand what they'll
16 respond to and find properly, not too complex, not
17 too detailed. And then we also need to understand
18 what they want in the denominator. Is it per
19 student; is it per megabyte of information served
20 through datacenter; is it per square foot?

21 I'm not a fan of focus groups at all,
22 but I think, I mean the utilities are the ones who
23 deal with the market research, and I presume some
24 or all of you have already done work in this area.
25 And some of that may or may not be proprietary.

1 But I guess the question for kind of Al
2 and the Commission is what, you know, a) there
3 should be some kind of activity to pull together
4 what's known about customer information research.
5 And probably to do some new activity that is going
6 to be in the public domain, would be available to
7 all the utilities. And to inform, you know, the
8 design of the tool and the choice of metrics.

9 And it's hard because you want to have a
10 tool to show to these people, but you don't want
11 to develop the tool without the input. And so
12 there probably is some iterative, probably has to
13 be done multiple times.

14 I don't know, you've probably thought
15 about this already. It's seems like something
16 that has to start at least early and stay with the
17 project through to the end.

18 MR. GARCIA: Let me make a couple of
19 comments and share with you at least my thinking
20 on this stuff.

21 I call the computation of the measure, I
22 call that the algorithm. And --

23 COMMISSIONER ROSENFELD: You call that
24 the what?

25 MR. GARCIA: The algorithm.

1 COMMISSIONER ROSENFELD: Okay.

2 MR. GARCIA: And the wrapper that you
3 put that algorithm in is basically the marketing
4 communications. And, you know, in one case it
5 could be a webpage. It could be some other device
6 to transmit this information to the customer.

7 I actually wanted to hear some
8 conversation from the group here as to what
9 alternative methods to a webpage you guys might
10 think of in terms of being able to communicate
11 this information to the customer.

12 I pretty much agree that we need to all
13 consense upon one common algorithm, so that, you
14 know, the measures that Gary does down at DWP are
15 comparable to the measures that Sempra Utilities
16 have. Because that's part of the stuff that our
17 corporate customers want That's what CSUS wants;
18 that's what UCOP wants; that's what the State of
19 California wants.

20 Anyway, you had a comment?

21 MR. ROSE: Well, in our experience the
22 website is actually the way to go. To the extent
23 that can then be pushed out into other formats,
24 hard copy and so on. So having, if you can get on
25 a website you can do anything, but I would stick

1 with that as a goal.

2 Nonetheless, and back to the algorithms,
3 the algorithms with benchmarks are extremely
4 simple. They're published on our website. Mary
5 Ann could just as easily publish or let those
6 things be known how her system works in the public
7 domain. And those can be put right into, again,
8 any third-party server.

9 So earlier I said data could be shared
10 between say for example the EPA and the utility.
11 Well, we could skip that all together, at least
12 for the next year, and you take the algorithms,
13 which are not very complicated, and do the
14 calculations on your own server.

15 The only other things that we do that's
16 fairly unique is we're allowing people to group
17 their buildings up together. And we're allowing
18 them to date-stamp some of the data if that data
19 changes every time. And that can actually be
20 pretty sophisticated in terms of programming.

21 But the basic benchmark is five
22 coefficients and a look-up table that we then
23 place you on. It's 100 numbers. So there's no
24 reason you couldn't just take those algorithms and
25 program it, yourself, on your own server. That

1 would be the most prudent way to get this going.

2 And, again, you have the default values that you'd
3 share with your customers.

4 MR. GARCIA: Evan.

5 DR. MILLS: I still think there's this
6 issue of presentation. And, you know, look at
7 Mary Ann's talk, my talk, Bob's, there's so many
8 ways to visualize this stuff. And it's easy to
9 make webpages. But there's an art to making
10 information digestible. And if you're trying to
11 reach the mainstream, it's all the more sensitive.

12 And there are people who've made, you
13 know, an industry of this. I think of Willett
14 Kempton, I don't know if he's still in this field,
15 but, you know, an anthropologist and social
16 scientist by training. He's done a lot with, you
17 know, communication through bills and webpages.
18 And I think just bringing some of that talent in.

19 And you've probably had more experience,
20 you know, than anyone. But let's just -- it's not
21 just the algorithm or just the choice of the web,
22 but the real specifics of the delivery.

23 MR. ROSE: When I say webpage I don't
24 mean visually. We believe --

25 DR. MILLS: Um-hum, the channel.

1 MR. ROSE: We believe people want the
2 portability of a unit-less number. And we've seen
3 them be attracted to that.

4 I don't mean website in terms of a
5 graphical presentation. I just mean a place, a
6 depository for them to get that number. In our
7 experience it is that one portable number that's
8 ultimately of interest.

9 Because then you can average the number.
10 You can add the number. You can, you know, do
11 other things with it.

12 COMMISSIONER ROSENFELD: I think -- the
13 point has been made several times today, I don't
14 even know who to refer to, that hospital
15 administrators want to know dollars per bed, and I
16 guess prison administrators want to know dollars
17 per prisoner. And who cares about square feet.

18 And on the other hand, office owners
19 probably want to know either per person or per
20 square foot.

21 And I'm sure that the individual
22 webpages would be quite different depending on
23 what class of customer you think you are. That
24 doesn't bother me much.

25 Go ahead.

1 MR. ROSE: Although I would say on a
2 dollar per hospital bed, you would still want to
3 relate that to the average or the distribution of
4 dollars per hospital beds.

5 But I would argue that you can say this
6 is a dollar per hospital bed ranking in which
7 you're in the top or bottom quartile. I do think
8 you still want to resolve it down to a unit list
9 number that lacks engineering units.

10 COMMISSIONER ROSENFELD: Oh, sure, I
11 think --

12 MR. ROSE: Okay, just --

13 COMMISSIONER ROSENFELD: Bob, I think in
14 the long run everybody has also said basically we
15 want to know are we in the upper quartile, and
16 quartiles are unit-less numbers, and we all agree
17 with you, yeah.

18 MR. ROSE: Yeah.

19 COMMISSIONER ROSENFELD: I actually am
20 going to ask Mary Ann a question before she asks
21 her question. And that is I don't really have a
22 clue, I'm back to money and budgets and getting
23 lines written into budgets. I don't really have a
24 clue as to what it's going to cost per unit. And
25 you can think hospital bed, or you can think

1 square foot or whatever.

2 But, you, Mary Ann, at least have dealt
3 with you know something -- well, the CEUS people
4 here know a lot about what it costs per building
5 to actually go in and get the information. That
6 seems to me the most critical thing we've got to
7 budget. That is, in this modern world getting
8 kilowatt hours or getting therms, well, you've got
9 to get all the meters, I guess, and make sure that
10 the meters are connected with the premises.

11 But that seems relatively trivial
12 compared to how much information it takes at a
13 building to get meaningful denominators. And is
14 there floating around, or can you and your
15 colleagues, your CEUS colleagues, come up with a
16 basic fact sheet which says in order to deal with
17 a typical office building or school or prison or
18 whatever, it's going to cost you so many dollars
19 per something or other, per square foot, per
20 person, whatever, and somehow or other communicate
21 that with Lance DeLaura and his friends?

22 MS. PIETTE: Art, are you asking if you
23 want to -- if a hospital wants to benchmark their
24 building --

25 COMMISSIONER ROSENFELD: Yeah, yeah.

1 MS. PIETTE: -- how much does it cost
2 for them to get the information to do the
3 benchmarking exercise?

4 COMMISSIONER ROSENFELD: Yeah, assuming
5 that this CEUS data has all been processed and
6 they just want to know where they are in quartiles
7 or whatevers.

8 MS. PIETTE: Right. Well, I think that
9 the challenge that we face is when we ask that
10 question what does it take to get a benchmark. Is
11 it a simple, or is it a complex benchmarking.

12 We talked about layers, I talked about
13 layers. A simple method is trivial. They could
14 do that in a couple hours, right, to get a first-
15 level pass.

16 If they're going to go deeper into end
17 uses, it could be --

18 UNIDENTIFIED SPEAKER: (inaudible).

19 MS. PIETTE: Yeah. I mean, but I think
20 an initial pass isn't a huge amount of effort. So
21 we don't think -- we don't know, though, because -
22 - but that's our sense. So I don't think it's a
23 huge amount of work.

24 I think -- now, it's important -- the
25 benchmarking, end-use benchmarking that we were

1 talking about is not an investment-grade audit.
2 It's an initial estimate of some of the end-use
3 characteristics, right. So I think you could
4 probably get that in a day or less.

5 COMMISSIONER ROSENFELD: So, just to
6 pursue this 30 seconds more, I'm the -- one minute
7 more. I'm the facilities manager for an office
8 building. And either I'm curious, myself, or my
9 boss sent me a query as to where do I stand, and I
10 want to know my percentile within plus or minus 10
11 percentile points or something.

12 I'm assuming that a system will exist in
13 which the kilowatt hours and the therms get turned
14 into even time dependent valuation of dollars.
15 But I need denominators of square feet, or people
16 and something about usage pattern and so on.

17 MS. PIETTE: Right.

18 COMMISSIONER ROSENFELD: Are you saying
19 that's a --

20 MS. PIETTE: That's readily --

21 COMMISSIONER ROSENFELD: -- couple of
22 hours work?

23 MS. PIETTE: -- available. Yeah.

24 COMMISSIONER ROSENFELD: That's good to
25 know.

1 MS. PIETTE: That's good to know. I
2 want to --

3 COMMISSIONER ROSENFELD: Now you can
4 have the mike, Mary Ann.

5 MS. PIETTE: Okay. And I can ask Bob
6 this question; he can answer about Art's question,
7 as well.

8 You just make a comment about you feel
9 very strongly it needs to be a unit-less number.

10 MR. ROSE: Or quartiles, --

11 MS. PIETTE: Or quartiles.

12 MR. ROSE: -- but, yes. Or --

13 MS. PIETTE: And I think --

14 MR. ROSE: -- something --

15 MS. PIETTE: -- I think, I think, I
16 don't know, I think we have to consider other
17 metrics. We know that people understand miles per
18 gallon. You know, there's a lot of metrics that
19 people do understand. And part of our challenge
20 is educating building energy people.

21 While we all say we want simplicity, we
22 also want robustness. So I think that's our
23 greatest tension, is how to hit the high level
24 marketing messages and also move towards
25 robustness. And that's my --

1 MR. GARCIA: I actually want to make a
2 comment here, because I've talked about this topic
3 with several of you -- one of you or more, over
4 the last few weeks.

5 And I think one of the things that we
6 kind of sort of agreed is that we probably, at the
7 very least, need to have some kind of a common
8 unit or unit-less expression.

9 But, the people that I've talked to also
10 recognize that it's also very important for the
11 customer to be able to personalize that. That's
12 part of the message that I got from Martha's
13 presentation, is that, you know, -- and in talking
14 with Harry in corrections, many times you need to
15 be able to make the number meaningful to you and
16 your business. You need to be able to express it
17 in a manner that makes sense.

18 So I think the question is not an or
19 question, but it's an and question.

20 MR. DeLAURA: I think the only other
21 dimension to add to that, though, is going back to
22 the utilities. Especially for the larger
23 customers, as I mentioned earlier, they have
24 account executives that are assigned to them. So
25 I don't think we necessarily need to burden the

1 tool or burden the initial information with giving
2 the total answer. Because the total answer could
3 be sliced and diced a bunch of ways. It may not
4 be one answer, it could be several solutions.

5 And, again, in my personal belief, my
6 humble opinion is that we need to give the
7 customer enough information to motivate them to go
8 to the next step. And motivating to the next step
9 for most of these people isn't going to be to pick
10 up the phone and call a contractor after they've
11 been on a computer website to say, where do I
12 sign.

13 They're going to want a lot more
14 information. They want a human being to come out
15 and walk the property with them, and see what's
16 actually going on. That's where you're going to
17 get the level of detail. And that's where the
18 tradeoffs are going to come in terms of the
19 economics for that particular property owner.

20 And I think if we put too much burden on
21 the software or anyone, it's not just the utility,
22 it doesn't matter where it's residing, I think
23 we're expecting too much of the software. And
24 also I don't think we're going to get the results
25 from the customers that we want to see.

1 COMMISSIONER ROSENFELD: Well, I'd like
2 to ask, I'm sorry I'm horning in, I'd like to ask
3 Mary Ann to clarify a little bit.

4 Let's get back to your car example for a
5 minute. If I'm going to take some advice
6 seriously enough to even get on the phone, as you
7 said, or call my facilities management, it seems
8 like at a minimum there are two things I want to
9 know.

10 One is how many miles per gallon, and
11 your unit for that would be dollars per square
12 foot per year.

13 And the other is where do I fit plus or
14 minus 10 percent all points, roughly. That is,
15 it's nice to know that I'm low or high in dollars
16 per year, because that's what's going to cause me
17 to do a commissioning contract.

18 But I also sort of have to know whether
19 I'm in the -- I'm very curious as to whether I'm -
20 - which quartile I'm in, or plus or minus ten
21 points.

22 So that's not really controversial. I
23 mean any minimum tool is going to have to give you
24 that sort of information, right? And then Lance
25 wouldn't mind deeper, if you get the customer --

1 if you catch a fish.

2 MR. DeLAURA: Right.

3 COMMISSIONER ROSENFELD: Yeah. Bob.

4 MR. ROSE: I'd just like to agree with
5 that. Part of the presentation I made earlier is
6 the extent to which high and low scores really
7 aren't causing people to jump to action anyway, to
8 form a context.

9 But Lance is right, even moreso than I
10 think I had realized earlier,-- or I shouldn't say
11 you're right, but I think you're on to something,
12 certainly, which is if you have this tremendous
13 goal in front of you and you can offer
14 benchmarking, and your call frequency goes up 10
15 percent, you'll probably deem this to be
16 successful.

17 And then once they call you can engage
18 with other information collections. I hadn't
19 really thought about that earlier. And that's
20 mainly to your point, Art. So perhaps this is
21 less complicated than I had thought previous.

22 MR. BLUM: You have also to think about
23 that the contractor who is doing the building --
24 you understand me --

25 COMMISSIONER ROSENFELD: Hold on, excuse

1 me, tell us who you are for --

2 MR. BLUM: I'm Helmut Blum, European
3 Rolling Shutters. I do exterior shading device.
4 But I do not want to talk about that.

5 Only think, you know, as I do,
6 commercial as well residential. So you have to
7 think about the guy who does maybe whatever the
8 situation might come out of the benchmark,
9 testing, that the same man is doing both
10 locations. And then you also have to think about
11 that 67 percent of the homeowner of the houses
12 built are building from a homeowners association.
13 And that is for the builder commercial project.
14 He is not looking at individual homes.

15 So, you have also to think about, you
16 know, he will probably know. So I see it as very
17 tough to make such a cut. I see your mission.
18 But can you really do it, you know, that's the
19 question.

20 MR. GARCIA: Thank you, Helmut. One
21 topic that I'll get in trouble if I don't address
22 is, you know, we've been talking in terms so far
23 of the utilities being the delivery agent for this
24 information.

25 What about other partners, you know?

1 For instance, ESCOs. You know, ESCOs are very
2 interested in getting involved with this and
3 participating in this. And they see that, just
4 like the utilities do, that this is an opportunity
5 for them to market their products and services.

6 What are the thoughts about that? Don't
7 all jump at the same time.

8 MR. DeLAURA: I'll give you a very
9 generalized answer. And this is based on very
10 recent experience that's happening today. As we
11 speak there's what's called a PAG meeting that's
12 going on. This one is a statewide PAG meeting.
13 It's a program advisory group that the utilities,
14 the IOUs, have been meeting with now here for
15 almost two months, in helping develop this next
16 cycle of programs.

17 And I would say without any exception
18 there are ESCOs that are members of those advisory
19 panels. So any of the program planning, any of
20 the handoffs that might be done are being done in
21 concert with the ESCOs.

22 You know, it's not a blanket statement
23 to say that every lead is going to be handed to an
24 ESCO, but maybe it can be done in a certain way
25 where it's neutral. And it's really market take

1 your own place, you know. If the customer is
2 comfortable in speaking with the ESCO to get their
3 advice, because that's who they deal with now,
4 then so be it. And if it's that they have a
5 relationship with the utility account executive,
6 so be that, as well.

7 I'm not sure there's really a bias
8 there. That's my personal opinion --

9 MR. GARCIA: Let me ask you a question
10 in this manner. Because it's been asked of me.
11 Certainly the utilities can utilize benchmarking
12 information as a tool to target customers,
13 prioritize customers in their participating in the
14 various programs.

15 It is pretty clear to me that because of
16 the confidentiality issues you cannot make that
17 information available to the ESCO. And --

18 COMMISSIONER ROSENFELD: Whoa, I'm going
19 to interrupt you.

20 MR. GARCIA: Okay.

21 COMMISSIONER ROSENFELD: As a regulator.
22 In putting together the vision for information so
23 this is Energy Action Plan visions and so on, we
24 have stated more than once that customer
25 information on utility bills, kilowatt hours per

1 hour each hour and therms, are the inalienable
2 property of the customer.

3 Now, the utilities may well bank that
4 for them. But as far as I'm concerned, I'm just
5 going to make a very strong statement, and then
6 Lance can tell me if the utilities see it that
7 way, as far as I'm concerned there aren't any
8 proprietary issues in the following sense.

9 If I want to know what my percentile is
10 then that's going to be based on a certain amount
11 of public input data which doesn't have names on
12 it, and specifically I have in mind 2800 CEUS
13 buildings. Or a bunch of building from CBECS if
14 I'm looking at Bob Rose. But that's public
15 information.

16 And if I, as a utility -- I'm sorry, if
17 I, as a customer, am curious as to what my
18 percentile is compared with either of those
19 databases, suitably corrected for degree days or
20 whatever, I can call my friendly utility and they
21 have an obligation to use their data to help me
22 find that out. Or I can go to ITRON, if they
23 offer that service, and ITRON has the privilege of
24 calling the utility and getting the last ten years
25 of data, or whatever. And, by God, the utilities

1 will give it to them. That's the way the vision
2 is being put together.

3 MR. GARCIA: Yeah, I wasn't referring to
4 that, Art. I was referring to -- and the
5 utilities can jump in and comment on this in a
6 second -- but, I was referring specifically to
7 ESCOs or any other vendor gaining access to the
8 information and using that as a prospective tool
9 without the customer's permission.

10 And I --

11 COMMISSIONER ROSENFELD: Oh, without
12 going -- okay, all right.

13 MR. GARCIA: -- I think most of these
14 guys would --

15 COMMISSIONER ROSENFELD: Go ahead.

16 MR. DeLAURA: Then you're right, but
17 you're both right in what you said.

18 MR. GARCIA: Okay.

19 MR. DeLAURA: As long as the customer
20 gives permission for access to data there's not a
21 problem. It can be shared with anyone. The
22 customer has to give us a written authorization.

23 But as far as a marketing tool for an
24 ESCO, there's a couple of things. One, an ESCO is
25 certainly not prohibited from having a discussion

1 with a customer that has already gone on the web
2 or whatever resource it is and has garnered their
3 data.

4 Two, if an ESCO wants to use information
5 as far as mining, I think one thing they might be
6 able to do if we set up this database correctly,
7 is to look at certain regions and look at the
8 propensity of buildings that fall below that
9 percentage, just in the aggregate.

10 And that becomes a mining opportunity
11 where these ESCOs could send out mailing, or they
12 could knock on doors and say, did you know the
13 majority of buildings don't meet a certain
14 standard, would you like to have yours addressed.
15 And we can do that for you.

16 COMMISSIONER ROSENFELD: But it is
17 correct, I hadn't thought about this, if I thought
18 it was important to have an absolutely equal
19 playing ground between the utilities and ESCOs, I
20 don't think that's necessary, the utilities do
21 have a slight edge. They can mine ahead of time
22 because --

23 MR. GARCIA: Right.

24 COMMISSIONER ROSENFELD: -- they have
25 the data. The ESCO doesn't have to work very

1 hard, but it does have to have to have you say, it
2 does have to get a fax from you or something
3 saying I'm your agent, give me the data.

4 MR. GARCIA: Exactly.

5 COMMISSIONER ROSENFELD: Yeah, so
6 there's a slight issue here. But I don't think
7 it's very serious.

8 But, thank you, you're right.

9 MR. GARCIA: Thanks. Bill.

10 MR. PENNINGTON: It seems like right
11 now --

12 COMMISSIONER ROSENFELD: Bill, use the
13 mike.

14 MR. PENNINGTON: I don't need a mike, --
15 just shout.

16 COMMISSIONER ROSENFELD: Just shout.

17 MR. PENNINGTON: It seems like the
18 confidentiality issue that's not so much this one,
19 although maybe I don't understand it very well;
20 maybe there is some sort of issue I don't
21 understand very well, but there's a issue with the
22 confidentiality of the CEUS data.

23 COMMISSIONER ROSENFELD: The
24 confidentiality of?

25 MR. PENNINGTON: Of the CEUS data.

1 COMMISSIONER ROSENFELD: Yes, somebody
2 explain that to me because it's all just
3 statistical data, all the individualities have, to
4 my mind, disappeared. Go ahead, Bill.

5 MR. PENNINGTON: Well, I'm not sure I
6 can justify it for you. But there is a issue with
7 it. And I think that may be a area where we need
8 a lot of help from the utilities to figure this
9 out.

10 Because my understanding is that the
11 CEUS data confidentiality is related to the IEPR
12 confidentiality data and forecasting. It's all
13 bundled up, and it's all a mess.

14 And, you know, the data's supposed to be
15 done and created by June. And I don't think
16 anyone has any sense for when we might actually be
17 able to get it to LBNL to start work on this tool
18 because of the confidentiality.

19 And so, you know, I would say SDG&E and
20 PG&E and Edison, we could really use help on
21 trying to -- it's sort of another part of the
22 company, I think, maybe, where the issue is
23 happening.

24 MR. DeLAURA: And I guess my suggestion
25 would be, rather than attempting to answer that

1 here today, maybe what we do what was mentioned
2 earlier. We get a few representatives in a
3 smaller group and we commit to immediately within
4 the next couple of days having a meeting about
5 this. And start to explore that idea.

6 Because I'm sure there's some solution.
7 I don't know we're equipped to answer it today.

8 MS. BROOK: I just wanted to add to
9 Bill, we're sure, from the Energy Commission Staff
10 perspective, that it's an issue that needs to be
11 addressed. We basically think that we need to
12 prove to ourselves and to the utilities that the
13 data will not reveal, once we aggregate it for
14 benchmarking it won't reveal individual
15 identities.

16 COMMISSIONER ROSENFELD: Sure.

17 MS. BROOK: But that hasn't been proven
18 to anybody's satisfaction yet. And it's an issue
19 that needs to be resolved quickly.

20 COMMISSIONER ROSENFELD: Let me just
21 make one obvious remark. The example that's
22 usually given is if you want statistics on a
23 building that's more than 5 million square feet
24 located in a certain zip code, then, you know, the
25 only one in the country is the Pentagon. And

1 somehow or other its anonymity has vanished.

2 But even that shouldn't be a terrible
3 problem. Using our famous 80/20 rule again, let's
4 get the goddamn data so that 90 percent of it is
5 useful and if one huge hospital somewhere has to
6 be left out, let's figure out -- let's fight only
7 about that one for the next month.

8 MS. BROOK: I would just say that --

9 COMMISSIONER ROSENFELD: Martha, I've
10 provoked Martha.

11 MS. BROOK: -- if the rest of the
12 Commission was as amenable as you we wouldn't have
13 an issue, Art. But, we still have to deal with
14 it.

15 COMMISSIONER ROSENFELD: I think -- I
16 bless you and Bill for raising it, though. Let's
17 really try to focus on getting that silly problem
18 solved.

19 MS. PIETTE: We initially were thinking,
20 well, and I should say what we think the technical
21 issues are, that if we were given the zip code
22 that some buildings, you're right, they could be
23 identified because there's a huge hospital in some
24 zip code. But, then we're thinking, can we drop
25 off a, you know, only four digits of the zip code.

1 Then we were thinking climate zone, just the 16
2 climate zones.

3 But then with the weather normalization
4 there's issues if you put in -- but you've already
5 weather normalized it. So climate zone's a
6 possibility.

7 So that building could only be
8 identified in one of the 16 climate zones. And so
9 we're losing geographic information, but it may be
10 I think we can come up with something simple.

11 MR. GARCIA: I don't want to cut the
12 discussion off, but I think Lance was absolutely
13 right. And that's this is committee work that
14 needs to be done outside of this workshop.

15 And we actually have an internal meeting
16 scheduled for next week, because we don't even
17 have a consensus internally at the Commission as
18 to what the problem is. So we will be talking
19 with the utilities about this.

20 And I, like Art, I believe that there is
21 an answer out there. Okay.

22 MR. SHEEHY: Craig Sheehy, Thomas
23 Properties Group, representing BOMA International
24 and BOMA California.

25 I would just ask that we also make sure

1 that BOMA California is partnered in this. We
2 represent 660 million square feet here in
3 California. And you have quite the opportunity to
4 reach a wide range of people.

5 And also take a look at BOMA
6 International with partnership with EnergyStar has
7 put together a new operational efficiency program
8 called BEEP, which is BOMA Energy Efficiency
9 Program. And there are six classes that have
10 already been put.

11 And it's to come up with low cost, no
12 cost ways of educating the property manager, the
13 operator on these energy efficiency ideas. And we
14 know the cheapest form of energy is one not used.
15 And it's coming up with efficiencies to teach
16 these people.

17 And one of the courses is benchmarking.
18 So, there's a program in place that you might want
19 to take a look at that will actually get out there
20 and educate the commercial real estate sector.

21 COMMISSIONER ROSENFELD: Let me just
22 congratulate you for a second, and say that this
23 is a little off, but up till now sort of
24 mindlessly we've been saying this is a
25 collaboration of the CEC and the PUC and the

1 utilities, including the munis.

2 I'm absolutely a believer that we should
3 have -- that the green buildings initiative should
4 have a small contract with BOMA for an office in
5 the south part of the state. I understand there
6 are people down there, too. And an office in the
7 north part of the state.

8 The green buildings initiative calls for
9 a real estate industry's leadership council. I am
10 the author of a memo which says that council's not
11 going to go anywhere unless it has some staff.
12 And BOMA should be the staff.

13 And, you know, welcome into the
14 benchmarking club, because it's in your future.
15 It's going to come down the road. So, you know,
16 for goodness sake, collaborate with the rest of
17 these people.

18 MR. GARCIA: And before I get to you, I
19 also want to recognize BOMA as being one of the
20 stronger partners that the Energy Commission had
21 during the '00 and the '01 energy crisis. They
22 delivered the capacity that we needed at the time,
23 and we appreciate it.

24 MR. DeLAURA: I think we have a
25 tremendous opportunity with BOMA being a part of

1 the team to solve some of this issue about focus
2 groups and about what's meaningful to customers.
3 We have the customer sitting right here. And
4 representatives that BOMA can leverage through
5 that can tell us what is meaningful to them, so
6 that we're not over-delivering and that we are
7 doing what we said before, giving enough to
8 stimulate interest and enough to take it to the
9 next level without over-delivering. I think it's
10 wonderful.

11 MR. GARCIA: Are we running out of steam
12 here?

13 MS. BROOK: What time is it?

14 MR. GARCIA: It's 3:00. And actually I
15 want to poke at this thing one more time. And
16 that's the issue of cost recovery. And I'd like
17 to get some more feedback from, you know, the
18 utilities on this.

19 Because, you know, as I mentioned
20 before, there's at least three ways that I've
21 identified the cost recovery can take place.
22 Either through PGC, through procurement or
23 ratebasing it.

24 And this is just my opinion, and I'd
25 like to get some feedback from you all that the

1 actual practitioners, the people that have to live
2 with that. Any thoughts?

3 MR. DeLAURA: I guess I'll add one thing
4 just to start the ball, and then maybe others will
5 speak.

6 I think it's a very difficult question
7 to answer here today because we don't know what
8 the magnitude is. Is it something that is tens of
9 millions of dollars initially? If it is, energy
10 efficiency is probably not the home for it. We
11 don't have that kind of room in the budgets.

12 Is it less than that? Is it
13 dramatically less? Maybe there is a fit. Maybe
14 it's a blend of those things. But not knowing
15 exactly what the number is, or even having, you
16 know, a bounding of what the number is, it's
17 difficult.

18 My best recommendation would be with the
19 subcommittee to take that up. And for that
20 subcommittee immediately to go back to their
21 leadership and to test that and see how things are
22 fitting.

23 But I can tell you at least in my
24 utilities we are very thinly stretched on energy
25 efficiency dollars. As a matter of fact, we are

1 so thinly stretched we are concerned about the
2 goals. We are going to make the goals. We're
3 committed to making them, but the way to make them
4 through delivering hard widgets that bring hard
5 energy savings back is the primary focus of the
6 dollar.

7 So to introduce something that then
8 would be another information program becomes
9 problematic for making the goals without either
10 raising those budgets or finding another funding
11 mechanism.

12 So I don't know the answer, at least,
13 again, from my utilities today.

14 MR. GARCIA: I'm not really looking for
15 an answer today on that, because this is going to
16 require a lot of discussion back in your home
17 offices. But I would like, when you guys go back,
18 I would like you guys to talk to your management
19 about this.

20 Somebody estimated that in aggregate the
21 amount of capital that would be required to
22 implement this would be about \$100 million. Well,
23 you know, there's probably not enough room to
24 accommodate that.

25 And, you know, you really need to be

1 thinking about that. So that when we actually sit
2 down with the PUC and engage them on the subject,
3 you know, we can talk, you know, on greater depth
4 and more intelligently.

5 MR. ROSE: Was that 100 million for
6 benchmarking? No. Hundred million for what?

7 MR. GARCIA: The 100 million was a
8 number plucked out of the air. But I guess I'm
9 not that uncomfortable with it when you consider
10 that if you're going to do something like this,
11 you're going to have to start messing around with
12 the customer information systems that the
13 utilities have; many of which are legacy systems.

14 And if you're going to be doing that, it
15 might trigger some other capital expense.

16 COMMISSIONER ROSENFELD: I will make a
17 remark, whether it's 100 million or 2 million.
18 But this is sort of looking at you and Lance and
19 the funding subcommittee.

20 There is a memo floating around right
21 now from a number of us who first -- this is a
22 little bit of history, but I'll get to the point -
23 - there is this problem the way the public goods
24 money is handled. That there are what I will call
25 delivery programs.

1 So you show the PUC your plans to
2 deliver a million EnergyStar refrigerators or 10
3 million compact fluorescent lamps, and they save a
4 lot of megawatts and you get credited on your
5 goals for that.

6 And those programs have to carry along a
7 lot of programs which are called for information
8 only programs. They're not for information only
9 programs, but that word means you don't get credit
10 in your goals.

11 And that's stupid. Because it means
12 that the utilities are discouraged from doing
13 things which will pay back in the next cycle. And
14 Peter is nodding his head there.

15 That first came up when I wanted to get
16 more money for emerging technologies. Well, you
17 know, if you're putting money into a brand new
18 technology during the years '06, '7, and '8 you're
19 not going to see the returns till '9, '10 and '11,
20 or whatever. But you know you're going to see
21 them statistically.

22 And the same thing applies, and Bill
23 Pennington is here, the same thing applies to the
24 money which the utilities put into helping us
25 improve the standards. If you put money into what

1 are called case studies for adding things to the
2 standards, well, hell, the next set of standards
3 aren't going to come in till 2011. But you're
4 going to spend the money now.

5 And so luckily Meg Gottstein, the ALJ in
6 charge of administration, agrees with me that this
7 is real problem. And she's all for utilities
8 saying we want to spend money on XYZ. Al, I don't
9 go along with your 100 million, but it could be
10 10.

11 But anyway, here's an identified amount
12 of money and it's not going to pay off now because
13 we're still making a tool. But we think it will
14 help greatly with commissioning. And we've
15 proposed 50 percent credit for this or something,
16 instead of calling it just for information only.

17 And I think the feeling at the PUC, I'm
18 encouraging you guys to do that, is that these are
19 worthy applications. That there are a whole bunch
20 of areas where we should be doing it, and we will
21 do it for the '06, '07 and '08 cycle.

22 MR. DeLAURA: I don't disagree with you
23 at all. In fact, I think that makes a lot of
24 sense. And, Art, as you know, there's work
25 underway right now on the case studies with the

1 codes and standards to find a mechanism to
2 actually get credit for the --

3 COMMISSIONER ROSENFELD: To value them,
4 yeah.

5 MR. DeLAURA: Yes. I guess I would make
6 a request, and then we can talk offline in terms
7 of how best, but the whitepaper is a good example.
8 With the relationship that the CEC has with the
9 CPUC and your influence, in particular, was very
10 helpful with that whitepaper.

11 So if we can count on you, I think the
12 answer is yes. I think I know the answer, but I
13 just want to ask for your support when we do have
14 that discussion, to know that that's there, I
15 think that would be helpful with the PUC.

16 COMMISSIONER ROSENFELD: Absolutely.
17 Thank you, Lance.

18 MR. PARKS: Jim Parks with SMUD. And,
19 you know, maybe I'm a little naive, but I want to
20 be clear on what the utility role in this is.
21 I've always felt like the utility role in this was
22 to act on an advisory committee like we're doing
23 now, and we'll continue to do in the future. But
24 that the full cost of the development of this
25 benchmarking methodology wasn't going to fall on

1 the utilities directly. But that this methodology
2 would be developed either through PIER funds or
3 other resources, and then would be available on a
4 statewide basis to all of our customers.

5 And so I wasn't really looking at it
6 from a perspective of spending \$100 million of
7 utility money to help our customers work through
8 this methodology.

9 Once the methodology is developed and
10 available then I would view the utility role as
11 advertising that this is available to our
12 customers through bill inserts, websites, mailings
13 and those sorts of things. And then assisting our
14 customers in going through the benchmarking
15 process in the hopes that they'll do some energy
16 efficiency as a result of that process.

17 And so maybe I've been misreading it,
18 but I'm trying to figure out where the big
19 expenses are coming from. SMUD is committed to
20 this and we're willing to devote resources to it,
21 but when you start talking, you know, in the
22 hundreds of millions of dollars it starts scaring
23 me a little bit.

24 COMMISSIONER ROSENFELD: It scares me,
25 too.

1 MR. ROSE: Yeah, the hundred million,
2 don't spend a hundred million on benchmarking. I
3 can tell you all the reasons it's, you know, again
4 it's not going to, per se, one-for-one deliver
5 energy efficiency. We know that, but not a
6 hundred million. I just have to say that.

7 We met, prior to me coming here, in my
8 own office, and we kept tripping over CEC and the
9 utilities and the programs, and I was quite
10 frustrated in that conversation. And I finally
11 said, forget all that. What should somebody do if
12 they're trying to get some motivated to improve
13 efficiency. Forget the programs and the public
14 good money.

15 And then we finally started to
16 brainstorm. And some of the ideas we came up with
17 is if you participate in the utility program they
18 would ask that you first benchmark the building.

19 Mary Ann's right. It doesn't cost but
20 anything really for them to enter a few
21 parameters. And just merely ask that they share
22 with that utility what that's for. It doesn't
23 even have to be electronically. Just send them a
24 fax, figuratively speaking.

25 And to the extent that leads to them

1 working with that customer because they've already
2 called looking for a variable speed drive, they
3 can then make the suggestion well, why don't you
4 benchmark your other buildings and see how those
5 compare. So it can be a lead into other projects.

6 Those are just some of the ideas that
7 outside of, you know, the formality of all of
8 this, that you use benchmarking to just engage
9 with somebody and then encourage them to go
10 further. And maybe it's a simple benchmark and
11 they add more parameters.

12 But I'd like to hear more of that type
13 of conversation, as well, in the mix. I don't
14 think it has to be a real fancy effort. I'm not
15 here to push EnergyStar at the moment, I mean,
16 broadly I am. But we have a website you can go in
17 and ask people to type in five numbers and can get
18 a score. So don't overlook that. Or LBNL, for
19 that matter.

20 MR. GARCIA: Bill.

21 MR. PENNINGTON: Maybe it would be more
22 appropriate for you to respond to these questions,
23 Al.

24 I mean I think the problem is that
25 there's been this goal of a very large number of

1 buildings that need to be benchmarked just about
2 as fast as you possibly could imagine it
3 happening. And so how do you do that in a central
4 way.

5 Seems unlikely that without the
6 utilities being aggressively pursuing this goal
7 that it would happen. So I don't know if that's a
8 complete answer from your vantage point, but --

9 MR. GARCIA: Well, I guess the only
10 other thing that I would add to that, Bill, is
11 that it's the difference between --

12 COMMISSIONER ROSENFELD: Your mike, your
13 mike's not on or something's wrong with your mike.

14 MR. GARCIA: How's that? The big
15 difference is, you know, a push approach versus a
16 pull approach. And, you know, what Bob was
17 talking about, that at least sounded to me like,
18 you know, there's a customer; he's pulling the
19 information.

20 But the point that you were trying to
21 make, Bill, is that we've got a huge goal out
22 there, and the only way we're going to make this
23 goal is if, you know, the utilities push that
24 information out there and aggressively push and
25 market those programs through benchmarking.

1 MR. ROSE: Well, I'm not trying to
2 undercut the goals, but there's something you can
3 do now which is to simply engage with end users if
4 they want to participate in a utility program,
5 would have to (inaudible) benchmark very simple.

6 I agree in the longer term, years two,
7 three and out to 2015, but I just didn't hear a
8 sense of that. So I wanted to introduce that.

9 MR. GARCIA: The thing, Bob, is that I
10 think it would be maybe nice if we could just
11 engage in a debate on that. But unfortunately, or
12 maybe fortunately, that policy debate's taken
13 place, and the Governor has issued his policy
14 directive, which is to do it according to this
15 timeline that he's laid out.

16 So, you know, while we might, you know,
17 in the absence of that we might come up with a
18 different schedule, that's the schedule we got.

19 MS. BROOK: I still think that there's
20 room for interpretation. Since we're going to
21 recommend in July a simple benchmarking system, we
22 can also recommend how you go from state buildings
23 to all commercial buildings; and whether or not it
24 makes sense to do all commercial buildings.

25 They're looking to the Energy Commission

1 and our stakeholders and advisors to tell them
2 what makes sense. If it doesn't make sense to do
3 all commercial buildings in California, we
4 certainly shouldn't go after an aggressive program
5 to do it.

6 And I don't know that we've actually
7 built a consensus on that point.

8 COMMISSIONER ROSENFELD: Can I get on
9 Martha's bandwagon. I see a timeline for coming
10 up with a tool. And, you know, thank God, I keep
11 referring to 2800 CEUS buildings, but thank
12 goodness that database, apart from a little
13 haggling about proprietary-ship is going to be
14 available.

15 And I see, if I read the Governor's
16 order, I see the fact that there should be a
17 system in place so that any commercial building in
18 California should be able to submit his data --
19 how do you say it, Martha? His or her data -- on
20 some website and find out the two parameters that
21 we need that the building owner is interested in.

22 And that should be open to everybody in
23 California.

24 But as far as who we encourage to do it,
25 given the fact it's been said 13 times today, that

1 it doesn't matter at all unless it's backed up
2 with a commissioning or an order of some sort, and
3 the utilities are proceeding with that in
4 deliberate speed, I think -- I'm sort of looking
5 at Al and seeing if I can get him to nod his
6 head -- I think that if we provide the opportunity
7 that's a hell of a lot different from trying to
8 talk about doing 1.5 million customers over three
9 years or whatever.

10 So I'm trying to be cautious along with
11 you.

12 MR. DeLAURA: Al, could I say something
13 before you respond?

14 MR. GARCIA: Sure.

15 MR. DeLAURA: I just wanted -- I think
16 we're actually saying the same thing, unless I'm
17 missing something. I hear Jim's point, and I feel
18 the pain the same way, from the utility vantage
19 point of building a very complicated system that
20 may not need to exist.

21 And what I'm hearing is that may not be
22 an issue. That may not be the issue. The issue
23 may be that there's a mechanism that -- sounds
24 like there's several, we were sort of whispering
25 here -- there's several mechanisms for customers

1 if they want to seek out a benchmark today they
2 can do it.

3 The issue is utilities aren't aligned at
4 this point yet in terms of unified approach to
5 making customers aware that the opportunity
6 exists, and then also being ready when customers
7 respond and say, hey, I like this, I want to do
8 something with it. And then providing the next
9 steps, you know, were somebody to go out and give
10 them guidance, and set the wheels in motion.
11 Again, not ignoring ESCOs, for them to be involved
12 in the process, as well.

13 That doesn't sound like tens of millions
14 of dollars, or even \$10 million. It sounds like
15 refining maybe some mechanisms that are already in
16 place, delivering mechanisms that we use every day
17 for other programs. And maybe, as a consequence,
18 making this July 1st filing that the utilities are
19 doing, that we add a component, some language in
20 support of this, so it becomes part of the mantra
21 that we have for operating the programs.

22 And we align -- it could be as simple as
23 aligning our websites where there's links to these
24 varieties of tools that exist today. And then
25 have the mechanisms to follow up. We make the

1 commitment to have the mechanisms to follow up.
2 And that doesn't sound like even a million
3 dollars.

4 MR. GARCIA: Well, let me say this. I
5 regret that we quoted, or that somebody -- the
6 \$100 million. But let me say this. If the
7 utilities were to go down the path where they're
8 going to integrate benchmarking with their customer
9 information systems, and they wind up having to,
10 as of a result of having to update old COBOL
11 systems and what-have-you, I don't think \$100
12 million is out of the ballpark.

13 (Parties speaking simultaneously.)

14 DR. MILLS: -- and the infrastructure is
15 there to mobilize --

16 MR. DeLAURA: It's already there, and I
17 think that's the point. We don't need to reinvent
18 the wheel. We don't need to take the antiquated
19 infrastructure that's there and build onto it.
20 There's already an extra infrastructure that
21 exists, and we simply need to link to that and be
22 more the provider of the information as a
23 followup, as a consequence of that.

24 MR. GARCIA: I'm not trying to defend
25 the \$100 million --

1 (Laughter.)

2 MR. PARKS: When I look at the
3 Governor's executive order it says that there's
4 supposed to be a benchmarking methodology and
5 commissioning guidelines that are developed. And
6 I don't really see that it says that all the
7 buildings have to be benchmarked nor commissioned
8 by any given date. And that's where it's thrown a
9 little confusion on me.

10 But having said that, I still believe
11 you don't develop a benchmarking methodology and
12 commissioning guidelines just to sit there and not
13 to use them. And SMUD is definitely supportive of
14 this, and we would work to, you know, push our
15 customers to those sites, to the benchmarkings, to
16 the commissioning.

17 And I also did want to express for Mary
18 Ann's layered approach where a customer can go in
19 there with just a few numbers and get some useful
20 information from their facility, but if they want
21 to dig deeper they can do that.

22 And I hope some way could be developed
23 so that you could track that by zip code or
24 something where the customer can get the full
25 information back, but the database would get that

1 customer information less the name and address and
2 that sort of thing. But with enough information
3 to be useful for us to use on a statewide basis
4 for developing, you know, the baseline, I guess,
5 for those certain industries.

6 COMMISSIONER ROSENFELD: I'm going to
7 ask one question and see whether, in fact, there
8 is a consensus. This is not meant to be nothing -
9 - this isn't meant to be anything new right now.

10 As I see it, there are two very
11 different aspects to whatever tool we're going to
12 use. I'm being slightly repetitious now, but I
13 want to make, see if my view of this agrees with
14 everybody else.

15 The tool has access, has massaged input
16 data, good input data. And my example, again, is
17 always 2800 CEUS data. And that's going to,
18 independent of how many people run queries, that's
19 going to tell you when a single customer comes in
20 later, I don't think it matters whether it's the
21 first customer or the millionth customer, it's the
22 CEUS database, properly managed, which is going to
23 tell you where you fit. You come in percentile
24 42.

25 And then there's the query customer who

1 gives you a certain amount of information
2 generated by two hours of work and he gets an
3 answer. And these are independent operations. We
4 don't try to take any of the million queries,
5 which are probably based on pretty poor
6 denominators, and refine the CEUS data. When we
7 want better data we'll get another CEUS run or
8 whatever.

9 Is that what everybody's picture is?
10 Because that makes the costs really easier to
11 understand. That is, there's a development cost
12 for massaging the CEUS data or the EPA data, and
13 getting a tool and so on. And then after that
14 it's just a per-customer query problem.

15 Then there was one remark to Al. Al
16 really knows this, but speaking -- I think I'm
17 just trying to get credit for all the hours I've
18 put in worrying about demand responsive meters and
19 tariffs and so on, but in terms of can the
20 infrastructure handle it, Al.

21 MR. GARCIA: I'm sorry?

22 COMMISSIONER ROSENFELD: In terms of can
23 the utility infrastructure handle more queries and
24 so on. The utilities are committed now to making
25 a huge investment in back office software. And

1 that's because everybody in the state has agreed
2 that for customers over 200 kilowatts who have the
3 interval meters now, they are going to go on to
4 critical peak pricing tariffs for the -- starting
5 with the summer of '06.

6 That's a huge data flow which has
7 nothing to do with us, but which is going to cause
8 Sempra and Edison and PG&E to either make big
9 investments or huge outsource contracts, I don't
10 know which way it's going to be.

11 And so those systems are going to get
12 modernized, luckily for us, by the summer of '06
13 anyway. And as long as the utilities -- and
14 compared to that effort a few queries, even up to
15 a million queries of where customers belong on
16 their databases is, really, I think, a trivial
17 expense.

18 So I don't see having to deal with a lot
19 of old programs.

20 MR. GARCIA: Last comment for now that
21 I'm going to --

22 (Laughter.)

23 MR. GARCIA: -- to give. You actually
24 have to read the action plan in conjunction with
25 the --

1 MR. PARKS: Yes, I figured there was
2 something else going on --

3 (Laughter.)

4 MR. GARCIA: It's in the action plan.
5 And the thing about the action plan is
6 incorporated into the executive order by
7 reference. So, everything is in the action plan
8 we have to do.

9 Yes, sir.

10 MR. BLUM: Well, forgive me, but I made
11 that long trip and went to the wrong meeting. But
12 just so it might pay off, I heard from SMUD, you
13 know, that you did a rebate program which also
14 included retractable shading.

15 PG&E didn't do it. So when you talk
16 about the 100 million, maybe there is a rebate
17 coming out of it, too. PG&E refused me that they
18 said okay, all my devices move. The paid for
19 fixed windows, for something I plug into the
20 outlet, you know, like a refrigerator. But mine,
21 they did. But mine, and it's proven by the
22 Lawrence Berkeley Lab from what they in their
23 report, initially when they introduced their work,
24 that windows had to be changed, and that 40
25 percent of energy is going through these doors and

1 window openings. And by improving the glass they
2 catch 10 percent.

3 And they figured out that with my device
4 you catch the 40 percent. And after the fact, the
5 people who were in charge -- I can name to you --
6 they regret very much that they had not a chance
7 to talk to me earlier. They said they tested, the
8 had a refrigerator. They measured infrared, you
9 know, I gave them the samples. And I have the
10 infrared picture that they basically proved that
11 they basically could catch the whole 40 percent,
12 or they change it to 20 degrees it improved, you
13 know.

14 Sorry I do not want to really, but, you
15 see, if ever it comes to something then you should
16 remember, you know. Okay.

17 COMMISSIONER ROSENFELD: As you say,
18 this is just the wrong forum. At LBL we believe
19 in better windows, trees to shade homes, awnings
20 to shade windows, all of that stuff is absolutely
21 correct. And I --

22 MR. BLUM: But why was I not allowed to
23 participate in the rebate program?

24 COMMISSIONER ROSENFELD: But you're not
25 talking -- but I'm not the program manager for

1 PG&E or Edison or Semptra. So, those are the
2 people you have to talk to.

3 UNIDENTIFIED SPEAKER: Ask Peter.

4 COMMISSIONER ROSENFELD: The science is
5 on your side.

6 MR. BLUM: I did, and I get a seven
7 letter page --

8 COMMISSIONER ROSENFELD: See me offline.

9 MR. BLUM: Okay. All right, thank you.

10 COMMISSIONER ROSENFELD: Al, go ahead.

11 MR. GARCIA: Okay. Martha asked me to
12 advertise the fact that we killed probably 43
13 trees -- that's probably another exaggeration on
14 my part. There's a bunch of trees back there
15 stacked on the table that have printing on them.

16 It's the Review of California National
17 Benchmarking Methods, produced by LBNL. And it's
18 back there.

19 COMMISSIONER ROSENFELD: Thank you.

20 MR. GARCIA: Anything else?

21 MR. PARKS: Are you going to make some
22 action steps as far as a committee or the meeting
23 or anything?

24 MR. GARCIA: Yes, but not here.

25 MR. PARKS: Okay.

1 MR. GARCIA: I want to review the
2 transcript which will be available probably about
3 ten days from today on the website if you want to
4 take a look at it and review it.

5 Also, any written comments, send them to
6 me. If you don't have my address, stop on the way
7 out, I'll give you my card. And you can send it
8 to my attention.

9 And if there are no other comments, we
10 stand adjourned.

11 (Whereupon, at 3:32 p.m., the workshop
12 was adjourned.)

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CERTIFICATE OF REPORTER

I, PETER PETTY, an Electronic Reporter,
do hereby certify that I am a disinterested person
herein; that I recorded the foregoing California
Energy Commission Staff Workshop; that it was
thereafter transcribed into typewriting.

I further certify that I am not of
counsel or attorney for any of the parties to said
workshop, nor in any way interested in outcome of
said workshop.

IN WITNESS WHEREOF, I have hereunto set
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